

EUROPEAN NEWS

Senior officials press party line in meetings with workers in southern factories
E German party tries to stem protest tide

By Leslie Collitt in Leipzig

COMMUNIST PARTY officials in Leipzig and Dresden, the scene on Monday night of the biggest outburst of protest against the East German regime for 35 years, are engaged in a desperate hearts-and-minds campaign to stem the unrest and prevent it spreading northwards.

But on first indications, the effort appeared to stand little prospect of success.

Senior party officials in both southern cities visited factories yesterday in an attempt to deal with rising labour unrest. They were confronted by truculent workers whose demands sounded increasingly like

those of the protesters in the two cities on Monday night.

The Leipzig party newspaper, *Volkzeitung*, admitted that talks between party officials and workers were revealing "pent-up contradictions and hardened positions". Medical staff at a Leipzig hospital said they walked out on a meeting with a party official.

Pastor Christoph Wonneberger, a militant Leipzig churchman, said he feared that if the politburo did not soon introduce thorough "structural reforms" the demonstrations could escalate and take a more radical turn.

As was clear from the slo-

gans chanted by more than 100,000 people in Leipzig on Monday, many protesters are broadening their demands to call for free elections, not just the overthrow of the orthodox leadership.

One elderly marcher cited Marxist playwright Bertolt Brecht's biting remark after the 1953 East German uprising: "If the leadership doesn't like the people it should elect a new people."

In Dresden, which I also visited on Monday night, some 20,000 people gathered in front of the town hall to demand that the mayor, Mr Wolfgang Berghofer, appear. They

wanted the official reply to demands made by citizens' groups last week.

Another 3,000 Dresdeners attended two packed meetings in the Church of the Cross in the hope of obtaining information. But the mayor did not appear and the Church, which took part in the talks, said it would inform the population yesterday evening.

Mayor Berghofer told a news conference late on Monday night that the demands for political reforms had now been put in the "hands of the City Assembly." However, a young man waiting for a tram in a run-down district of Dresden, complained loudly: "People have had enough and won't stand for these delaying tactics much longer. Others around him shook their heads in agreement."

An article in the *Volkzeitung* yesterday did little to assuage popular demands for press freedom. It noted that despite the dialogue which had begun in Leipzig, "tens of thousands" of people demonstrated. A senior Leipzig district party official, Mr Jochen Pommert, was quoted as saying "our party pledges changes and wants them. The street is neither the place nor the way to get them."

Battling Boris takes knock but manages to stay on his feet

By Quentin Peel in Moscow

YET AGAIN, Boris Nikolaevich Yeltsin, the bull in the china shop of perestroika, is in the centre of a rumpus.

This time, he stands accused by no less than Mr Vadim Bakstin, the Interior Minister, of inventing a story about an attempted kidnapping and assassination, and then retracting it and asking the police not to report the incident.

Mr Yeltsin first publicly admitted that no such attempt had taken place, and then yesterday denounced the story as a Kremlin smear attempt.

Less than a month ago he was the centre of another extraordinary row, when Pravda, the official organ of the Communist party central committee, stooped so low as to print a story from the Italian newspaper, *La Repubblica*, claiming that Mr Yeltsin was drunk throughout his recent lecture tour of the US.

Pravda and *La Repubblica* were both accused of smear tactics and forced to apologise. Then Soviet television ran an extended documentary about Mr Yeltsin in America, showing him apparently very tired and emotional when he came to deliver his keynote lecture at Johns Hopkins University.

Not only that, but to the horror of many of his warmest supporters, the film clips from US television stations showed him being highly critical of his country to a foreign audience.

Mr Yeltsin remains both hugely popular to the man in the street, and a deeply equivocal figure in the radical reform movement.

As an important party leader - first in the Siberian city of Sverdlovsk, then in Moscow itself, and as a junior member of the ruling politburo - he was frequently accused of arrogance and high-handedness, even if in pursuit of reform rather than propping up the old party structure.

His political judgment has been questioned both by his allies and his opponents. He lost his job in the politburo after a full-frontal assault in November, 1987, on Mr Yegor Ligachev, the leading conservative in the politburo, and by implication on Mr Mikhail Gorbachev, his own protector.

Yet it was the very fact that the apparatus denounced him that has made Mr Yeltsin so popular. He has maintained that position by hammering away at party privileges, conscious that his support is a function of what he is opposed to, not what he stands for.

He made an emotional appeal to be reinstated at the 1988 party conference, which included the resounding words: "The untouchability of the authorities and the infallibility of leaders are intolerable and impermissible in present-day conditions."

Many see him as a radical figurehead essential for Mr Gorbachev to maintain his position in the middle of the political spectrum, with Mr Ligachev on his right.

However, he does appear to have come under increasing pressure in that position, and to have been behaving as if in acute stress. The latest incident in which he walked soaking wet to the police to report his attempted assassination, and then retracted the story, would appear to confirm that.

Yet the very fact that the story was publicly announced - and broadcast on the television news - by the Interior Minister is likely to make the ordinary Soviet citizen deeply suspicious.

They will simply see him as the victim of the "Power", once again. The more the authorities seek to knock him down, the more popular, merited or not, he will become.

Shift in Moscow's views on human rights

By John Lloyd

A "SHIFT in perspective" on human rights is now evident on the part of Soviet authorities, according to Amnesty International.

But detention and arrests on grounds of conscience and dissent continue, and legislative change is slow and patchy.

Amnesty's 23-page report depicts a system partially reformed by new commitments to human rights and international norms, but partially in thrall to practices dating to a time when the authorities "gave priority to social and economic rights and rejected international human rights monitoring as interference."

The team who drew up the report notes it knew of 837 political prisoners given early release since February 1987, with a further 79 discharged from compulsory confinement in psychiatric hospitals; political arrests had "fallen noticeably"; 600 prisoners known to Amnesty at the end of 1988 to be suffering from exercising human rights had shrunk to 90; and a review, explicitly aimed at bringing Soviet law into conformity with human standards and making it sovereign within the state, had been advertised.

The team found intense debate on the nature of the legal changes within Soviet government circles, and a growing number of legal experts (who have accepted the priority of international law).

The charge of "circulating anti-Soviet slanders" has fallen virtually into disuse; and religious believers enjoy a freedom unknown for 70 years.

Unformed areas of the law remain large. Amnesty is still working on behalf of about 90 prisoners "whom it knew or suspected were imprisoned for non-violent exercise of civil rights"; arrests are still being made, particularly in the Ukraine, for expressing peaceful dissent; a number of those arrested have alleged beatings, and ignorance of civil rights is widespread.

Proposed constitutional changes have yet to come before the Supreme Soviet and many have yet to be drafted.

The more liberal ideas "appear to meet bitter resistance from some Ministers." Little discussion was found on abolishing the death penalty, and it was feared the Soviet prison regime may become harsher.

"USSR: Human Rights in a Time of Change. Amnesty International, 1 Easton Street, London WC1X 8DJ

UK report clears Waldheim of wartime executions

By David White, Defence Correspondent

AN OFFICIAL British report on the wartime activities of Dr Kurt Waldheim, the Austrian President and former United Nations secretary-general, has cleared him of responsibility for the execution and mistreatment of British and Commonwealth prisoners during his service as a German Army lieutenant in the Balkans.

The Ministry of Defence reopened inquiries a year and a half ago following a report by an international commission of

historians which found that Dr Waldheim had lied about his activities and knew about the deportation of Greek Jews to concentration camps.

Mr Archie Hamilton, the armed forces minister, said yesterday the investigation had found "no evidence from which guilt of a war crime could be inferred." The Government, he said, accepted the report's findings.

The report also rejects allegations that British material

was later destroyed or censored in order to protect Dr Waldheim. It denies that he was sought by the UK for war crimes investigations.

The report covers the cases of dozens British and Commonwealth servicemen captured in Greece, of whom seven are believed to have been executed under an order to exterminate Allied troops involved in commando operations.

It says Dr Waldheim was a "junior staff officer" and that

there was no evidence of his being involved in interrogations. He was, however, aware of "the decisions that were made as to the eventual disposal of Allied prisoners brought to Salonika for interrogation by the Headquarters staff." This included the transfer of prisoners to the Sicherheitsdienst (Security Service) for "special treatment," meaning execution.

But it says his position "was no different from that of many

others" at the headquarters of Hitler's Army Group E.

In Washington, the Justice Department that despite the finding that Dr Waldheim was not responsible for the execution of the commandos, he would still be banned from entering the US.

Mr Neal Sber, head of the Office of Special Investigation which looks into Nazi war crimes, also said: "The notion that Waldheim has been exonerated is absurd."

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Ozal throws his hat into Turkish presidential ring

By Jim Bodgener in Ankara

MR TURGUT OZAL, the Turkish Prime Minister, yesterday declared himself a candidate for President. The vote is by members of parliament, and given the commanding majority of his Motherland Party (Anap), he looks set to succeed President Kenan Evren.

The opposition parties have protested that the Premier lacks a popular mandate, citing widespread discontent over inflation and recent opinion polls which put support for Anap at under 14 per cent.

Leaders of the two main opposition groups, the right-wing True Path party (DYP) and the Social Democratic Populist party (SHP), reaffirmed yesterday their deputies would boycott the vote.

Mr Ozal is expected to be elected in a third round of voting on October 31, when a straight majority suffices, according to the constitution.

Prof Erdal Inonu, the SHP leader, said his party would hold meetings soon to consider whether its deputies should

resign en masse in protest at Mr Ozal's impending elevation. But even Mr Suleyman Demirel, the DYP leader, admitted recently that there was no constitutional way to stop Mr Ozal being elected.

The main question now is who becomes the next Prime Minister and chairman of Anap.

The current favourite is Mr Ekrem Fakdemirli, the Finance and Customs Minister. From the right of the party, Mr Fakdemirli is also a technocrat turned politician, having overseen the export drive in the mid-1980s. Observers say he would be welcomed in the West as a figure with a strong commitment to continuing the decade-old economic liberalisation programme.

Diplomats said there was still some danger that Anap might split. But on balance, the main factions within the party are believed to be willing to rally round an acceptable compromise.

Peugeot strikers greet pay offer with anger

By William Dawkins in Paris

THE STRIKERS who have crippled production at Peugeot's two biggest assembly plants for seven weeks will this morning vote on the management's final offer in the worst wage dispute in the car-maker's history.

Peugeot made its complex offer, designed to bring the biggest rises to the lowest paid, at midnight on Monday after two days of discussions with the seven unions involved.

The offer is worth 9 per cent to the 690 poorest out of the French group's 59,000 workers, but falls off sharply further up the wage scale, said a Peugeot spokesman.

It was received with anger and disappointment at the Mulhouse and Sochaux plants in north-east France where 4,600 workers were yesterday reported to have stopped work, a large increase on the 1,000 or so on strike before the talks opened at the end of last week.

By yesterday morning, Peugeot production was 53,000 cars behind schedule, 3.2 per cent of this year's planned output of 1.677m vehicles.

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EUROPEAN NEWS

French feel state sector needs more muscle to fight its corner Eta death threat sours election mood in Spain

By William Dawkins in Paris

AN INTENSE debate is going on in the French Government over how to help state-owned and controlled companies hold their own in the current wave of international takeovers.

The options being considered have produced a flurry of rumours in recent weeks, watched anxiously by Mr Pierre Bérégovoy, the Finance Minister, who wants to minimise state intervention, and by the European Commission, which is conducting a fresh crackdown on state aid.

Another possibility is to make more use of surpluses in the annual state budget, under which Mr Fauroux has asked for FF7500m (€50m) for Bull, the state-owned computer maker, which has just agreed to pay up to \$685m (FFr4bn) for the computer business of Zenith in the US.

The full Government's ruling on Bull will not come before the end of next month and the timing of any decision on longer term funding for state-owned companies, like the sovereign loans scheme, is very uncertain, say industry officials.

Industry Ministry. Around 10 state-controlled companies have stock market listings and can raise cash through rights issues. But here again they are limited by the facts that the state cannot subscribe pro rata for more shares than private investors and that they cannot issue more than 25 per cent of their capital as non-voting stock.

By Peter Bruce in Madrid

CAMPAIGNERS for Spain's general election, hitherto a somewhat flippant and trite affair, have had a chilling reminder of the threats to democracy in the form of a pledge by Basque terrorists to kill engineers and managers building a new motorway.

chief minister, has argued that Eta is simply out to destroy the region's economic development. "Poverty remains the best weapon of fanatics," he says. Eta claims it is acting in support of an environmental campaign against the road.

Ireland's fishermen fed up with that sinking feeling

ONE BRIGHT April morning this year the Laurel, an Isle of Man trawler, was fishing in the Irish Sea. Suddenly, strange things started happening.

14 incidents in which its submarines have collided with fishing boats or their gear in waters round Britain. Two yachts have also been hit. The US says its been involved in two snagging incidents.

sonar device which the submarine had been towing. Fishermen are now lodging a compensation claim.

Irish coast. All 10 on board were drowned. Last March a Belgian trawler sank off the Isle of Man. The weather again was good. No distress call was received. All five on board were lost. Several boats have reported sudden "break waves" which they believe have been caused by the wash of the 300-400 foot long nuclear submarines.

while Nato submarines deserve blame for some incidents, they cannot be blamed for everything. "We are as concerned and puzzled about some of these unexplained sinkings as anyone else. We don't cover up any submarine encounters. We examine all incidents that are brought to our attention and respond.

European Diary



Ireland

Kieran Cooke reports on some large and unwelcome catches in the nation's nets

caught on the bottom, but there isn't anything on the bottom which is going to tow you backwards at three and half knots.

The first significant incident in the Irish Sea involving a submarine was in 1982, when the Irish trawler Sharelga was dragged backwards for several miles before sinking. The Royal Navy submarine involved, HMS Porpoise, did not stop. The Sharelga's five crew were eventually rescued by other fishing boats.

The IFO says that at first the British navy denied responsibility for the incident. Four of the Sharelga's crew were finally given compensation by the British Defence Ministry last year.

The US Navy later admitted responsibility. A spokesman said that, at the time of the incident, there was no indication on board the submarine of what was happening.

Under international law, foreign warships are allowed the right of innocent passage through the territorial waters of another state. Submarines are permitted to travel on the surface and to fly national flags. Irish fishermen say the law is frequently flouted.

In September the Dublin Government called in the British ambassador to express its "deep concern about the danger to life and property" posed by submarines following an incident in which a British nuclear submarine on a Nato exercise dragged an Irish trawler astern. In this case the trawler managed to claim some booty, hauling in a three tonne

Austria to lower budget deficit again

By Judy Dempsey in Vienna

AUSTRIA'S budget for next year, presented to Parliament yesterday by Mr Ferdinand Lachner, the Finance Minister, aims to bring down the net federal deficit to 3.5 per cent of gross domestic product. The deficit reached a peak of 5.1 per cent of GDP in 1987.

Lisbon aims to maintain rapid growth

By Patrick Blum in Lisbon

THE PORTUGUESE Government yesterday unveiled a budget for 1990 which aims to maintain one of Europe's highest growth rates while curbing inflation.

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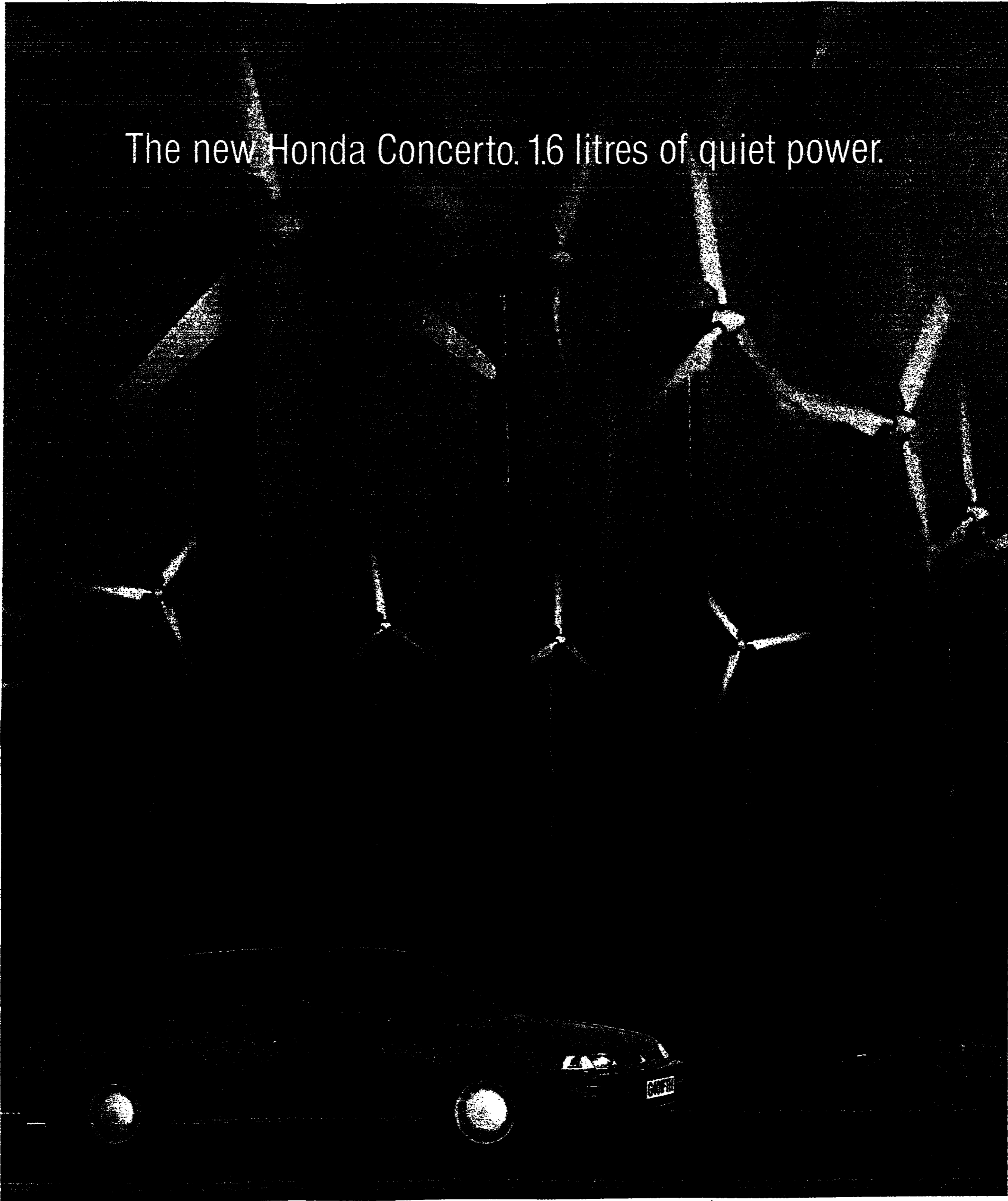
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OVERSEAS NEWS

Moscow tries moving closer to Somalia

Robert Patman examines US and Soviet relations in the troubled Horn of Africa

THE reverberations of Soviet "new thinking" already being felt in Ethiopia where the Soviet Union says it is doing its utmost to promote a negotiated settlement to the Eritrean rebellion now extend to Somalia. The embattled regime of President Siad Barre, beset by rebel activity in the north, is currently allied with the United States. But overtures made recently by Moscow could weaken this alliance, reinforce the influence of a pro-Soviet group within the Somali Government, and may indirectly add to the pressure on Ethiopia to reach agreement with the Eritrean People's Liberation Front (EPLF) in preliminary peace talks due to restart in Nairobi on Nov 18. An indication of the Soviet Union's apparent reappraisal of the relationship with Somalia came in August when a Somali military delegation, led by Maslah Mohammed Slad, Chief of Staff of the armed forces and son of President Siad Barre, held talks in Moscow with the Soviet Defence Minister, General Dmitri Yazov. This was followed up by a Soviet trade delegation to Mogadishu, as part of what seems to be a growing rapprochement between the two countries. Until 1986, official contacts between Moscow and Mogadishu were virtually frozen. The principle cause was the Ethiopian-Somali war of 1977-78. In November 1977 Somalia, angered by Moscow's refusal to support its invasion of the Ogaden, in eastern Ethiopia, expelled an estimated 1500 Soviet military advisers and abrogated the 1974 Soviet-Somali Treaty of Friendship. As a result the USSR wholeheartedly backed Ethiopia and launched a massive intervention to inflict a crushing defeat on Somalia. After the war, the Soviets consolidated their alliance with the Government of President Mengistu Haile Mariam through generous military aid. In August 1980, the US and Somalia signed an agreement whereby access to military facilities at the port of Berbera and elsewhere were granted to the US Rapid Deployment Forces in exchange for American military assistance. The Gorbachev Government, however, decided that a policy of military confrontation in the Horn of Africa could not be sustained. Fresh emphasis has thus been placed on the political settlement of the region's conflicts. Contacts with Somalia were resumed. In November 1986 a Somali delegation made an official visit to Moscow for the first time in nine years. In April 1988, Ethiopia and Somalia signed a peace accord. This cleared the way for closer Soviet-Somali co-operation, and in February this year, Mr Anaboly Lukyanov, a close aide of Mr Gorbachev (and now First Deputy Chairman of the Supreme Soviet) received a personal envoy of the Somali President in the Kremlin for talks. Then in June, Mr Mikhail Kapitsa, a member of the Supreme Soviet Committee for International Affairs, visited Somalia and discussed the question of creating joint business ventures with President Siad. Why, then, is the Gorbachev leadership courting Mogadishu? Soviet writers on East Africa frankly admit that the Siad Barre regime is facing a major political crisis. In northern and central Somalia there is a fierce and destructive civil war, while the capital, Mogadishu, has recently seen large scale anti-government rioting. For Soviet observers, Somalia appears ripe for political change and presents an opportunity to influence that process. A recent commentary by Mr Vladimir Borisov, a leading Soviet commentator, alluded to the "acute power crisis" in Somalia and stated that it was the intention of the 70 year old Somali President to hand over power to his son, Maslah Muhammad Slad, who led the military delegation to the Soviet Union. Other Soviet commentators such as Alexei Bukalov, who has described himself as "a Somalian old-timer", stress that there are many Soviet trained officials within the present administration who occupy responsible posts. The Prime Minister, General Mohammed Ali Samantar, for example, is a graduate of the Moscow Military Academy. In addition, the Soviet attitude may be shaped by the apparent strains in the Somali-US relationship. President Siad Barre makes no secret of the fact that he is dissatisfied with the level of US military aid. Washington, for its part, does not want to do anything that might jeopardise the long-standing objective of luring Ethiopia away from the Soviet fold. Moscow's new opening toward Somalia has certain risks. The main one concerns Moscow's relationship with the Mengistu government. Despite an Ethiopian-Somali agreement this month on monitoring the 1988 accord, Mengistu is likely to be suspicious of any warming of Soviet-Somali relations. It comes, moreover, at a time when Mengistu has just experienced devastating defeats at the hands of the Tigre People's Liberation Front (TPLF), which now controls the province of Tigre, and the Ethiopian People's Revolutionary Democratic Front, which is active in Wollo province. Meanwhile there are signs of another thaw - between Ethiopia and the US - marked by the staging of the Ethiopian-EPLF talks in Atlanta, Georgia, under the mediation of former US President Jimmy Carter and a successful meeting in Washington between the Ethiopian delegation attending the talks and Herman Cohen, US assistant secretary for Africa. This suggests President Mengistu is not without diplomatic options. The eventual consequences of this complex pattern of changing alliances is difficult to predict, but it seems clear that a process of super-power realignment in the Horn of Africa cannot be ruled out. Dr Robert Patman is the Editor of Third World in Soviet Perspective, a new journal to be launched later this month.

Sri Lanka pledged \$785m aid

By William Dawkins in Paris

THE World Bank yesterday pledged \$785m of aid for Sri Lanka on condition that the country made further efforts at economic reform. Yesterday's agreement came at a meeting in Paris of the World Bank's aid group for Sri Lanka, comprising representatives of 12 developed countries, as well as the Asian Development Bank, the European Commission, the International Monetary Fund and UN Development Programme. The meeting noted that civil conflict had contributed to a growth in the fiscal deficit to more than 15 per cent of gross domestic product, a decline in GDP growth to 2.7 per cent and a widening in the current account deficit to 8.7 per cent of GDP. Delegates welcomed the initial steps the Government had taken to stabilise the economy, and called for the "continued timely and effective implementation" of adjustment programmes agreed with the World Bank and the IMF. AP adds from Colombo: The largest Tamil rebel group, fighting since 1983 for a separate homeland, says it expects to reach an agreement with the Government by the end of October.

Sudan rebel leader says military junta plans to renew war

SUDANESE rebel leader John Garang, ending a seven-nation African tour, accused the junta in Khartoum on Tuesday of preparing to 'renew fighting after an informal truce, Reuters reports from Nairobi. The other side is moving to attack us... We don't have to wait for a bullet in our head.' Mr Garang told a news conference in Nairobi before heading for the southern Sudan civil war zone. Mr Garang, head of the Sudan People's Liberation Army, said he hoped his month-long African tour would lead to negotiations, but the junta had not responded to an SPLA peace plan. The plan, which the SPLA presented to the junta in August, calls for a broad-based government, a new army, a conference to write a constitution and fresh elections. He said the tour was a diplomatic triumph because the SPLA peace plan was supported by Kenya's President Daniel arap Moi, whom he saw on Monday, and other East and Central African leaders. Garang visited Zambia, Zimbabwe, Botswana, Malawi, Mozambique and Tanzania. His journey back to southern Sudan marks the beginning of

the dry season, when fighting usually increases. Sudan's military leader Omar Hassan al-Bashir, who seized power in June, has renewed a unilateral ceasefire which was due to expire on November 4. The SPLA declared an informal ceasefire in April when the United Nations launched a relief operation to deliver 100,000 tonnes of food to the south. He said the government had launched a massive rearmament operation and series of troop movements which the SPLA could not ignore. The SPLA has been fighting since 1983 to end what it regards as domination of the largely non-Muslim south by the Arabised majority in the north. Ethiopian rebels said yesterday they had captured three government garrisons in northern Ethiopia and fighting was continuing. The clandestine radio of the Tigray People's Liberation Front (TPLF), monitored in Nairobi, named the garrisons as Walda Delanta, Wera Hemeno and Kutaber, all in Wollo province north of Ethiopia's capital Addis Ababa.

ICRC studies threat to staff

THE Swiss Government said yesterday that it was taking seriously a threat to kill two Swiss employees of the International Committee of the Red Cross (ICRC) kidnapped in Lebanon 12 days ago, Reuters reports from Geneva. An ICRC spokesman said the threat was made in an anonymous telephone call earlier this week to an international news agency in Cyprus. In Bern, Swiss government spokesman Michel Pache said: "For the time being we are studying these threats. The information communicated is being taken seriously." The caller claimed to speak

for the pro-Iranian Islamic Jihad and gave Switzerland three days to release Mohammed Hussein Hariri, a Shiite Muslim sentenced to life imprisonment for hijacking an aircraft and killing a passenger. He said the kidnapers would start killing the hostages, Emmanuel Christen and Elio Errignone, unless Hariri was freed. Hariri killed a French passenger in the 1987 hijacking of an Air Afrique flight which ended in Geneva. The ICRC spokesman said the organisation had no plans to pull out of Lebanon.

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WORLD TRADE NEWS

Talks to improve EC-Gulf ties in petrochemicals

By Andrew Gowers, Middle East Editor

DIFFERENCES over trade between the six-nation Gulf Co-operation Council and the European Community are likely to be at the centre of a high-level meeting between Gulf petrochemical producers and their European counterparts in Brussels today.

The meeting, understood to have been called at the request of Kuwait's Petrochemical Industries Company, marks a stepping-up of contacts between industrialists from the EC and the GCC at the two groups prepare for negotiations on a comprehensive free trade agreement.

It will bring together senior managers from the Gulf chemical companies, including Mr Ibrahim Salamah, chief executive of Saudi Basic Industries Corporation, and a group of European industry leaders headed by Dr Gunter Metz, deputy chairman of Hoechst.

The Gulf producers, principally Sabic, which runs a string of petrochemical joint ventures with mainly Japanese and American partners, are reportedly anxious to ally fears among EC petrochemical manufacturers about the proposed free trade pact.

The GCC, spearheaded by Saudi Arabia, has been trying to obtain a free trade pact with the EC for several years. But talks have been hampered partly by hostility on the part of EC producers, which fear that free trade would expose them to increased competition

from low-cost Gulf petrochemicals. The two sides have so far been able to agree only on a low-level economic co-operation pact, signed in June 1983.

The issue has returned to the fore because of the EC's adoption last month of a mandate for talks on a more substantial trade accord. This provides for phasing-out protective duties levied by the EC on "sensitive" petrochemical products, in a eight-to-16-year transition period.

France, which holds the EC presidency, has said it wants the Council of Ministers to agree the mandate by year-end, in which case full-scale talks could be launched early in 1990.

European proponents of an accord argue it would ensure recognition of the Gulf's political and strategic importance and boost its industrial development efforts.

Industry opponents, backed by the Dutch and West Germans, express concern that a move to free trade would imperil recent costly restructuring undertaken by EC petrochemical producers.

Today's meeting is being described as aimed at "opening the doors" to greater co-operation between the two groups.

One company executive said: "The European petrochemical industry is as resolutely opposed to a free trade area as EC producers, which fear that free trade would expose them to increased competition."

Free trade panel ruling favours US

By David Owen in Toronto

THE FIRST binational panel to be set up under the terms of the US-Canada free trade agreement has ruled in favour of the US in a dispute over Canadian landing and inspection requirements for West Coast fish.

The panel decided that Canadian insistence on salmon and herring catches being landed and inspected in Canada restricts exports and contravenes both the free trade agreement and the General Agreement on Tariffs and Trade. Canada implemented the requirements last April on conservation grounds.

But the panel paved the way for a compromise by suggesting Canada allow a small portion of its catch to be sold directly off boats for export. This would remove fears that the rules were designed specifically to restrict exports, while permitting enough fish to be landed for conservation and stock management.

The report will now be considered by a commission comprising Mr John Crosbie, Canadian International Trade Minister, and Mrs Carla Hills, US Trade Representative. The ruling concerns a government-to-government commitment to either party.

Brussels lobbied on duty-free sales

By Lucy Kellaway in Brussels

THE duty-free lobby yesterday presented a proposal to the European Commission that would allow the sales of duty-free goods between member countries after the borders close down in 1992.

The plan, drawn up by the International Duty-Free Confederation based in Brussels, would involve setting up a "control at the point of sale" system which would limit the quantity of goods sold to any individual. It would mean extending arrangements that already exist at most airports, under which passengers have to present a boarding pass in order to buy duty-free goods.

The association said that a similar system has been operating successfully in Scandinavia for the past 20 years, and claims that its adoption throughout Europe would make it possible to maintain this profitable market after 1992.

Commission officials yesterday expressed some scepticism over the proposals, which they suggested went against the principles of the single market, according to which the notion of duty-free allowances within the community disappears.

By contrast, the Duty Free Industry argues that the rights of members to levy taxes within their territories after 1992 will remain unchanged, and thus so long as a means can be found of policing duty free allowances, the market can be safeguarded.

According to a study prepared by the Netherlands Economic Institute for the Duty Free Confederation, the loss of duty-free income between member states would put 7,200 jobs in duty-free shops at risk, and more in the manufacturing and tourist industries.

The report draws some grim conclusions about the consequence of killing off the duty free trade, forecasting a 10 per cent increase in air fares, a 23 per cent increase in ferry prices, and a reduction in demand for holidays in the

Community to the benefit of holidays outside.

Ending tax free shopping in the EC after 1992 threatens more than 3,000 jobs and may raise air and ferry fares by 10 and 23 per cent respectively, the IDFC said on Tuesday.

In a study of the European Community's plan to end tax-free shopping for intra-EC travellers, the IDFC urged that such shopping should not be banned, but simply amended.

Sales of duty and tax-free shopping in the EC total \$2.4bn, the IDFC said. Of this, \$1.5bn comes from travellers going from one EC nation to another by plane or ferry.

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Valmet to make parts for Saab aircraft

By Robert Taylor in Stockholm

VALMET, the Finnish metal and engineering company, announced yesterday that it had signed a SKr450m (\$69.5m) co-operation agreement with Saab-Scania, the Swedish conglomerate to provide components for Saab's new civilian 50-seater aircraft the 3000.

Under the terms of the deal, Valmet will produce the fin, rudder, stabiliser and elevators for the aircraft as well as design and manufacture the tools and assembly jigs. The new aircraft is expected to be in the air by 1992 but deliveries should begin in 1993.

So far 163 firm orders and paid options have been made for the Saab-2000, which is being developed as a larger and faster version of the Saab-340 new generation regional airliner still in production.

This is not the first time that the two companies have worked closely together. Indeed, their co-operation dates back to 1968. In a statement yesterday Saab-Scania said that the new agreement "opened up new possibilities on co-operative programmes in both the military and commercial aircraft sectors."

UK-led group to build Indonesian refinery

By Steven Butler

A CONSORTIUM headed by Foster Wheeler, the UK engineering group, is to build a \$1.8bn oil refinery in Indonesia for Pertamina, the Indonesian state oil company said yesterday.

The refinery, which is aimed at boosting Indonesia's export capacity in refined oil products, is to have a capacity of 125,000 barrels a day (b/d) and will start operations in 1994. It will be built at Balikpapan on the north-east coast of West Java.

The refinery will allow Indonesia to follow a strategy successfully developed by other members of the Organisation of Petroleum Exporting Countries, which are gradually exporting more of their oil in the form of refined product.

This has tended to provide better margins and more flexibility, although Indonesia has opted not to try to market the products itself but to rely on BP. The Far East is one of the fastest growing markets for petroleum products.

The consortium's other members include JGC, the Japanese engineering company, Mitsui, which is organising financing for the project, and British Petroleum, which will market refined products from several Pertamina refineries.

The new refinery itself, known as Exor-1, is to supply the domestic market, although this will free product produced at other refineries for export, which would pay for the capital cost of the project.

Discussions are underway with the British Government for a \$200m Export Credit Guarantee Department loan, which would be dependent on \$200m being spent with UK companies.

The refinery will process 100,000 b/d of Indonesian Duri crude and 25,000 b/d of Minas. Duri has a relatively low export value because of its high metals and residue content.

The refinery will be engineered specifically to handle this type of crude.

US agrees to double import quota for Mexican steel

By Richard Johns in Mexico City

THE US has agreed to double its Mexican steel import quota from 400,000 to 800,000 tonnes for two and a half years from this month until the end of March 1992.

The accord was the most tangible outcome of talks held by Mr Jaime Serra Puche, Mexico's Minister of Commerce and Industry, with Mrs Carla Hills, US Trade Representative, during the Washington visit of President Carlos Salinas de Gortari.

Mr Serra said in Mexico City that Mexican steel exports had been running at an annual \$70,000 tonnes and "above" the old quota level.

Mexican steel exports in the first nine months of this year were worth \$298m, against \$232m for all of 1988. The US is to review in April next year 43 Mexican products out of a list of 63 submitted, for possible inclusion under the Generalized System of Preferences.

Among products included are word processors, glass, dig-

ital data processing systems, polyvinyl chloride, and chillies.

In a what seems to have been a highly successful state visit, Mr Salinas' main aim was to win greater access to the US market. Steel apart, the other major Mexican concern was textiles. It was decided that the current bilateral pact would be reviewed, and restrictions liberalised on both sides.

A Joint Committee on the Promotion of Investment and Trade headed by Mr Serra and Mr Robert Moshbacher, US Secretary of Commerce, was set up under a framework agreement reached in Washington.

"This is not an agreement on free trade," Mr Serra said, also pointing out that US technological superiority made impossible a total opening of the border to commerce.

Talks are to continue on the vexed issue of intellectual property rights and in particular pharmaceutical patents which Mexico does not respect at present.

Fiat set to expand car production outside Italy

By John Wyles in Milan

AGREEMENTS with the Soviet Union and Algeria which will considerably expand the Fiat Group's involvement in car production outside Italy may be ready for signature next month.

Although final details have not yet been settled there are some signs in Turin that the Soviet deal can be clinched for signature during the visit to Italy at the end of November by Mr Mikhail Gorbachev, the Soviet President.

Born of a Soviet initiative during the Italia 2000 exhibition in Moscow a year ago, the shape of the joint venture has begun to change in recent months.

The Italian company was originally to be involved in a new plant under construction at Yelabuga, some 75 miles from Moscow, but it has now been agreed that the venture should be based on a new plant which currently produces 720,000 vehicles a year.

The project under negotiation would involve production of 300,000 vehicles a year based on the Fiat Panda. The Soviet version would be known as the Oka. The total investment to be covered by Fiat and the

Soviet Government would stay at about \$1bn-\$1.5bn.

The Algerian agreement dates from 1987 and should be signed during a state visit there from November 13-14 by the Italian President, Mr Francesco Cossiga. It brings Fiat together with the Algerian public company, Enpv, to construct a \$150m plant with a potential output of 40,000 cars a year.

Mr Reuter also said Daimler was discussing collaborative projects in the aerospace sector with Daimler-Benz, but declined to reveal any details. The fact that discussions were under way was revealed yesterday by Daimler's president, Mr Edoard Reuter.

"Personally, I do not exclude that in the long term we shall be talking of more intensive negotiations between Daimler-Benz and Fiat about automobiles," he added.



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US Army to carry out trials of new UK gun

By David White, Defence Correspondent

THE US Army and Marines have agreed to carry out trials from next January of a new helicopter-portable artillery gun developed by the British Vickers Shipbuilding and Engineering group (VSEL), the company said yesterday.

The gun, an ultra-light-weight 155m towed howitzer, is being shown for the first time this week at the Association of the US Army Exhibition in Washington.

Completion of a first prototype designed to meet US specifications follows VSEL's vic-

tory earlier this year in a fierce battle against BMY of the US for a \$30m British Army contract to supply self-propelled howitzers.

The weapon is designed to fulfil an urgent requirement to provide fire support for rapid deployment forces.

The US trials, which follow successful firing trials in the UK, are due to be held over nine months.

VSEL said its new gun had a potential market of up to 5,000 units worldwide.

AMERICAN NEWS

MADRID DISCUSSIONS ON IMPROVING RELATIONS MAY EXTEND TO THIRD DAY

Argentine-UK talks start on positive note

By Robert Graham in Madrid

HIGH-LEVEL talks aimed at normalising relations between Argentina and Britain opened in Madrid yesterday in a positive atmosphere.

The talks were due to last two days. However, there were hints they could stretch into tomorrow to maximise the opportunity.

Sir Crispin Tickell, head of the British delegation and ambassador at the United Nations, commented before yesterday's session: "If we have to talk a bit longer, then the talks will last a bit longer." He added: "We've got a lot to talk about and I hope we end up with a positive result."

The Argentine side was led by Mr Lucio Garcia del Solar, a senior roving ambassador for President Carlos Menem.

The two men met for preliminary contacts at the UN in August and met again briefly on Monday evening to prepare for yesterday's talks, which were held in a British diplomat's house on the outskirts of Madrid.

Without raising expectations, both sides hoped to agree

on resumption of consular relations. At the same time such an agreement would lead to a re-opening of direct air links, lifting of curbs on British companies operating in Argentina and recognition by Buenos Aires that the state of belligerency in force since the 1982 Falklands conflict was no longer in force.

Britain will seek to avoid discussion of the 150-mile protection zone around the islands. However, if the talks go well, the British could propose some confidence-building measures, such as advance warning of military manoeuvres being conveyed to the Argentines.

The Argentine side has been pressing for Britain to demilitarise the Falklands as a gesture of confidence in the civilian government.

The last formal direct talks between Argentine and British diplomats on normalising relations were held in Bern, Switzerland in July 1984.

These broke down over mutual misunderstandings relating to Argentina's claim to sovereignty over the islands.



Lucio Garcia del Solar, left, shakes hands in Madrid yesterday with Sir Crispin Tickell

Buenos Aires resolute on pay award

ARGENTINA'S Peronist government has announced a pay award intended to last until March 1990, though trade unionist opposition is likely to contest it fiercely, writes Gary Mead in Buenos Aires.

Mr Nestor Rapanelli, Economy Minister, and Mr Jorge Triaca, Labour Minister, said the nearly 2m public sector workers would receive a fixed sum of 12,000 australs (about \$18 at official exchange rates)

and have an earlier fixed sum bonus of 8,000 australs incorporated into their monthly salaries. The ministers said on Monday that no percentage increases would be given and that the Government would not shift from the announced increase.

According to Mr Rapanelli, the across-the-board increase represents a percentage increase of 33 per cent for the lowest paid and 9 per cent for the highest. He added that pri-

vate sector wage negotiations stood outside the official guidelines and that public sector companies were still entitled to offer increases above the guidelines if productivity agreements were reached with individual trade unions.

The hard line stance thus signalled by two of President Carlos Menem's most influential Cabinet ministers is part of the Government's general strategy to break the wage-price inflationary cycle.

Date for Chile debt buy-back

By Barbara Durr in Santiago

THE DETAILS of Chile's cash buy-back of as much as \$500m of its own foreign debt will be decided on November 22, the Government has announced.

According to the telex sent to its creditor banks, which total nearly 300, bids for sale of discounted Chilean debt paper must be presented by November 17 in New York to Manufacturers Hanover Trust, the leader of Chile's bank steering committee and the agent for the operation. The Chilean central bank will decide on the discounts and amount of debt to buy on November 22.

Under Chile's debt restructuring agreement of 1987, creditor banks agreed to allow the cash repurchase of up to \$500m worth of Chilean obligations. In 1988, Chile bought \$299m worth of its own debt for just \$157m. The average debt discount for that operation was 56 cents to the dollar.

This time, with Chilean debt trading at approximately 64 cents to the dollar on the secondary market, Chilean authorities say they want a minimum discount of 40 per cent. About \$300m is available for the new buy-back, which could pay for \$500m worth of debt if sold for 60 cents to the dollar.

East Germany set to supply arms for Nicaragua offensive

By Tim Coone in Managua

NICARAGUA appears set to receive new arms supplies from East Germany in preparation for a "final offensive" against the US-backed Contras.

General Heinz Kessler, the East German Defence Minister, is on a visit to Nicaragua "to strengthen the ties of co-operation" between the two countries, according to an official statement.

Gen Humberto Ortega, his Nicaraguan counterpart, told reporters on Monday that Nicaragua "does not rule out" the possibility of new arms purchases from East Germany with a view to a multinational military operation to demobilise the US-backed Contras based in Honduras.

The International Verification and Follow-up Commission (CLAV), the UN body charged with overseeing the Contra demobilisation plan, had a fruitless visit to their base camps in Honduras last week. CLAV officials were told by Col Enrique Bermudez, the Contras' commander, that his 12,000 troops will not voluntarily lay down their weapons by the December 8th deadline agreed at the Tela presidential summit last August.

Gen Ortega said: "We are prepared to assist CIAV and the presidents (of Central America) to remove the Contras if they do not want to demobilise". He said the Nicaraguan army was also preparing a new, and probably, final offensive against the estimated 2,000 Contras operating inside Nicaraguan territory who have begun disrupting the electoral process in rural areas. President Daniel Ortega hinted recently that the unilateral restraint or "ceasefire" on offensive operations might be suspended in December if the Contras refused to demobilise.

The promise of East German arms contrasts sharply with the recent visit of Mr Edward Shevardnadze, the Soviet Foreign Minister, to Nicaragua. He said the Soviet Union was proposing to co-operate with the US in overseeing a reduction of all the armed forces in Central America.

Soviet arms supplies have been decisive in Nicaragua gaining the upper hand in the eight-year war against the US-equipped Contras. President Ortega is on a tour of the Middle East where he has secured promises of new economic support from Kuwait.

El Salvador foes seek to agree on ceasefire

By Tim Coone

THE peace process in El Salvador is inching forward this week, with talks taking place between the left-wing Farabundo National Liberation Front (FMLN) and the right-wing government of President Alfredo Cristiani.

Secluded in a Costa Rican monastery, the two delegations are seeking to establish a lasting ceasefire in the 10-year war which has cost an estimated 70,000 lives and which will lead to the demobilisation of the FMLN and its incorporation into civilian life.

Mr Josquin Villalobos, one of the FMLN guerrilla leaders, said shortly before the talks began on Monday that the FMLN would propose the creation of a human rights supervision commission comprising members from the Government, the Church, the armed forces, and the FMLN.

It is also calling for reforms

to the electoral law and the judicial system, a bringing forward of the next elections, a reduction in the size of the armed forces, and trials of military officers who have abused human rights. Mr Villalobos said "an end to hostilities will only be possible if the economic, political and social causes of the war can be overcome".

The El Salvador Government has had an appalling human rights record over the past decade and death squads continue to operate with seeming impunity although at a much lesser scale than in the early 1980s.

Mr Cristiani has frequently said that he wishes to reach a negotiated end to the war but faces resistance from within his own ARENA party. Few observers see an immediate breakthrough in the talks.

Colombian judge murdered

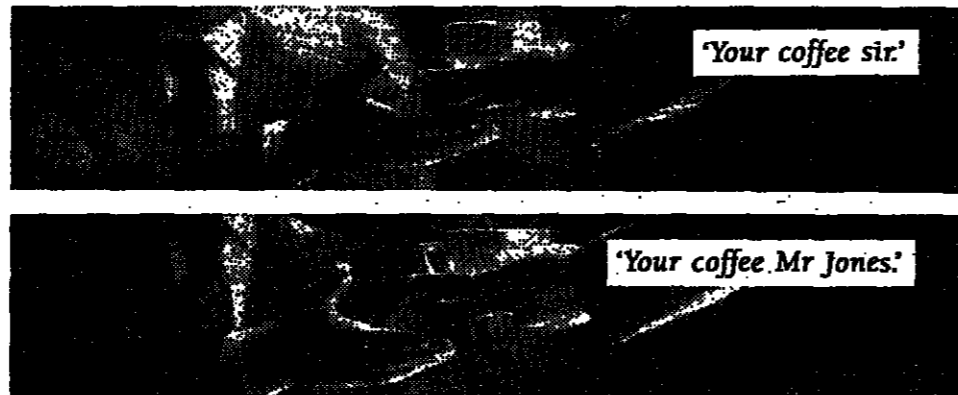
A MAGISTRATE was murdered in Colombia's cocaine capital of Medellin yesterday in retaliation for the extradition of accused drug traffickers to the US, Reuters reports from Bogota.

High Court Judge Hector Jimenez Rodriguez, 55, was shot by attackers on motorcycles near his home in the city's Belen district and died from six bullet wounds.

The National Judicial Association called a 72-hour strike by judges, beginning today, to protest against what it called Government's "lack of protection granted to judges".

The Extraditables, a shadowy group set up by drug traffickers, claiming responsibility for the murder, said the killing was "the first retaliation" for recent extraditions. Since 1980 about 350 judicial employees, including 50 judges, have been killed in drug-related violence and last August traffickers threatened to kill 10 judges for each suspect extradited to the US.

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AMERICAN NEWS

CIA chief seeks freer rein in foreign operations

By Lionel Barber in Washington

MR William Webster, whose future as director of the Central Intelligence Agency has been in doubt, is pressing President Bush and Congress to loosen restrictions on CIA involvement in potentially violent foreign operations.

Mr Webster's call for a more flexible CIA role has been spurred in part by the continuing political fall-out in Washington over the recent abortive coup against General Manuel Noriega of Panama and the reluctance of the administration to support the coup effort. The CIA director publicised his views in an interview with the New York Times in what some observers believe

amounts to a counter-attack against anonymous White House critics who accuse him of being ineffective and too cozy in his relations with Congress.

President Bush, himself a former CIA director, said on Monday that he had "full confidence" in Mr Webster, a Reagan administration appointee who until 1987 had no experience of foreign policy and who failed to attend two key meetings at the White House as the Panama coup unfolded earlier this month.

Mr Webster is seeking a more generous interpretation of a 1976 executive order signed by President Ford

which prohibits American involvement in assassinations against foreign leaders. The order was adopted at the height of the post-Watergate recriminations against the CIA when Congressional investigations uncovered the agency's role in plots to kill President Fidel Castro of Cuba.

Mr Webster said that the 1976 order — strengthened by President Jimmy Carter and adopted, after some debate, by President Reagan — had been recently interpreted to ban any US aid to a coup that could lead to the death of a country's leader.

He said: "The United States does not engage in selective, individual assassination. But the United States has other overriding concerns about security and protecting democracy... and when despots take over, there has to be a means to deal with that sort of making us to be hired killers."

This was an argument employed vigorously by Mr Webster's predecessor, Mr William Casey, who said Congressional oversight powers were straining the CIA's effectiveness. Under Mr Casey an activist CIA redressed some of the balance but, when some of its officers became embroiled in the Iran-Contra arms for hostages scandal, Congress

clamped down again.

Enter Mr Webster, the former FBI director who was chosen to fill the top intelligence post when Congress pressured Mr Casey's protégé, Mr Robert Gates, to withdraw his nomination. He took over on the understanding that the CIA would stay "clean" and has strong support in Congress, notably Senator David Boren, chairman of the Senate Intelligence committee. But he has been criticised for poor intelligence work.



Webster: wants flexible role

Mexican electoral reform plans backed

By Richard Johns in Mexico City

MEXICO'S conservative National Action Party (PAN) has supported proposals for electoral reform put forward by the ruling Institutional Revolutionary Party (PRI), a surprising move given that the proposals are clearly formulated to perpetuate the PRI's indefinite command.

As a result, the recommendations were overwhelmingly approved by 364 votes to 70 in the Chamber of Deputies at the first reading after midnight yesterday to the bewilderment and anger of the left-of-centre Party of the Democratic Revolution (PRD) and three small opposition factions.

Until late last week the PRD had been aligned with the PAN in its insistence that the Federal Electoral Commission should be a independent and impartial body rather than one with an automatic PRI majority because of its dominance of the executive and legislative branches of the Government.

In a heated session PRI delegates and those of the left-wing Popular Socialist Party accused the PAN of "treachery". Mr Cuauhtémoc Cárdenas, leader of the PRD, described the PRI programme as a move towards "regressive" and "anti-democratic" counter-reformation.

While paying lip-service to the future autonomy of the CFE, the only change the PRI has proposed is that the country's highest electoral authority should include outside advisers, including judges, designated by "the legislative and executive powers".

On the second crucial issue, the PRI has recommended that the party obtaining 35 per cent of the vote in a general election should be assured of 251 seats in the Chamber of Deputies but no party should be allowed more than 350.

The PRI currently has 263 seats in the legislature and the PAN 101.

US firms up views on German unification

By Peter Riddell, US Editor in Washington

THE BUSH administration wants any moves towards German reunification, or reconciliation, to be linked to European Community integration.

The speech on US/Soviet relations to the Foreign Policy Association on Monday evening by Mr James Baker, the Secretary of State, marks an important step in the evolution of US policy towards Germany.

Several foreign policy specialists have recently argued that until now the administration's approach has been too vague.

Noting the long-term support of the US and Nato for the reconciliation of the German people, Mr Baker argued that such a process of self-determination can only be achieved in peace and freedom. Normalisation must occur on the basis of Western values with the end result being a people integrated into the community of democratic European nations.

This reference was developed at a background briefing by a senior administration official.

He noted that since the objective might have become formalistic over time it was important to emphasise the basis on which reconciliation could take place.

The official added that "it is very important as the EC integration process develops, that it helps give the Federal Republic (West Germany) a strong Western anchor in both democratic policy and also economic policy. It's one of the reasons why the US is firmly committed to that integration process, even though it at times poses some dangers in terms of markets."

Moreover, "it also a very good thing for the EC to be involved in coordinating the G-24 process in helping reform in Eastern Europe because it means that, in this case, the Ostpolitik is an EC and G-24 Ostpolitik reflecting our fundamental values, and that the coming together of all of Europe, as well as the coming together of Germany, works within that framework."

Administration seeks 'real' cuts in deficit reduction package

By Peter Riddell, US Editor, in Washington

THE BUSH Administration is stepping up pressure on Congress to produce real cuts in programmes, rather than accounting gimmicks, in its deficit reduction package before agreeing to any reversal of the \$16.1bn across-the-board cuts which came into effect yesterday.

Mr Richard Darman, the Budget director, wants to bring forward the impact of the across-the-board cuts, ordered under the sequestration procedures of the Gramm-Rudman deficit reduction law because a Budget was not approved by Monday night.

The cuts are being made from each individual programme, project or activity rather than the more global category of accounts. This may lead to lay-offs of staff. Mr Darman said this approach would give agencies "less ability to shift from one area to another, to fudge other things."

Mr Darman has argued that sequestration will not be taken seriously if agencies "merely figure out how to juggle the accounts, trusting that Congress is going to restore all the money a little bit later."

Until now the assumption has been that sequestration will have little impact for the first four to six weeks apart from a small reduction in Medicare payments to doctors and hospitals and in some payments to students. In this period Congress will agree a Budget and the cuts will be restored, as two years ago.

But Mr Darman has not only sought to accelerate the squeeze but has also indicated that the administration might prefer to retain these sequestration cuts rather than agree to a fudged Congressional Budget package.

The \$16.1bn cuts are equivalent to about 1.5 per cent of total Federal spending, but nearly two-thirds of the total Budget is either exempt, notably social security payments and salaries for Federal employees, or outside Government control, such as debt interest.

House and Senate Democratic leaders were meeting yesterday to discuss the completion of an early deficit reduction bill. The main problem is to how step down the nearly 2,000 page House version which includes proposals on extending child care and repealing the Medicare catastrophic health insurance plan as well as a temporary cut in capital gains.

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Cananea peace deal

By Richard Johns

THE signing of a new labour contract between the Mexican Ministry of Labour and the country's mining syndicate in a deal involving 850 redundancies should enable resumption soon in output at Compania de Cananea's copper mine, which was declared bankrupt by the Government on August 20.

It will also open the way for a renewed attempt to privatise the mine by the Government which twice failed to do so last year.

Revision of an antiquated labour contract and a reduction in the grossly overmanned workforce was seen as a pre-condition for the sale of Cananea, which is also saddled with \$50m of short-term debt, most of it owed to the state.

There were 2,500 miners on the payroll and another 800 personnel on the staff.

Under the agreement, those made redundant will receive a down-payment equivalent to 130 days wages and another 35 days for each year of service.

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| 110 | 109 | Cash 7.5% Pref USD | 110 | 0 | 10.3 | 9.4 | - |
| 7 | 2 | Magnet Co Non-Voting A Cl | 2.0 | -0.25 | - | - | - |
| 5 | 0.675 | Magnet Co Non-Voting B Cl | 0.675 | -0.125 | - | - | - |
| 130 | 119 | Inta Group | 119 | 0 | 6.0 | 4.4 | 7.1 |
| 245 | 230 | Jackson Group USD | 230 | 0 | 3.6 | 3.5 | 12.4 |
| 322 | 261 | MultiHouse NY (AmSD) | 295 | 0 | - | - | - |
| 158 | 98 | Robert-Johnson | 155 | 0 | 10.0 | 6.5 | 5.6 |
| 467 | 365 | Scrutons | 370 | 0 | 10.7 | 5.0 | 10.0 |
| 300 | 270 | Torley & Carlisle | 290 | 0 | 9.3 | 3.1 | 18.4 |
| 117 | 100 | Torley & Carlisle Car Pref | 110 | 0 | 10.7 | 9.7 | - |
| 122 | 84 | Torley Holdings (USD) | 84 | -15 | 2.7 | 3.1 | 9.6 |
| 150 | 104 | Universal Europe Corp Pref | 150 | 0 | 9.3 | 6.2 | - |
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FT LAW REPORTS

Court may rectify to give legitimate tax advantage

LAKE v LAKE AND OTHERS

Chancery Division: Mr Justice Mervyn Davies. October 6 1989

A DEED of variation may be rectified by the court to achieve a legitimate Tax advantage despite a lack of adversarial issue between the parties, if words mistakenly used preclude it from giving effect to their joint intention.

Mr Justice Mervyn Davies so held when granting an application by the plaintiff, Mrs Betty Lake, for rectification of a deed of variation made between her and her children, the first three defendants, William and Simon Lake and Elizabeth Isaac. The remaining two defendants were her grandsons, David and Michael Lake.

HIS LORDSHIP said that Mr Leonard Charles Lake died on November 28 1986, leaving a will.

The estate was given, £50,000 free of tax to his son, Simon. The residue was held by his three children, William, Simon and Elizabeth, as trustees, to Mrs Lake for life and then in quarter shares to Simon, Elizabeth and two grandsons.

There was a power to the trustees to make over capital in the residue to Mrs Lake.

The net value of the estate was £867,075. The death attracted tax on the £50,000 to Simon, but no tax on the residue, since it passed to Mrs Lake as spouse, for life.

Since Mrs Lake was then of advanced years and had property of her own worth about £200,000, it was likely there would too be a claim for inheritance tax on the £200,000 aggregate of the two estates.

Most of that sum would attract tax at 60 per cent.

Accordingly, thought was given to improving the tax position. Counsel advised a deed of variation designed to take advantage of section 142 of the Inheritance Tax Act 1984 and section 49 of the Capital Gains Tax Act 1979.

Counsel provided a draft deed, but it was "finalised" by solicitors. Parties to the deed were Mrs Lake of the one part, and the three trustees of the other.

The deed declared that the disposition of Mr Lake's estate should be varied by way of family arrangement from date of his death, so that the will gave the residue "free of tax."

By clause 3 of the deed the parties made an election under section 142(2) of the 1984 Act and section 49(7) of the 1979 Act.

It was supposed that with the deed executed, about £94,000 would be payable in tax. That sum was to be raised by using the trustees' power to release capital to Mrs Lake to put her in funds for £94,000. She would thus pass it on to the other beneficiaries so they could pay the tax on their benefits.

What was proposed did not come to pass. The Capital Taxes Office assessed the estate at £239,738.

The increase up from £94,000 arose because "free of tax" caused the specific benefits given to be grossed up.

The beneficiaries took their benefits without having to bear any tax, whereas the whole of the £239,738 fell on residue to the wholly unexpected prejudice of Mrs Lake.

The solicitor contacted the Inland Revenue, and it was suggested that a further deed be executed reflecting what the

parties had intended. A second deed of variation was executed in the same terms as the first save that "free of tax" was substituted "not free of tax."

That second deed drew from the Capital Taxes Office a new assessment at £39,547.

Unfortunately the situation was not maintained because on April 14 1988 the Capital Taxes Office informed the solicitors that the second deed did not fall within section 42, in view of the decision in *Russell v IRC* [1988] 1 WLR 834.

A revised assessment of £222,743 was issued.

On the present originating summons application was made to the court to rectify the first deed with a view to submitting it for section 142 purposes and thus achieving a reduced tax liability.

It was said the second deed was no bar. If the first was rectified its effect would be the same as that of the second, but the rectified deed could be used for section 142 purposes whereas the second could not.

To remove any doubts the originating summons was amended to include a paragraph seeking an order that on the true construction of the second deed "not free of tax" was to be interpreted as a direction that the legacies were to bear their own tax.

The question was whether the first deed might be rectified.

In *re Slocock's Will Trusts* [1979] 1 All ER 553, 563 Mr Justice Graham said that if a mistake was made in a document legitimately designed to avoid tax, there was no reason why it should not be corrected, and there was nothing in *Whiteside* [1985] Ch 65, nor any other case, which compelled the

court to refuse rectification where the common intention was to obtain a legitimate fiscal advantage.

The solicitors' affidavit evidence was that "free of tax" was inserted in the deed of variation by clerical error.

On the evidence the court was satisfied that when the first deed was executed there was never any intention that the residue should go to Simon, Elizabeth and the grandchildren free of tax.

In *Whiteside* a consideration for refusing rectification was that there was no "issue" before the court.

In a sense there was no issue in the present case, because all counsel desired an order.

However, *Whiteside* was not an obstacle to rectification.

In *Sherdley v Sherdley* [1966] 1 WLR 732, 739 Sir John Donaldson MR said that when rectification was declined in *Whiteside* because of "absence of issue" between the parties, that did not refer to absence of adversarial issue, but to the facts that (a) there was no case for rectification because the original deed recorded the parties' intention; and (b) the parties had already done what the court was being asked to order.

In such a situation, he said, an order by the court would either be a sham or an approval of a consensual agreement, for which there was no need or jurisdiction.

Sherdley went on appeal without affecting the force of those remarks.

In the present case all concerned at all times intended tax to fall on the released assets. By inadvertence "free of tax" was included and furthermore, by a blunder, the released assets had no tax bur-

den placed on them. Thus there were two mistakes. The result was that the deed did not express the proved intention of the parties. The mistaken insertion of "free of tax" might plainly be rectified.

So might the mistaken omission of "such gifts to bear their own tax" because the words as used in the deed did not effect what was intended by the parties.

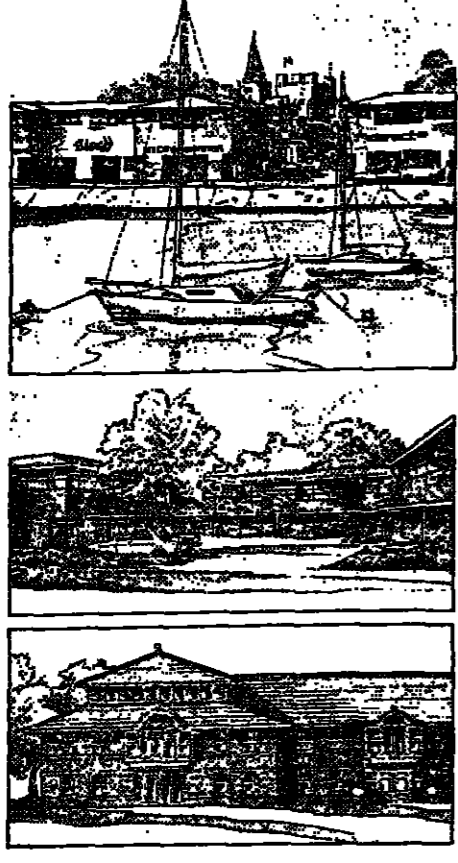
An order for rectification should be made. "Not free of tax" was construed as meaning the legacies were to bear their own tax.

For Mrs Lake: Arthur Jeffers (Brewers)
For William, Simon, Elizabeth and David: Mark Struder (Brewers)
For Michael, a minor: Piers Feltham (McNeil & Co)

Rachel Davies
Barrister

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MANAGEMENT

B. Elliott

Preaching a gospel of creative change

John Thornhill examines the UK machine tool company's strategy of encouraging managers and employees to help formulate a programme for its long term recovery

In an earlier era, Michael Frye would perhaps have made a very fine country vicar. Enormous, genial, and mildly eccentric, it is easy to imagine him conversing enthusiastically with those in his care, delving into arcane philosophical issues, and collecting rare ornithological books.

Yet in the late 1980s he finds himself chairman of a London-based engineering company, B. Elliott, guiding the business back from some troubled trading times and hoping to steer it towards a more secure future.

The comparison with a vicar is perhaps not inappropriate, for the message which Frye persistently preaches is one of listening to the workforce and administering to its needs.

"We want to improve the communications and attitude in the company and realise the workforce's potential. If you work for our foundry in Leicester and are one of those who speak only Gujarati and no-one bothered to tell you that the game was soccer and you had to kick a ball and score goals, then you would have no idea of what the game was all about. We try to provide the opportunity for our workers to contribute better. After all, they are at the job eight hours a day while the manager only looks at a problem for five minutes."

Michael Frye stressed the need for communicating immediately he became chairman of B. Elliott in 1987, continuing the family link with the company.

B. Elliott had been founded by Hugo Frye, the current chairman's grandfather, in 1900 (re-founded in 1919), and named after his wife's maiden name - Beatrice Elliott. Hugo Frye had left Germany with money from his father and instructions to travel the world. Instead, he came to England, and invested the money in an engineering business.

The company built up an illustrious name in the machine tool industry in the 1960s and 1970s under the direction of Jack Frye, the

founder's son and Michael's father. After Jack Frye's sudden death in 1975, the expansion continued under the chairmanship of Mark Russell. But in the early 1980s, in common with whole swathes of the British machine tool industry, the company was ravaged by the recession and out-competed by Far Eastern manufacturers. For a while, B. Elliott seemed to teeter on the brink of bankruptcy and it is only now that the company - one of only three remaining British machine tool manufacturers - is beginning to recover fully from the trauma.

The struggle to survive had not allowed much thought to be devoted to longer term strategy and when Michael Frye became chairman the company was in danger of drifting aimlessly, making little profit from its core machine tool operations and, somewhat embarrassingly, deriving the bulk of its profits from a steel mill in South Africa. "Elliott consisted of a batch of businesses which did not have a real reason for being there and had been left over from previous thinking. What was left was a residue not a selected set of businesses," he said.

First of all, Michael Frye set about cleaning up the company. He set down a profit improvement plan designed to tackle the group's underperforming businesses and help improve those of marginal performance. New managers were recruited. About 60m of overhead costs were cut by relocating premises and rationalising

| Year and Mar 31 | Turnover (£m) | Pre-tax profits/losses (£m) |
|-----------------|---------------|-----------------------------|
| 1980 | 110.9 | 11.90 |
| 1981 | 111.97 | 6.56 |
| 1982 | 105.21 | (1.44) |
| 1983 | 82.85 | (4.94) |
| 1984 | 73.56 | (2.78) |
| 1985 | 71.06 | 0.57 |
| 1986 | 68.5 | 1.11 |
| 1987 | 60.2 | 0.74 |
| 1988 | 72.6 | 2.26 |
| 1989 | 81.52 | 4.44 |

production. And 25m was raised by means of a rights issue to restore B. Elliott's financial strength and enable it to make acquisitions.

Simultaneously, Michael Frye developed a way to bring about a qualitative transformation of B. Elliott's businesses, both in the way the company was run and in the quality of what it produced. But he believed this could be done only in association with all the company's workforce. "It was very much the attitude - this is the way we want to run the business, what do you think about it?"

He called a meeting of the company's 50 senior managers and asked for their advice. Michael Frye suggested some ideas and asked for reactions. At the end of this process an overall strategy had been hammered out.

It was decided to concentrate on four main businesses: specialised engineering, electronic engineering, machine tools, and South Africa. All these divisions were given an immediate target of producing 10m in profit. "We did not want to be a conglomerate, we wanted to be a focused engineering business. People then began to understand what we were all about."

With a firm direction outlined and a strategy and course of action determined, Michael Frye set about selling the mission to the workers. He did so by using an amalgam of techniques he had picked up throughout his career and fashioning them into what he called, a workhome programme. He stressed that little of this programme was original and that most of it was culled from his time working on the factory floor of a West German factory; from his studies of management and mechanical engineering at the Massachusetts Institute of Technology; from a wide reading of management theory; and from his practical experience of running Rotaflex, a lighting company.

This programme consisted of a series of discussions and self-analyses which Michael Frye arranged within B. Elliott's constituent businesses.

"The head office management simply acted as a catalyst to make things happen."

Each company was asked to appraise its performance in six categories: profit and performance; financial discipline and rigour; total quality and full customer service; knowledge of market size, B. Elliott's share, and competitor activity; innovation and product development; and total employee involvement and full communications.

They awarded themselves a number of points for how well they thought they currently performed in each category and then had to suggest how well they thought they could perform. Typically, a company would give itself a score of between three to seven on current performance and see eight to ten as achievable.

Michael Frye stressed it did not matter at all whether his perceptions of a company's performance matched its own - it was the relative weighting that mattered. "They still have to do better," he chuckled.

Once the company had identified how well it could do it then had to set down a list of critical factors and key influences which prevented it or would help it achieve what it said it was capable of.

Such factors and influences, for example, might include exchange rates, competitor activity, quality of service, the possible effects of the 1992 single market programme, or restructuring of its businesses. The advantage of doing this, in Michael Frye's eyes, was that



Michael Frye: wants to improve the communications and attitude in the company "and realise the workforce's potential"

it highlighted reasons for any possible underperformance and gave the company the chance to act in anticipation. Each company had to concentrate on what affected its long term strategy and short term performance and could then work out the best way to tackle its difficulties, imagined or real.

The main thrust of Michael Frye's approach was to produce more independent and creative business units within B. Elliott's overall structure. He tried to give people enough leeway so that they could make creative changes while still maintaining effective financial controls - the individual companies' "green books", which contained 100 pages of financial information submitted to the head office, have now been whittled down to one page of essential information and ratios.

He admitted the balance could sometimes be very hard to achieve and that there was an element of risk attached to the approach, but he said: "If you reduce the risk by 10 per cent you reduce the reward by

90 per cent."

Michael Frye was also conscious that many of these good intentions could remain just that unless great emphasis was placed on implementing the ideas; it was no good dreaming up great abstract notions if they remained only in the realm of speculation. He therefore continually urged his colleagues to stop intellectualising and get on with the business - to walk the talk, as he expressed it.

He said he was constantly spurred on by his father's admonishing question - "what would you like on your tombstone?"

Michael Frye conceded that it was hard to judge how successful his workhome programme has been as it was still in its infancy, but he was adamant that it had already resulted in change.

"What has definitely happened is that there are improvements and the understanding of what we are trying to do is much higher. There is

now more cohesiveness and less politics," he says.

On a more tangible plane, B. Elliott's scrap rate at its foundry has been reduced from about 20 per cent to less than 10 per cent; and substantial cost savings have resulted from worker's suggestion as to how the distribution network could be re-organised.

Furthermore, a Gujarati-speaking MBA student has now been employed in Leicester to ensure the workers know how to play soccer.

In addition to the changes taking place within the company, Michael Frye is optimistic about the future of British manufacturing industry, citing three main reasons:

● The industry's obsession with quality - which he describes as a healthy epidemic - is making UK manufacturing companies globally competitive. The UK, he argues, was very late to pick up on the tremendous sea-change that took place in the world manufacturing in the late 1960s and early 1970s, when engineers developed technologies to manufacture products to extremely high technical specifications with near-perfect quality.

Both the UK and the US were slow to introduce new manufacturing methods and attitudes with the result that Japan forged ahead, winning vast tracts of existing markets and creating entirely new ones. In the last five years, he says, this has changed as UK and US companies have begun to catch up.

● The industry trend towards global purchasing and the implications of 1992 offer UK companies great opportunities. The shift in component manufacturing towards smaller specialist contractors will help UK companies establish themselves as the cost of skilled labour in the UK is about half that in West Germany. "Britain is becoming one of the low-cost manufacturers in Europe," he says.

● The influx of Japanese manufacturing companies into Britain will force resident suppliers to compete at a higher level. Michael Frye believes the Japanese will source components in the UK provided the quality is good enough. "But we will have to operate to the same standard as if we were in Japan."

Provided these trends have the effect he believes they may, Michael Frye says UK manufacturing will be able to recover lost ground.



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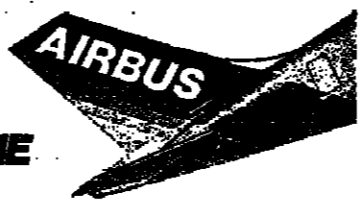
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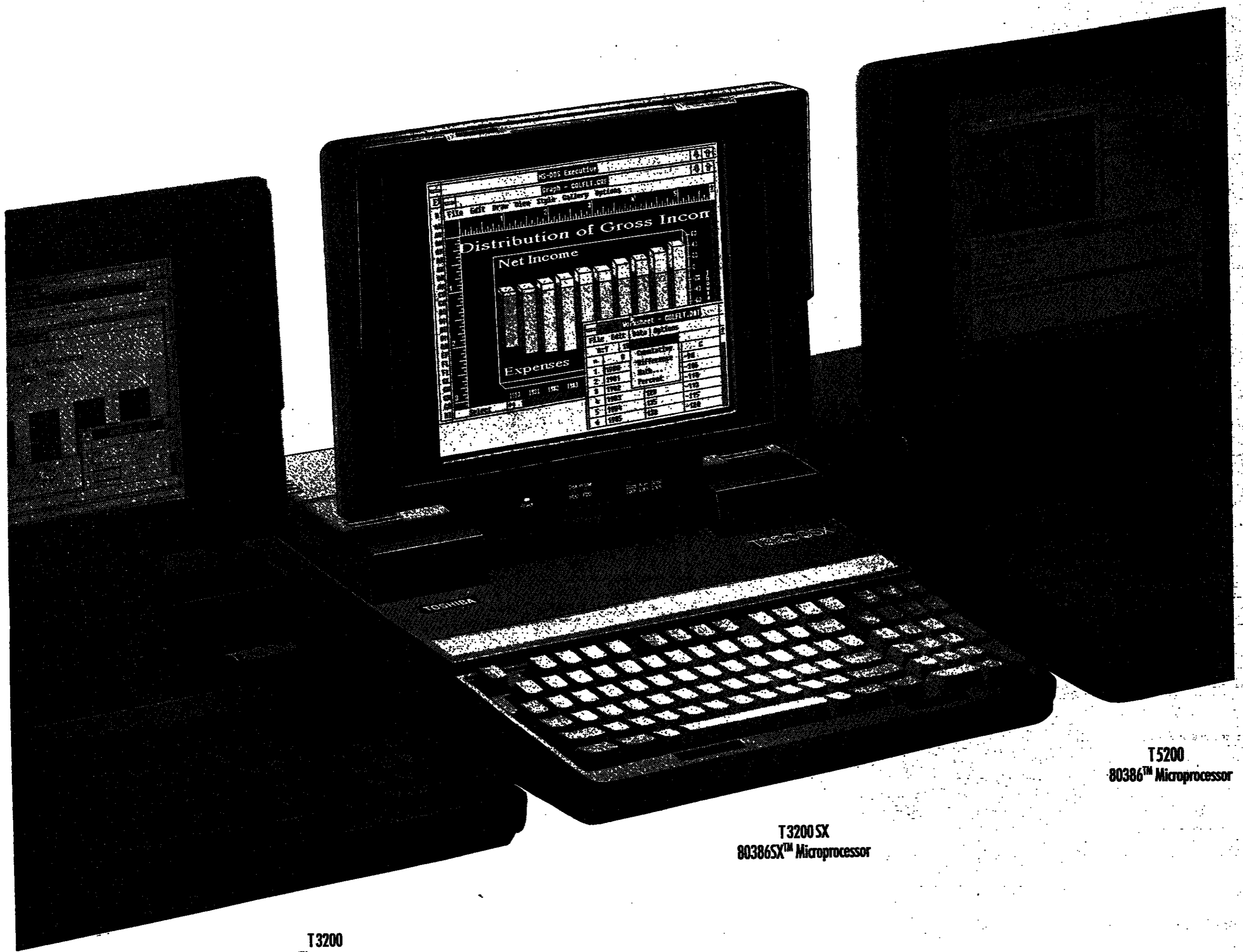
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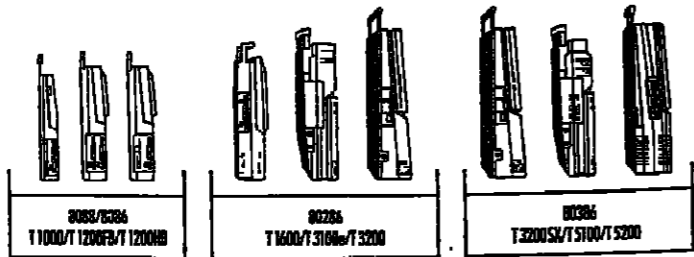
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UK NEWS

Convictions against the Guildford Four, jailed in 1975, are likely to be dropped

IRA bomb case four set to be freed by Appeal Court

By Robert Rice, Legal Correspondent

THREE IRISHMEN and a British woman imprisoned for murder after bomb attacks in Guildford and Woolwich in 1974 were on the brink of freedom yesterday after a surprise announcement by the Director of Public Prosecutions.

The Guildford Four, whose case will be heard tomorrow at a specially expedited sitting of the Court of Appeal, could be released later this week.

In his statement, Mr Allan Green, the DPP, said circumstances had come his notice which meant "it would be wrong for the Crown to seek to sustain the convictions".

The move signals the end of a 15-year campaign by many establishment figures to secure the four's release, including Cardinal Basil Hume, leader of the Roman Catholic church in England and Wales, and two former Home Secretaries, Lord Jenkins of Hillhead and Mr Merlyn Rees.

It will ease tension between British and Irish Governments about the treatment of suspect IRA terrorists.

While the timing is almost certainly coincidental, it may soothe the atmosphere at today's meeting of British and Irish ministers in Belfast.

The case of the Guildford Four has been raised at several meetings of the Anglo-Irish

conference. Today's meeting is expected to focus on the roll of the Ulster Defence Regiment (UDR).

Mr Paul Hill, Mr Gerard Conlon, Mr Patrick Armstrong and Ms Carol Richardson were convicted yesterday after bombings at pubs in Guildford and Woolwich, frequented by British Army personnel, in which seven people died and a total of more than 80 were injured.

During their trial they withdrew confessions and claimed that they had been mistreated by the police.

The four have always maintained their innocence. Their trial at the Old Bailey took place at the end of the most savage and sustained IRA bombing campaign ever carried out on mainland Britain.

In August that year six Birmingham men with Irish backgrounds had been convicted at Lancaster Crown Court of the biggest mass murder in British history in which 21 people died in two pub bombings.

The confessions of the four members of the IRA active service unit arrested in the 1975 Balcombe Street siege were crucial to any re-examination of the case of the Guildford Four, they said, they had done the Guildford and Woolwich bombings but were never charged.



OCTOBER 1975: Horse and Groom pub Guildford

In January this year, Mr Douglas Hurd, the Home Secretary, referred the case to the court of appeal. The Home Office said that in subsequent investigations by the Avon and Somerset police information had come to light which led to

yesterday's announcement. The reasons for the DPP's decision will be revealed tomorrow. The Irish Government welcomed the DPP's statement positively. In a statement it expressed "great relief and satisfaction at this outcome."

A Government source said: "It's the one bit of good news in Anglo-Irish relations for some time." Ireland is now likely to press for an urgent review of the sentences of the Birmingham Six.

Mr Gerry Collins, the Irish Minister for Foreign Affairs, recently met Mr Douglas Hurd about the case, following revelations about the conduct of the Serious Crime Squad of the West Midlands police.

However, the conclusion of the case of the Guildford Four will not end uneasiness in Northern Ireland's nationalist community about the British judicial system.

Lord Havers, former Lord Chancellor and Attorney General, was prosecuting counsel in the trial and appeal. Sir Peter Imbert, Metropolitan Police Commissioner, was one of the bomb squad investigators who took the confessions.

Among some Unionists there was scepticism yesterday. The Rev Ian Paisley, leader of the Democratic Unionist Party, was waiting more details but said: "If it turns out that this is some kind of sop to the Dublin Government - and is intended to take the steam out of attacks on the UDR - then it would be a very serious matter indeed."

The hearing before the Court

of Appeal was due to begin on January 15 next year. No reason has been advanced for the DPP's sudden decision to ask the Court of Appeal for an expedited hearing to make an application on behalf of the Crown that it would be wrong for it to seek to sustain the convictions.

But even without this dramatic intervention, the hearing next January would have been fraught with difficulty. In these situations, the Court of Appeal has basically three options. If satisfied that the new evidence is sufficient to make the original convictions unsafe and unsatisfactory it can quash the convictions. The four would have been instantly free, but there would be no automatic right to compensation.

In the light of the DPP's intended submission on Thursday, it would seem the Court now has little option but to declare the original convictions unsafe and unsatisfactory. The Guildford four will go free but without a pardon and no automatic right to compensation.

It will remain open for the Home Office to make them an offer of compensation or for them to sue for compensation for wrongful conviction and imprisonment.

Vauxhall offers cuts in working hours

By Michael Smith, Labour Staff

MANUAL EMPLOYEES at Vauxhall, the General Motors subsidiary, have been offered holiday entitlement of up to eight weeks a year - among the highest in Britain for manufacturing workers - as part of an innovative pay and conditions deal.

Vauxhall unveiled its working hours offer as unions prepared to start balloting employees of four other companies today on whether they will spearhead a national campaign for a shorter working week in manufacturing by staging indefinite strikes.

Although the Vauxhall initiative would increase the working week by one hour to 40 hours, it has suggested that two hours a week be "banked" to create an additional 11 days' holiday a year. The effect would be to reduce the working week to 38 hours, it said.

The company's "final offer" is likely to fuel concern about spiralling wage inflation. Although Vauxhall said much of the higher holiday costs would be recouped through increased efficiency, its proposed deal would also raise pay in the first year of a two year pay deal by about 9.1 per cent, considerably above the last reported inflation rate of 7.6 per cent.

The company also

announced plans to recruit 700 additional production and warehouse employees to add to the 9,000 manual workers it already employs. These would be needed because the company planned two extra weeks of production a year - by shortening plant-wide shut-downs - and to produce 28,000 more vehicles annually.

Most manufacturing employees in Britain are entitled to about five weeks holiday a year and Vauxhall workers presently get between 25 and 28 days off a year. If the deal went through, they would be entitled to another one to two days, plus the extra 11 for working 40 hours a week.

The offer met with a mixed response from unions. Mr Jack Whyman, executive member of the AEU engineering union, described it as a breakthrough.

However, Mr Steve Broomhead, chairman of the union negotiators and an official of the TGWU general workers' union, said initial reaction among shopfloor workers was unfavourable.

They objected to Vauxhall's proposals that it could require workers to work eight hours overtime a fortnight, and that the increased holidays would be allocated by computer rather than to fit in with employee requirements.

Commercial vehicle sales 'will weaken'

By Kevin Dene, Motor Industry Correspondent

SALES of new commercial vehicles in the UK in September jumped by 7.58 per cent to 34,437 from 32,008 a year ago, but the rate of growth is slowing and the industry expects the market to weaken further in the final quarter.

Figures from the Society of Motor Manufacturers and Traders show commercial vehicle sales in the first nine months of the year were 8.48 per cent up on a year earlier at 300,083.

Mr Simon Foster, SMMT director, said that the fall in the rate of growth at the lighter end of the commercial vehicles market was a reflection of a slackening in retail sales activity. He said that a slowdown in sales at the heavy end of the market was also expected in the final quarter.

Imported vehicles accounted for 33.7 per cent of the UK market in the first nine months compared with 40.39 per cent a year ago. In September alone the share of imports fell sharply to 34.39 per cent compared with 42.55 per cent a year ago.

New registrations of small vans (micro vans, car derived vans and pickups) fell in September to 10,763 from 11,170 a year ago, reflecting the parallel fall in the new car market in September.

Sales of medium vans and trucks were still higher than a year ago, however, despite tightening UK economic conditions.

In the truck market the gap has narrowed between Iveco Ford and DAF (Leyland DAF), the market leaders, with DAF capturing 21.54 per cent of the market in the first nine months compared with the 22.79 per cent held by Iveco Ford.

Both have lost ground to some of the leading importers, however, such as Mercedes-Benz, Volvo and Scania, as well as to the small specialist UK heavy truck makers ERF and Foden.

The main loser in the UK truck market this year is Renault Truck Industries, which is facing rising losses and which has suffered a 6 per cent fall in sales volume in the first nine months in contrast to an 8.5 per cent growth in the market.

Scania of Sweden has made important inroads into the heavy truck sector with a 25.5 per cent growth in sales volume increasing its share of the segment to 8.5 per cent from 8.4 per cent a year ago.

Iveco Ford, the overall truck market leader has lost ground in the light truck segment, but has increased its sales of heavy trucks (over 15 tonnes) by 12.3 per cent.

DAF (Leyland DAF), the leader of the UK heavy truck market, has been the main loser suffering a fall in market share to 21.5 per cent from 24.4 per cent a year ago.

MARKETS IN TURMOIL
Big securities firms warn volatility may lead to more cuts

By Richard Waters

SENIOR executives in several big securities firms suggested yesterday that this week's violent stock market movements could lead to a new wave of cuts in the industry, with more redundancies to follow those of the past two years.

According to the chief executive of one international securities firm: "Clearly, the volatility that has suddenly emerged in all markets is extremely worrying for us. These kinds of gyrations cause deep concern."

The effect would be to drive all but professional investors away from the equities markets, he said. The result: lower trading volumes, and declining commission income.

However, firms were reluctant yesterday to say that the market movements of this week will inevitably lead to further redundancies. "It really depends on whether we have seen the beginning of the next bear market," said one. "If so, we will need to cut costs, and cutting people is the easiest way of doing that."

This follows a year in which confidence - and larger trading volumes - had begun to return to the securities industry after a long quiet spell after the 1987 crash.

That crash brought with it falling commission levels and big job losses. Commissions paid by institutions declined by over a quarter on Wall Street last year, according to researchers Greenwich Associates, while more than 10,000 jobs are thought to have been lost in London.

An analysis by US rating agency Moody's, completed shortly before Friday's sharp drop in New York, warned that there was already severe overcapacity in the global securities business and that a shake-out was coming.

Market participants also warned that the violent swings in the market could force market makers to take fewer risks in the months ahead to avoid damaging losses.

"You have to become more and more risk averse," said one. "After large movements like that, I can't believe anyone will be prepared to run large open or uncovered positions for very long. If people are not prepared to go out on a limb, the volatility becomes worse, not better."

Market makers had built up large positions in stocks before the 1987 crash, bringing big losses. The exposure of most firms is believed to have been much smaller this time round, though this has done little to calm nerves frayed by the week's volatility.

This also brought calls from some quarters for a fundamental re-examination of the UK's trading system, created only three years ago and already the subject over the past year of significant adjustments.

As a member of one US firm in London put it: "There is the whole question of whether we have it right here. What we may need is circuit breakers. Otherwise, you have to live with volatility, and the chance that the rug will be pulled out from under your feet."

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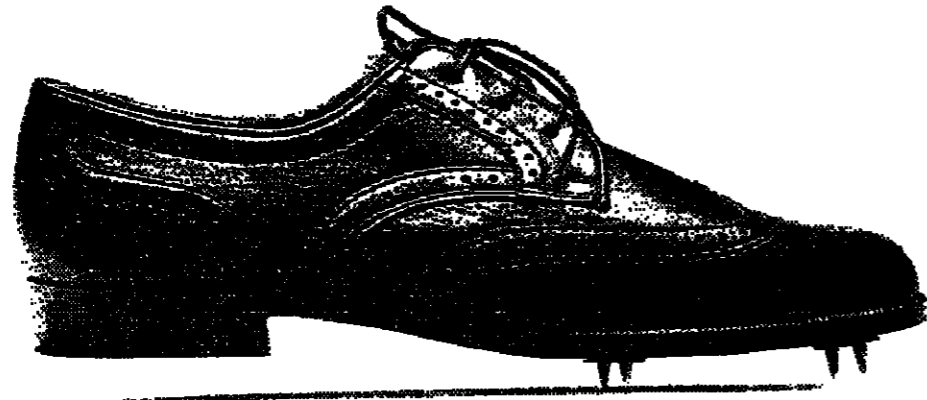
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UK NEWS

Public inquiry called over London City Airport plan

By Andrew Taylor, Construction Correspondent

A PUBLIC INQUIRY is to be held into plans to expand London City Airport.

Two UK Government departments, environment and transport, made the announcement yesterday.

A public inquiry is also being reopened into plans to build a bridge across the River Thames between Beckton and Thamesmead.

The design of the bridge, known as the East London River Crossing, was modified earlier this year. The height of the bridge was lowered to prevent it interfering with jets landing and taking off from the nearby London City Airport.

Mowlem the construction group which owns and operates the airport wants to

increase the length of the runway to allow the British Aerospace 146, known as the whisping jet, to use the airport.

It also needs planning permission to change the existing noise agreement which restricts the number of flights which can be made by the Dash 7 currently using the loss-making airport.

The British Aerospace 146 can carry more passengers and has a greater range than the Dash 7 - although it is noisier.

Mowlem has been negotiating with London Dockland Development Corporation in a bid to get the agreement changed but the corporation has been concerned at the impact this may have on its plans to encourage more housing development in

the former Royal Docks.

Mr Chris Patten, environment secretary said yesterday he had decided to call in Mowlem's applications to extend the runway and to change the noise agreement.

Mr Patten and Mr Cecil Parkinson, transport secretary have also decided to reopen the public inquiry into the East London River Crossing.

It had been proposed to build a suspension bridge with tall pillars. This would have interfered with larger aircraft using London City Airport. A change in the design to a lower box girder bridge was announced this summer by the Transport Department.

A public inquiry will now be held into the revised designs.

MPs round on ministry over weapon development

By David White, Defence Correspondent

A WEAPON that arrived five years late, overran costs by 40 per cent and may not do the job it was designed for has been singled out by a cross-party committee of MPs as exemplifying the defects of procurement practices at the Ministry of Defence.

In a report on the Army's LAW 80 short-range anti-tank weapon, the Commons Defence Committee attacks "inadequate management" of the project both by the MoD and by Hunting Engineering, the prime contractor.

"This one project exemplifies most of the main factors which, all too frequently, cause major equipment development programmes to escalate substantially in cost and to be seriously delayed," it says.

The requirement for the \$339m programme was changed after work had begun in the late 1970s, after the MoD had reassessed the kind of armour the weapon would need to penetrate.

The committee says the shoulder-fired LAW 80, which finally entered service with the British Army last year, has "limited" effectiveness against the latest Soviet armour. It says the weapon is designed to counter thicker armour, but not explosive reactive armour (ERA) - explosive steel boxes designed to deflect a weapon's impact.

"It would seem therefore that LAW 80 will not be capable of penetrating the frontal arc of the latest Soviet tanks where this is protected by ERA," the committee says.

This is despite an Army view, cited in the report, that the weapon is "better than any other similar system in the world."

It accepts that following a temporary halt in the programme in 1985 "development has continued on much smaller management and contractual footings and has been free of significant problems."

House of Commons Defence Committee, 11th Report, The Procurement of the Light Anti-Tank Weapon LAW 80, HMSO, \$6.80 net.

Receivers called in at Finlays

By Maggie Urry

ADMINISTRATIVE receivers have been appointed at Finlays, the chain of newsagents, following cash flow difficulties.

Arthur Andersen, the receiver, was called in on Monday morning by Citibank, which had lent money to Finlays.

Mr John Talbot, an Arthur Andersen partner and one of the receivers appointed, said he was hopeful that the 186-store chain, with sales in its last financial year of \$49m, could be sold as a going concern.

Finlays is one of the larger chains in a highly fragmented market. Mr Talbot said he was already having discussions with prospective buyers.

Mr Arunbhai Patel, chairman of Finlays and an accountant, said that the harsher retail climate and high interest rates were largely to blame for the company's predicament. He said he thought other newsagents could be suffering similar problems. In particular the group had needed to raise extra working capital but had been unable to do so. The former owners of the wholesaler, Trebor, had given Finlays generous credit terms.

Pension fund returns outrun UK inflation

By Eric Short, Pensions Correspondent

INVESTMENT managers of UK company pension funds have achieved an average total return of 26.5 per cent on their investments, excluding property for the 12 months to end-September 1989; or 25.9 per cent if property investments are included.

These figures, issued by the WM Company, one of the world's largest investment performance measurement firms, reflect the strong rise in the UK equity market in the first nine months of this year.

Since most company pension schemes fund in advance for retirement benefits based on an employee's earnings at or near retirement, the first benchmark of the underlying investments is to outperform the rise in earnings.

Over the comparable period, national average earnings are estimated to have risen by around 9.5 per cent, and the retail price index climbed 7.6 per cent in the 12 months to September 1989, so investment managers are comfortably outpacing earnings growth as well as price inflation.

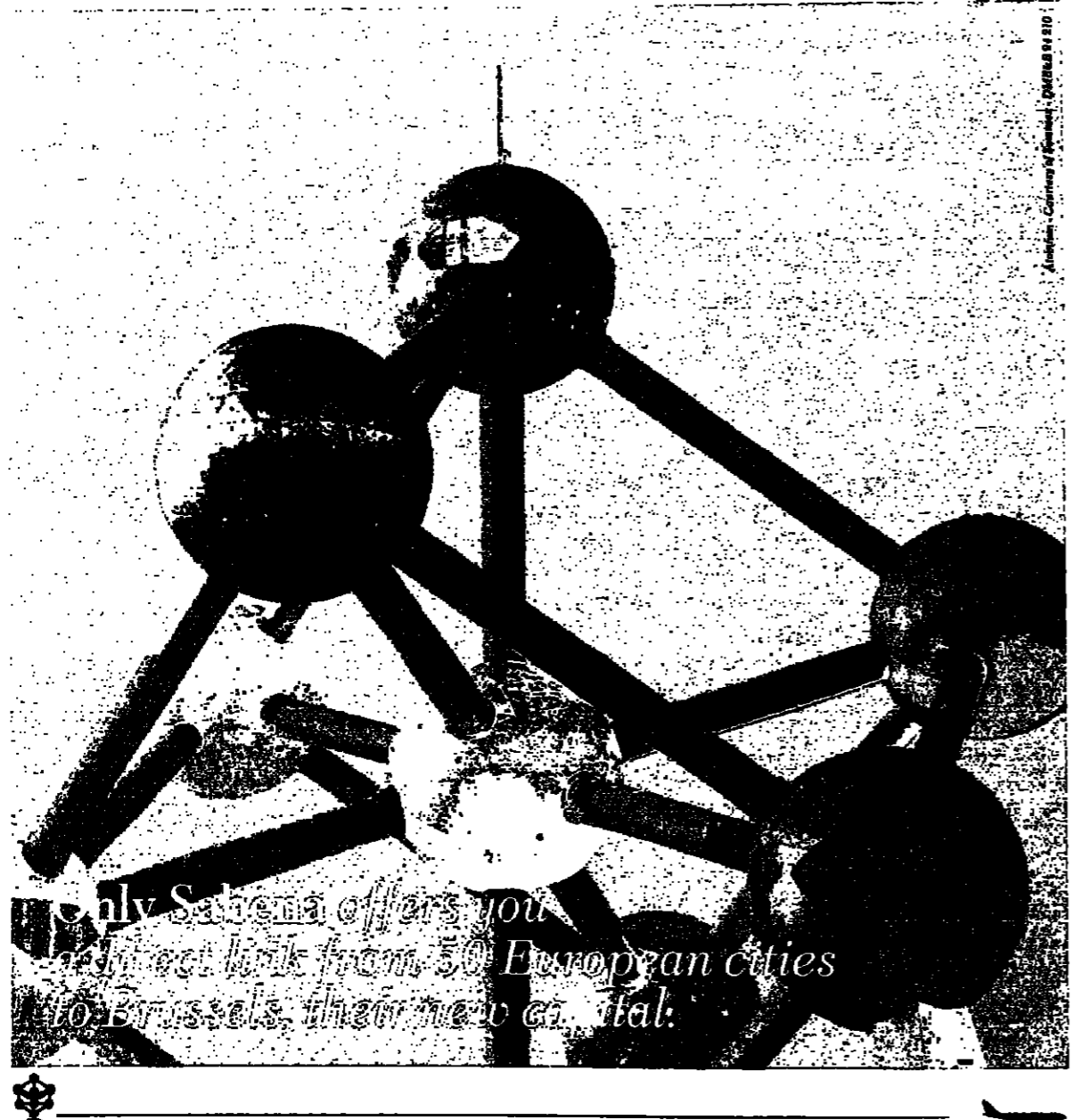
The WM analysis shows that pension funds still hold well over half their assets in UK

equities, which showed a total return (including reinvested income) in excess of 30 per cent in the 12 months to end-September, but the proportion of assets held in overseas equities has been increasing steadily, and is now approaching 20 per cent. The average return over the period amounts to 35.7 per cent.

Pension funds still tend to hold relatively less in Japanese equities - under 5 per cent - compared with over 7 per cent in US equities, even though Japan is now the world's largest equity market measured by market value.

This lower Japanese equity weighting has been beneficial to performance, since the WM analysis shows that in the nine months to end-September, Japanese equity holdings showed a rise of 12.6 per cent against 4.1 per cent for US equities.

Returns on direct UK property holdings rose by 24.9 per cent over the 12 months to end-September, but only 16.4 per cent for the nine months to end-September. Equities are once again outperforming property, and property holdings in pension fund portfolios are still declining as a proportion of total assets.



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FINANCIAL TIMES
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TELEVISION

What counts above all is sheer talent

More and more attention is paid to television yet fewer and fewer programmes seem worth watching. Could there be a connection? Over the last five years the amount of space devoted to the discussion of the mass media in general and television in particular... Indeed, the most minute dissection of every conceivable aspect of television has increased exponentially.



Old fashioned but amiable and charming: Michael Palin in "Around the World in 80 Days"

night television, daytime television, cable television or satellite television. But all have come into existence in the last few years, all have to be staffed somehow, and filled with programme material, and thus they have added to the competition for the available talent.

We have also been sampling RTL-V recently, a Dutch service which was sitting there on Astra's Channel 13 when we returned from our summer holiday. But, like so many of the other recent offerings, it seems to consist largely of studio chat and rock videos.

Newsnight, The Late Show, M.A.S.H., 40 Minutes and Keith Floyd's latest cooking-and-travelling series, Floyd's American Pie, ITV provides The South Bank Show, World In Action and the bank drama series that we last week.

Christopher Dunkley

Shylock

Entitled The Merchant, Arnold Wesker's treatment of Shakespeare's Shylock story had started its American career when the star Zero Mostel died after one performance. It has enjoyed a Birmingham success and has been favourably reviewed on these pages by Michael Coveney, but this unhearsd reading... in Hammer Smith (until Sunday), facilitated by an anonymous donation, marks the nearest approach to a financially elusive London presentation.



Oded Teomi (top) and Frank Barrie

The mean and sour Eighties than it did in the exuberantly hopeful Sixties. This Shylock is a connoisseur and collector, a Renaissance devotee of culture. He and the merchant Antonio are affectionate friends; and the pound of flesh bargain is struck as a joke at Antonio's insistence despite Shylock's initial revulsion at talk of securities and contracts.

Martin Hoyle

Doña Rosita

THEATRE ROYAL, BRISTOL

The full title of Garcia Lorca's play is Doña Rosita the Spinster, or The Language of Flowers, and this virtually summarises its content. In Granada in 1920, Rosita, a little rose, is engaged to her cousin, who leaves to work in South America in Act 1 and is not seen again. Rosita (Susan Curnow smashing in a red dress) has been adopted by an uncle and aunt; the uncle, a passionate botanist, is growing a new rose, Rosa muabilis - brilliant red at midday, white in the evening and black at night.



Eva Pearce and Susan Curnow

and a handsome woman in middle-age, slower of walk, deeper of voice, Eve Pierce as the aunt and Sandra Voe as the faithful housekeeper are the faithful housekeeper are the only other three-dimensional characters they age sympathetically. I also admired Peter Russell as the schoolmaster, though he has little to tell us. Gwynne Edwards translated the Spanish, more successfully with the comedy prose than with the dramatic verse.

B.A. Young

A revolutionary view of criticism

Cheltenham Literary Festival. The last days of the 40th Cheltenham Literary Festival emphasised the second element of its theme "Tradition and Revolution" more than the first. On Thursday we had what has become Paul Foot's annual lecture on left-wing men of letters, a stimulating piece on Marx. He published L'ami du peuple rather in the style of the Daily Worker and the excursions during the Terror were not really his responsibility. Mr Foot clearly despises his Cheltenham audience, but it loves him.

to Medbh McGuckian for her poems, On Rainwater Beach. David Edgar's book of theatre essays, The Second Time as Farce, was discussed by him with David Caute and Raphael Samuel, but they had too little difference of outlook to make their discussion truly exciting. Theatre criticism was more humanly served by Kathleen Tynan and Nick Herr, who spoke of Kenneth Tynan with affection and understanding.

Sunday. At 11 am Jack Klaff (as one of the Lippizzmers from the Vienna Riding School) gave his own selection from Karl Kraus, the Viennese satirist, funny and provoking. In the evening, Dennis Potter read from a series of his next television pieces. He not only hooked his audience as viewers next spring, but gave a masterly lesson in how to write for television.

B.A. Young

ARTS GUIDE

THEATRE

London Anything Goes (Prince Edward). Cole Porter's gaily ocean-going 1930s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zeln's desperately bright production comes from the Lincoln Center in New York and is undemanding summertime fare (734 8861, cc 838-2428).

in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Guntton as the demon baron of Fleet Street (239 6200). Lend Me a Tamer (Royale). A sprucing up in the set of a century-old classic makes a transatlantic trip of this farce, first produced in London, but now with a local cast featuring Phil Bosco and Victor Garber (239 6200).

October 13-19

M. Butterfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (948 0239). Phantom (Royal Opera). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting score as it transfers from London (239 6200).

SALEROOM

French classics buoyant

Sotheby's began life as a book auctioneer and is keeping up the tradition with the dispersal of the library of one of the most prodigious American collectors of the century. H. Bradley Martin, who died last year. His ornithological books made \$12m, in New York in June and now his collection of French literature of the Romantic era is under the hammer in Monaco.

ture sale, which totalled \$404,855, with 9 per cent unsold. A Portmouthe needle-point carpet, 5.95m x 4.26m, doubled its estimate at \$33,000; an early Victorian mahogany architect's folio table made by Gillow also doubled its forecast at \$29,700; and an 18th-century Italian masterpiece rectangular chest in the manner of Maggiolini went back to Italy at a cost of \$28,600.

NOTICE TO THE HOLDERS OF THE SUMITOMO BANK, LIMITED. U.S.\$120,000,000 2 3/4 per cent. Convertible Bonds due 2000 and U.S.\$300,000,000 3 1/4 per cent. Convertible Bonds due 2004. Notice is hereby given that with respect to the issuance of new shares for public offering resolved at the meetings of the Board of Directors held on 8th September and 12th September, 1989, the issue price of new shares was determined to be Yen 3,316 and as a result of such issuance of new shares for public offering, the following adjustment of the conversion prices shall be made pursuant to clause 7(H) of the Trust Deeds dated 28th July, 1985 and dated 12th January, 1989, respectively, constituting the above bonds.

Antony Thorncroft

FINANCIAL TIMES SURVEY



The West Midlands economy is looking in better health than at any time in the past decade. The

region's physical fabric is changing as it shrugs off the after-effects of recession and begins to take on a new shape. As Richard Tomkins reports, it is not before time

A new show well under way

BATMAN was playing at a cinema in Walsall, West Midlands, the other day.

Nothing unusual about that except that, on the same day, that same cinema was showing The Iron Triangle, Lethal Weapon 2, Indiana Jones and the Last Crusade, Dead Poets Society, Three Fugitives, Dirty Rotten Scoundrels, The Karate Kid III, Lenny Live and Unleashed, The Fly II, Erik the Viking and See No Evil, Hear No Evil.

No, not a local film festival: National Amusements, the US entertainment group, last month opened a 12-screen Showcase cinema - only its fourth in Britain - on a prominent site in the town, next to junction 10 on the M6.

Mr Ira Korff, National Amusements' chief executive, says the decision to put the cinema there had little to do with the West Midlands' reviving prosperity, its workers' increased leisure time, or any growing thirst in the region for arts and entertainment.

"That particular site was attractive to me because it was on the M6 and right by a junction," he says. "It was also in an area that was manageable in terms of the prices for land, and there was a large population that was not being served

by a first-class luxury multi-plex."

Yet the cinema, however inadvertently, serves as a highly-visible symbol of much that is happening in the West Midlands.

Take the site. Derelict for so long that few can remember what it was ever used for, it has been brought back into use not for the manufacturing industry it once served, but for a buoyant service sector - a pattern being repeated throughout the region's old-established industrial areas.

In Dudley, for example, on the 300-acre site of the Romad Oak steelworks which closed with the loss of 1,300 jobs in 1982, the Richardson twins - a pair of canny Black Country developers - are embarking on the final phase of the Merry Hill complex, a shopping and leisure complex so large that it has its own council system.

Earlier this year, Triplex Lloyd, the foundries and engineering group, signed up Ikea, the Swedish furniture retailer, as the flagship store for a mixed redevelopment of the 60-acre site near junction 9 of the M6 where Europe's biggest steel foundry, F.H. Lloyd's, once stood.

Nearby, Speyhawk and Alton Group have won planning per-



Twins blessing: the remains of the 600-year-old St Michael's cathedral in Coventry now serve as a precinct to the city's acclaimed modern replacement

West Midlands

mission to build Sandwell 2000, a shopping and leisure development claimed to be Britain's biggest yet, on the 120-acre site of yet another long-lost steelworks, Patent Shaft.

In Birmingham city centre, meanwhile, the horizon bristles with the cranes of building contractors working on £1.5bn worth of construction projects tied to the service sector - partly hotels being built to serve the city's International Convention Centre, opening the year after next, and partly offices to house the region's booming financial services industry.

Day by day, the physical fabric of the West Midlands is changing as the region shrugs off the after-effects of recession and begins to take on a new shape. It is not before time for the West Midlands has lived with decline so long that it is sometimes hard to remember what pre-dated it.

The seeds of that decline were sown when complacency took root in the region's factories during the post-war boom of the 1950s and 1960s. Trade unions demanded, and

obtained, higher pay, higher Manning levels and more restrictive practices, while managements failed to invest in the plant and equipment necessary to counter increasing competitive pressures from overseas.

By the 1970s, West Midlands industry was already in bad health, and it was in no state to resist the onset of recession in 1978. In the two years of 1979 and 1980 alone, some 250,000 jobs were lost as factory after factory closed down.

Perhaps even more damaging than this initial shock was the lingering depression that followed. A legacy of extensive industrial dereliction and high unemployment stigmatised the West Midlands as a region of chronic industrial decline, so discouraging the very investment necessary to lift it out of its misery.

Public sector initiatives - notably, the grant of assisted area status to the region's older industrial areas in 1984 and the creation of the Black Country Development Corporation in 1987 - helped break the circle. But more significant

still was Britain's strong economic growth in 1987 and 1988, which brought a surge in profits for the companies that had survived the recession.

Rising productivity has meant that only a small proportion of the manufacturing jobs lost in the recession have been won back. But growing regional prosperity has brought a surge of investment in the services sector - nowhere more obviously than in Birmingham city centre and in those high-profile developments taking place in the Black Country. Service sector employment grew by an estimated 238,000 jobs between 1983 and 1987.

But manufacturing industry, too, is investing. One potent symbol of its regeneration is to be found in Darlaston, near Walsall, where US-born Mr Tim Kelleher, with his company Verson International, is converting a vast factory once owned by Wellman Cranes into a plant for making power presses.

Today, the West Midlands economy is looking in better health than at any time in the

past 10 years. In a recent survey of local industry, the Birmingham office of accountants Coopers & Lybrand found that more than 60 per cent of companies had increased investment and turnover in real terms by more than 15 per cent since 1982.

Some of the giants of industry may have disappeared from the West Midlands map, but others - Rover, GKN, Lucas, IMI - are enjoying renewed prosperity. Meanwhile, business formation has increased, with a net addition of 17,000 new companies (mainly in the service sector) between 1980 and 1987 - the third highest of any UK region.

The rise of the small business, combined with an improving balance between the manufacturing and service sectors, has also given the economy a more diversified base than the one that left it so vulnerable to the last recession.

Yet the battle is far from won. Severe unemployment problems still rack the inner city areas of the industrial conurbation. The Association of District Councils reported ear-

lier this month that more than 19,000 houses lacked basic amenities or were in urgent need of repair in the West Midlands than anywhere else in Britain. Large swathes of industrial dereliction persist alongside a desperate shortage of quality development land.

Meanwhile, high interest rates are beginning to test the resilience of the region's industrial recovery. Companies such as Lucas and IMI may have prospered through diversification, but that diversification has been brought about through acquisitions outside the region and overseas. The West Midlands itself remains heavily exposed to traditional manufacturing industry - in particular, the automotive industry.

Many West Midlands companies have so far been insulated from the widespread downturn in consumer demand by the gravity-defying sales of motor cars. But even before the latest rise in interest rates, there had been signs that the squeeze was beginning to hurt.

A survey of business confidence just published by the

| | |
|---------------------------------------|---|
| Regional economy | 2 |
| Motor industry | 2 |
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| The West Midlands in Europe | 4 |
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| Search for industrial plots | 5 |
| Black Country Development Corporation | 6 |
| Birmingham Heartlands | 6 |
| Corporate activity | 7 |
| Venture capital | 7 |
| Tourism | 8 |

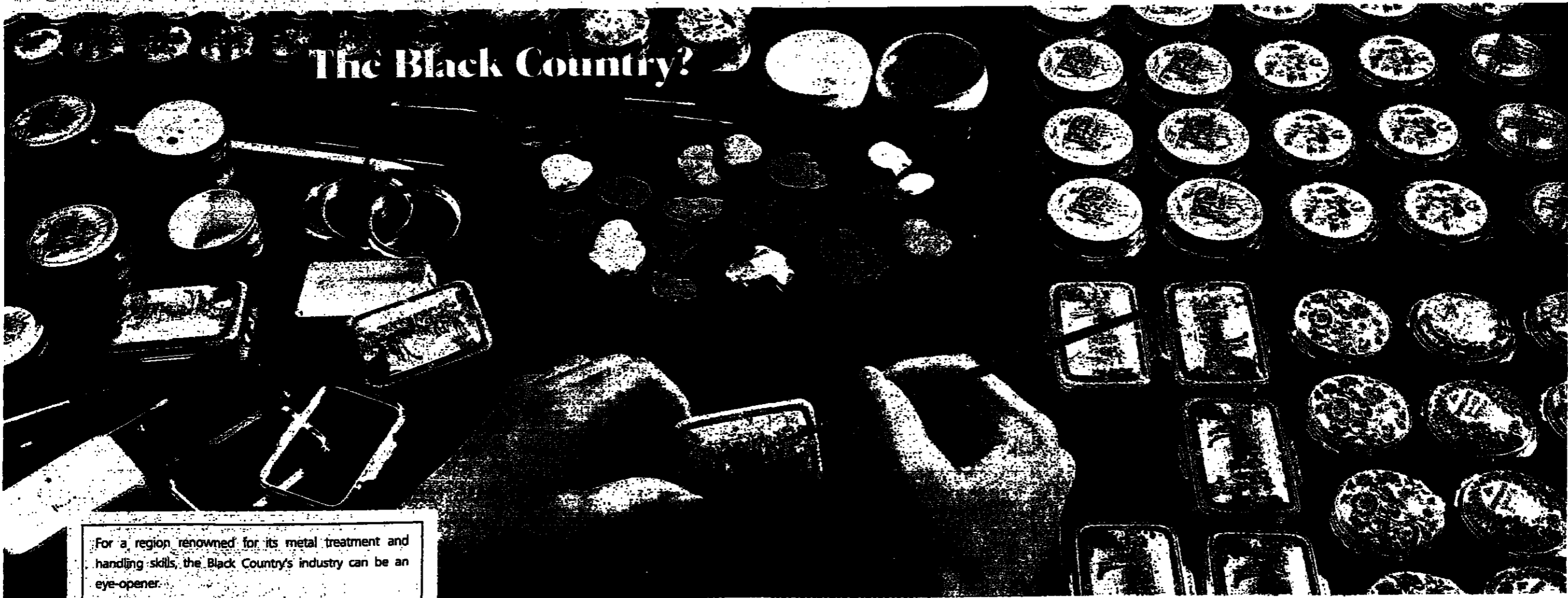
West Midlands Regional Group of Chambers of Commerce showed that the proportion of manufacturing companies increasing their workforce over the past three months - 21 per cent - was exactly matched by the proportion making a reduction. A year ago, 43 per cent were increasing employment and only 12 per cent were making cuts.

Looking ahead, the survey found the proportion expecting profitability to improve - 31 per cent - was exactly matched by the proportion expecting it to worsen. A year ago, 46 per cent were looking for an improvement and only 14 per cent expected a downturn.

There are other ominous signs. West Midlands industry is characterised by countless jobbing component manufacturers who have prospered by doing work for larger companies stretched beyond capacity. With demand now slackening, and the pressure on capacity easing, these larger companies are beginning to take the work back in-house. Birmingham Mint and Wagon Industrial are two component manufacturers who have already had to inflict redundancies as a result.

Warning noises are also coming from the financial community, where there is talk of stock market flotations being abandoned and investment plans delayed. The senior partner of one big accountancy firm tells how his colleagues in the insolvency department have been licking their lips recently. He may be joking, but behind the smile lies genuine concern.

It would be foolhardy to suppose that the West Midlands is about to be plunged into another recession on the scale of the early 1980s, but the local economy still looks highly vulnerable to downswings in industrial demand. All eyes, therefore, are on the national economy: a hard landing could provide a rude interruption to progress along the road to recovery.



The Black Country?

For a region renowned for its metal treatment and handling skills, the Black Country's industry can be an eye-opener.

When TI Apollo were planning an export drive for their top quality golf shafts for export, it was the highly skilled local workforce that helped to swing it.

There's a thoroughbred line of hand-made wooden rocking-horses which are trotted out at a craft workshop in Cotwall End.

Chemicals produced in the Black Country for use in flame-resistant products, and distributed via the M5/M6 network, are quenching a world-wide demand.

And the rare skills which craft the exquisite Halcyon Days enamels which you see in Harrods, Gucci, the Paris Ritz and Tiffany's in New York come from... Bilston.

The current renewal of its industrial base means the region is vibrant with industrial diversity. And the Black Country Development Corporation is expressly here to help ease the way for continued growth.

Send for the facts. We'll take the lid off the best industrial opportunities available today.



Send to: Black Country Development Corporation, Black Country House, Rounds Green Road, Oldbury, West Midlands B69 2DG, England. Tel: 021-511 2000. Fax: 021-544 5710.

Please send me your 1989 Annual Report & Accounts.

Name _____ Position _____
 Company _____ Address _____
 Telephone _____

WEST MIDLANDS 2

Richard Tomkins on the need to bridge the increasing economic gap in the region

A north-south divide in its own backyard

IF THERE is a north-south divide in Britain - a line separating the prosperous south from the deprived north - the recession of the early 1980s placed the West Midlands firmly to the north of it.

The region's current prosperity has little to do with any changes in the structure of the regional economy. It has much more to do with the favourable effects of national economic conditions

Recovery, however, shifted the West Midlands southwards again. Between 1983 and 1988, as the decline in manufacturing industry was reversed and the service sector grew, some 245,000 jobs were won back.

This economic buoyancy has fed through into the service sector, so going some way to rectify the region's severe under-representation in service employment.

Meanwhile, a combination of the West Midlands' increased wage cost competitiveness and the region's strategic location at the heart of Britain's motorway network has encouraged inward investment from overseas and the adjacent south-east.

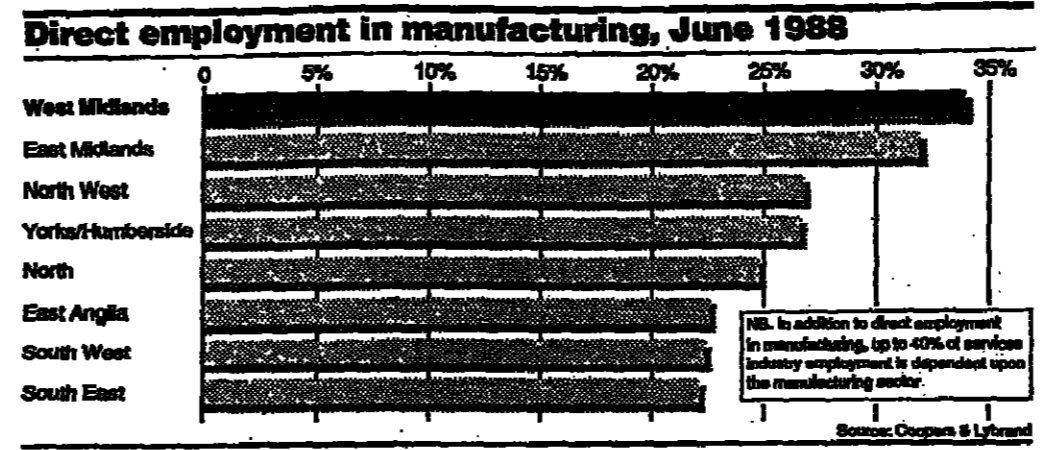
Both trends are expected to continue; the West Midlands Industrial Development Association says the region's share of inward investment projects from overseas has grown to 22 per cent, more than any other

region's, while service sector employment in particular continues to move northwards up the motorways.

Yet the West Midlands' current prosperity has little to do with any intrinsic changes in the structure of the regional economy. It has much more to do with the favourable effects of national economic conditions on a region still heavily dominated by its traditional metal goods, automotive and engineering industries.

The West Midlands Enterprise Board is therefore not alone in casting doubts on the durability of the recovery, pointing out that of the 28 per cent estimated real increase in West Midlands GDP between 1981 and 1988, almost half took place in the last two years of exceptionally strong national economic growth.

Disturbingly, too, the growth in West Midlands service sector employment is in some respects illusory. Much of it simply represents the recent



trend among manufacturers to contract out catering, cleaning, distribution and financial services, so that people doing those jobs are now counted as working for service sector employers rather than for manufacturers. The jobs themselves remain the same.

MOTOR INDUSTRY

Period of turbulence engineered by a wave of inward investment

THE world motor industry is undergoing one of the most turbulent periods in its history, and the West Midlands, home to the bulk of the UK industry, is feeling the waves.

If any proof of that were needed, it came four weeks ago when Ford declared its intention to take a stake in Jaguar. In doing so, it was sizing up a company that is not only Britain's last wholly independent car maker of any size, but also one of the West Midlands' biggest employers.

The realignments taking place in the world motor industry are of immense significance to the West Midlands because the future of the local economy, more than anywhere else in Britain, hangs so decisively upon the outcome.

Some 46,000 people are directly employed by the big West Midlands car manufacturers. Rover has 17,000 employees at Longbridge and Dursley Lane; Jaguar has 12,000 at Browns Lane, Radford and Castle Bromwich; Land Rover has 9,000 at Solihull; and Peugeot has 8,000 at Ryton. But that is just the tip of the employment iceberg.

For every one person directly employed by a West Midlands car manufacturer, there are probably three employed by the region's countless motor component suppliers: some of them working in small factories with a couple of dozen employees, and others for giants such as GKN

and Lucas. The background to the present turbulence in the world motor industry is its transition from an essentially national industry with a plethora of local manufacturers into a global industry dominated by a small number of multinationals.

At one stage, during the depths of recession at the beginning of the 1980s, it was questionable whether Britain's car industry had a long-term future in the face of increasing competition from its more powerful overseas rivals.

But recently the outlook has been transformed. First, by the revival in domestic manufacture prompted by four years of record UK car sales, and second, by the Japanese manufacturers' decision to use Britain as the launch-pad for their assault on the European car market.

Helped by rising productivity, relatively low wage rates and improvements in quality, Britain has suddenly become a favoured location for car manufacturing.

Domestic output, which sank below 1m units a year in the recession, is now widely predicted to rise from last year's 1.2m vehicles to 2m a year by the mid-1990s.

Against this background, the West Midlands industry has seen a remarkable turnaround. Increasing demand has prompted Rover to take on about 1,000 more employees at Longbridge over the past year. Peugeot's Ryton plant is bursting at the seams, and an announcement is expected soon on expansion plans for Jaguar. True, it is in the doldrums because of poor US sales, but Ford is not the only company whose interest has been aroused by its inherent strengths. Land Rover, meanwhile, has just redoubled its efforts to fight Japanese competition with the Discovery, its first true model launch since the Range Rover in 1970.

But the West Midlands cannot view the outlook with unalloyed delight. The larger portion of future increases in UK

dismay in the West Midlands. Many see it more as an opportunity than a threat because all three Japanese manufacturers have committed themselves to local content levels of at least 80 per cent at their UK plants.

Yet it is already becoming clear that West Midlands component manufacturers will not have the Japanese market to themselves. Just as the multinational car manufacturers have identified Britain as an attractive location for their plants, so, too, are the multinational component suppliers following suit.

Robert Bosch of West Germany, for example - one of Europe's biggest component suppliers - earlier this year decided to invest £100m in setting up a UK manufacturing plant in South Wales. Shortly afterwards, Calsonic, the Japanese components group which is an associate of Nissan, took over Llanelly Radiators in South Wales, saying the acquisition would be the foundation for its expansion in Europe.

Other examples are legion. Several Japanese manufacturers have formed joint ventures with UK component manufacturers to supply Nissan's Sunderland plant. Valeo, the French components group, has taken over Delamair, one of Llanelly's main competitors. Monroe Auto Equipment of the US has taken over Armstrong Equipment's shock absorber division. Nippon-Seiki of Japan has set up a greenfield plant in Redditch making dashboard instruments.

Over in Derbyshire, meanwhile, Councillor David Bookbinder, leader of Derbyshire County Council, believes another 20 Japanese companies are poised to follow Toyota to the county - many of them Toyota affiliates planning to set up on vacant land adjacent to the car plant site.

Two implications follow. One is that competitive pressure in the UK automotive industry, far from easing, is likely to intensify as Japanese and other overseas manufacturers make further inroads into the

The realignments taking place in the world motor industry are of immense significance to the West Midlands because the future of the local economy, more than anywhere else in Britain, hangs so decisively upon the outcome

output will be coming from Japanese plants outside the region: from Nissan's plant in Sunderland in the north-east, from the Toyota plant to be built at Burnaston in Derbyshire, and from the Honda plant to be built at Swindon in Wiltshire.

Although these Japanese newcomers may not pose an immediate threat to volume car production in the West Midlands, it would be optimistic to suppose that the resultant extra capacity in the European car market will have no long-term impact on indigenous volume car manufacturers such as Rover and Peugeot.

Nor can Land Rover and Jaguar, the West Midlands' two specialist vehicle manufacturers, afford to rest on their laurels. Land Rover has already suffered from Japan's heavy inroads into the market for four-wheel-drive vehicles; now Jaguar, whatever its future ownership, is about to feel the effects of Toyota and Nissan's long-awaited assault on the world luxury car market.

The wave of inward investment by Japanese car makers, however, is not viewed with

domestic market. The other is that many of the newly-emergent forces in the industry will be found not in the West Midlands, but around the Japanese plants or in South Wales.

It would be wrong to overdo the gloom. The big West Midlands component suppliers like GKN and Lucas are already multinationals in their own right, and many small-to-medium sized businesses, even if they cease to exist as direct suppliers to the car assemblers, can still hope for a future as sub-contractors to the multi-national suppliers.

But a tendency towards parochialism among British component manufacturers gives little cause for comfort. The entire UK components industry exports less than 10 per cent of its output, and a long tradition of supplying the car plant on their doorstep means too many West Midlands manufacturers are among the blighted. For some, a hard landing looms once the cushion of booming car sales is pulled away.

Richard Tomkins

clusion. It is that the key feature of the regional economy in the period to 2000 is likely to be a further divergence between the sub-regions of the West Midlands.

During the recession, it was the West Midlands metropolitan conurbation that suffered most from the contraction in manufacturing, while the shire counties of the region were relatively unscathed.

In the aftermath, amid the continuing haemorrhage of jobs from manufacturing, male unemployment rates of 30 per cent are still not unusual in the inner city areas of the West Midlands. Meanwhile, many of the new jobs in high technology industries and the service sector go to the fringes of the metropolitan county and the shires.

The result is that Warwickshire, for example, with its business parks, expensive housing and virtually full employment, has as little in common with the Black Country nowadays as Buckinghamshire does with the north.

Increasingly, then, the West Midlands is finding that it has a north-south divide of its own; and one of the biggest challenges lying ahead is to bridge it.

SOLIHULL: THE CENTRE OF ENGLAND... IS THE CENTRE FOR BUSINESS. Home to the National Exhibition Centre, Birmingham Business Park, Birmingham International Airport, and prime business location right at the heart of Britain's motorway network.

Smith Keen Cutler Top Quality Stockbroking - in Birmingham! You don't have to go to the City of London to find a top quality stockbroker. Here in Birmingham, Smith Keen Cutler have been providing a quality service for well over one hundred years.



Under threat: Jaguar, whose inherent strengths have attracted the eye of the multinational Ford

TAKE A BIG BITE OUT OF THE MIDLANDS. RETAIL - MERRY HILL 2 Million Sqft - £1 Billion. BUSINESS SPACE - BIRMINGHAM BUSINESS PARK 2.4 Million Sqft - £400 Million. DEVELOPMENT CONSULTANCY Grant Aid Of - £15 Million.

WEST MIDLANDS 5

MIDLAND METRO

High costs threaten to derail project

THE BILL has gone through parliament and now awaits only the royal assent...

The only snag is who is going to fund it. At the moment not even the £56m needed to finance stage one has been raised

drawing board. Stage one - the cheapest and least bothersome to install largely because it will utilise old disused railway track...

However, stages two and three threaten to become progressively more expensive. The bills for parliament for stages two and three are in preparation...

Part of stage two, from Five Ways to New Street, would be underground. The rest of stage two and the entire route of stage three would be elevated.

However, the change of ministers following the cabinet reshuffle has delayed a final government response.

But the government's attitude is not clear. Whitehall believes that railroads of this kind should be funded where possible by the private sector.

The debate over the funding of the LTR in London's Docklands and the high speed rail

link for the Channel tunnel illustrate the complexities of trying to involve the private sector.

This is nowhere more true than in the area of non-user costs and benefits, such as road congestion.

Congestion is difficult to quantify. The British Road Federation has estimated that the cost of traffic congestion in Britain's contributions totals £2bn.

There are other less obvious benefits to be taken into consideration. For example, much of the area's population growth has been in suburbs where there are no railway lines.

Indeed, one way of defraying the costs is to give investors the opportunity to develop derelict land alongside the route of the metro.

The government can, under the 1968 Transport Act, give capital grants for projects of this kind.

As a transport economist at the City of Birmingham's Economic Development Unit, said: "It seems the government wants to be satisfied that once it gives a grant that will be the end of it."

The WMPTC is convinced that the first three stages of the Metro will make considerable operating profits.

Stewart Dalby

BIRMINGHAM is not the only city to have problems matching supply of industrial land with market demand.

Schemes are coming onstream at the sort of rental values that send developers scurrying to their calculators.

All this, however, is merely keeping pace with present demand.

And at around £5 per sq ft on the rail, new sheds are not bad business these days.

Birmingham Business Park at Solihull, on a 165 acre site developed by Arlington Securities, is already on phase two.

One retail shed led to another, then to a superstore and to bigger retail outlets.

Merry Hill just grew, fuelled by its profits and the slowly-unfolding Richardson vision.

The scheme's chances of being built - and it is by no means a foregone conclusion - are helped by land reclamation work associated with open-cast operations at the former Patent Shaft pit which occupies two thirds of the site.

He is not anticipating much direct infrastructure contribution from the public purse, apart from the Black Country spine road nearby for which government funds and a convenient road - are already secured.

The fact that it started with-

Robert Waterhouse on the pressure to find good industrial sites

A search for the prize plots

of acres, letting at £13-£14 per sq ft. A £10m first phase of Pinfold Business Park, Wolverhampton, is taking shape with a 18,500 sq ft prelet for Alfred McAlpine Construction's regional headquarters.

Top of the list is a 200-acre stretch of interim green belt close to junction 4 of the M42 which Solihull Metropolitan Borough Council and Speyhawk are jointly promoting as Blythe Valley Park.

But none of the strategic sites could be confirmed without a lengthy public inquiry involving green belt issues.

WMIDA is about to commission its own study in an attempt to quantify demand. Mr Bradley points out that overseas investors tend to have wider perspectives than county boundaries.

then, he says, that the Environment Secretary declined to call in the Sandwell proposal.

Mr John Bird, of Birmingham's development department, says that the city is happy to compete but will strongly oppose future out-of-town schemes.

This summer Speyhawk, which is developing Sandwell 2000 together with the Alton Towers Group, obtained detailed planning permission for the £35m, 4m sq ft scheme from the Black Country Development Corporation (BCDC) in its flagship scheme.

He is not anticipating much direct infrastructure contribution from the public purse, apart from the Black Country spine road nearby for which government funds and a convenient road - are already secured.

The fact that it started with-

contribution." He is not particularly worried about timing, or the effects of a market downturn.

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was probably no accident that the company found a site adjacent to but not part of the Birmingham conurbation.

Regional analysis by government bodies is beginning to class the West Midlands economy as an integral if outlying part of the south-east rather than a generator in its own right.

These all reinforce Birmingham Heartlands' confidence in its Star Site's future role as an international business exchange.

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aise - compared to its regional, indeed national role. Quite apart from the issue of relocating small businesses occupying an inordinate amount of space, there could be clashes over potentially lucrative housing areas as the general environment improves.

Birmingham Heartlands Ltd was unable to find office accommodation inside the development area because offices are alien to the east Birmingham culture.

That illustrates the scale of change the market intends to bring to east Birmingham. It presumes continuing regional growth, a national economy which encourages investment, and a healthy admix of international business.

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RETAIL DEVELOPMENTS

Regional store wars

ON NOVEMBER 15 the Merry Hill Centre's 1.2m sq ft regional shopping mall opens its doors for business.

One retail shed led to another, then to a superstore and to bigger retail outlets.

Merry Hill just grew, fuelled by its profits and the slowly-unfolding Richardson vision.

The scheme's chances of being built - and it is by no means a foregone conclusion - are helped by land reclamation work associated with open-cast operations at the former Patent Shaft pit which occupies two thirds of the site.

The fact that it started with-

out so much as a plan - Mr Don Richardson simply hints that Dudley asked him to create action in the enterprise zone - has made a nonsense of coherent regional retail policy in the West Midlands.

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ning permission in the courts, will lobby against further subsidies for what has emerged as BCDC's flagship scheme.

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MID WALES

The Financial Times proposes to publish a Survey on the above on

3RD NOVEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

Anthony G. Hayes

on 021-454-0922 or write to him at:

George House, George Road Edgbaston, Birmingham B15 1PG

FINANCIAL TIMES

Midland Metro. Now's the time to get on board.



The Parliamentary Bill for the first Midland Metro light rail rapid transit line between Birmingham Snow Hill and Wolverhampton is expected to receive Royal Assent later this month.

Two further routes (each 26km long) will be included in a second Bill, to be presented this November, - and this is just the start.

By 1993, one of the world's most advanced rapid transit systems should be operating in the West Midlands. The works involve the provision of overhead line equipment, sub-stations, a depot and track and highway works including reconstruction, landscaping, signalling and lighting.

So, if you're a potential investor, or a contractor who wants to tender for any part of its construction, design or operation, now's the time to register your interest.

Midland Metro will not only have a major impact in reducing future traffic congestion, it will also bring significant environmental benefits by its quiet and exhaust free operation.

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WEST MIDLANDS 6

BLACK COUNTRY DEVELOPMENT CORPORATION

Southern prospects, northern values

IN LATE September, Black Country Development Corporation staff met with an assortment of local people to present prizes for their 1990 calendar competition.

Entries had been invited in six categories on the theme of black and white into colour, symbolising Black Country rejuvenation. Mr Bill Tidy, the cartoonist, helped judge the 100 or so entries which offered visual proof of community pride in the past, and in the current process of change.

The Black Country approach is not just about bricks, mortar and private sector leverage

To Mr David Morgan, the corporation's chief executive, this homey event was perhaps the first time his organisation had touched the Black Country psyche. After two years of sweat, £37.5m spent mostly on land acquisition, and more 800 planning applications approved bringing the prospect of nearly 14,000 jobs, this simple event somehow made the whole exercise a reality.

Mr Morgan is very much a man in the new towns tradition. His own teenage years were spent at Stevenage, and his reputation was made at Peterborough. He notes that the Scottish new town Glenrothes has just celebrated its

40th anniversary, and that Prince Charles has not singled out a new town environment for castigation. They are, Mr Morgan suggests, okay places.

So the Black Country approach is not just about bricks, mortar and private sector leverage. The message is underscored by aphorisms slotted into this year's annual report, summarised by a quote from Hegel on the back cover: "If all the dreams which men had dreamed during a particular period were written down, they would give an accurate notion of the spirit which prevailed at the time."

But dreams have to become reality in a desperately short timescale for urban development corporations. The spate of planning approvals processed by mid-September 1989 give a fairly accurate notion of today's priorities. They include more than 2m sq ft of industrial floorspace, 875,000 sq ft of warehousing, 658,000 sq ft of office accommodation, and some 500,000 sq ft of non-food retailing (excluding Sandwell 2000).

This year's BCDC corporate plan looks ahead to April 1993 when its £160m will have been spent and the mission mostly achieved. A large part of the action depends on speedy realisation of the Black Country spine road which will be built to very tight contracts and is due for completion by the end of 1991.

Although it is only a few miles long, linking junction 10 of the M5 with junction 10 of

the M6 via the West Bromwich Expressway and the Black Country Route, the spine road has come out of the hat as a full grade-separated dual-carriageway costing £140m. This compares with the estimate of £50m when Department of Transport approval was announced in March 1988.

At the time it was seen as a triumph for BCDC's chairman, Sir Bill Francis, that the road had been "trunked" or centrally funded. Black Country fortune contrasts with the trib-

Unemployment has fallen consistently and development pressures are beginning to build up

ulations of Birmingham Heartlands. The spine will provide the essential economic generator. But, by implication, the Black Country will also be opening up its inner core to the national motorway network as traffic finds a bypass to the notorious M5/M6 junction.

This autumn the line of the route, which already has planning permission, was examined at a public inquiry dealing with objections of businesses and homes.

A separate inquiry follows next month into a compulsory purchase order promoted by BCDC to acquire 570 acres bordering the route to add to the 680 acres it already owns. This,

if confirmed, will provide the bulk of the corporation's land bank. Income from site disposal is estimated at £18m by 1991.

Businesses affected by the road line will be found alternative premises and given priority when BCDC comes to selling its sites. As a last resort, the corporation is committed to develop a site catering for specific needs of the smaller displaced companies.

The route passes through three Black Country highway authority areas - Sandwell, Wolverhampton and Walsall. The authorities will act as agents for the Department of Transport.

This will speed up the entire process; it will also reinforce the partnership approach BCDC has been pursuing with the local authorities, which act as planning and land reclamation agents within their own boundaries.

Sandwell, the main host authority, has moved from a position of outright opposition pre-designation to one of close co-operation with BCDC. The Labour-controlled authority provides two BCDC board members in councillors Mr Roy Davis and Mr Ron Partridge. Sandwell's senior assistant borough secretary, Mr Nigel Summers, says that different philosophies are shelved in the common cause to stem dereliction and improve infrastructure. It is a process which allows the local authority to keep in information and ideas.

Writing in a recent local gov-

ernment journal, Wolverhampton's chief executive, Mr Mick Lyons, not without problems in his own borough, commented that the most important aspect of co-operation was the confident signal it gave to private sector investors.

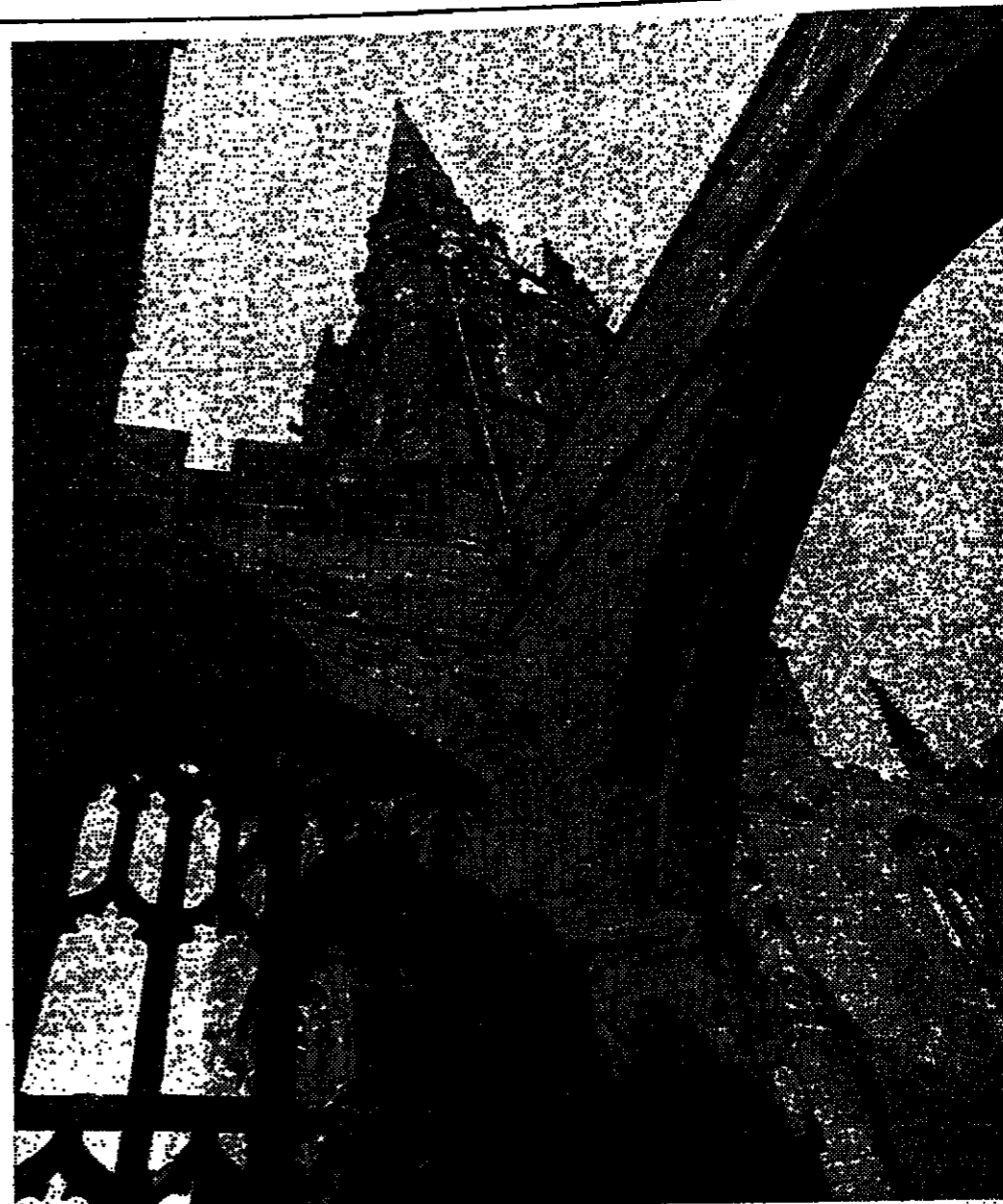
Confidence is the name of the game in the Black Country. What Mr David Morgan calls the fourth dimension of BCDC activity must be grafted onto a complex area where some 35,000 people live and 63,000 work. Although parts are des-

The most important aspect of co-operation was the confident signal it gave to the private sector

perately derelict and contaminated by former industries, unemployment has fallen consistently and development pressures are beginning to build up.

In its brief life, BCDC has to harness these pressures, lay out the new environment for changing lifestyles, and create a revised legacy for future generations. This, Mr Morgan proposes, might combine southern prospects with northern values. In a new town context, he would have seen himself as the provider of such an ethos; in the Black Country he is happy to be called an enabler.

Robert Waterhouse



Robert Waterhouse The remains of a 14th century spire, now part of the very modern Coventry cathedral

BIRMINGHAM HEARTLANDS

A heart in need of financial surgery

IN DEFIANCE of simple anatomy, the heart needs a spine. Birmingham Heartlands, born in November 1987 as a private-sector alternative to urban development corporations, will waste away during infancy unless its proposed spine road is funded by central government. Infrastructure is all.

That, in essence, is the position of Birmingham Heartlands' chief executive, Mr Alan Osbourne, chairman of Tarmac Construction.

Mr Osbourne puts his case starkly: with the spine road come 11,000 directly related jobs and the promise of private-sector investment totalling £1.1bn for Heartlands; without the road, a few thousand additional jobs and maybe between £300 and £400m of investment.

At a cost of around £74m, including a £15m developer contribution, plus a further £58m in support roads, the spine would seem an excellent bet.

The problem is finding a mechanism. Because it has no "up-front" money, Heartlands cannot sketch in the road - as development corporations do with confidence. An application to have the scheme "trunked", and so financed directly by the Department of Transport, is thought unlikely to succeed.

The spine road will have to take its chances in Birmingham's 1990 road programme, bidding for 50 per cent government funding topped up by technical procedures. Support roads could be funded from European sources.

Birmingham city council, a partner in Heartlands, prepared the spine road feasibility study and is fully behind the concept. The line has been firm after a process of consultation. But unless the road

is financed from central government sources the local authority just cannot afford it. Heartlands will know in December whether the spine road is at least programmed for 1990.

On the map it seems hardly possible that this semi-derelict 2,500 acre wedge of east Birmingham needs yet another road. Part of its boundary is defined by the Aston Expressway leading via Spaghetti Junction to the A38 Tyburn Road; the M6 crosses the area at high level and also defines a stretch of its border. Birmingham's middle ring road divides Heartlands from Aston Science Park and the city centre.

But access to the big sites left behind by public utilities, and to Fort Dunlop, is poor. While dislodging some homes and businesses, the spine road will open a new path up the centre of this forgotten area, reinforcing business confidence and encouraging new investment. In all it will enable 4.5m sq ft of commercial and industrial floorspace to be built.

The city council has a 35 per cent stake in Birmingham Heartlands Ltd. But the company's operational muscle is provided by a consortium of developers - Bryant, Douglas, Galliford, Tarmac and Wimpey who have given them 64 per cent of shares (the remaining one per cent being with Birmingham Chamber of Commerce).

The developers intend, in various combinations, to tackle industry and housing, greening dereliction and creating a total 20,000 jobs in an area with levels of unemployment still pushing towards 30 per cent in places.

The consortia work within an agreed development framework, acquiring and assembling land parcels. Birmingham city council remains the planning authority, and grant applications are forwarded to government departments in the normal way.

It is an ambitious and innovative concept which involves, Mr Osbourne suggests, a lot of courage on the part of the developers. They will, of course, participate directly in the profits both in terms of site values and the construction contracts which, it must be assumed, will stay within the consortia.

Worries that long-suffering residents may be squeezed out or simply abandoned to their fate if neighbourhoods are not found to be developable have not yet to be confirmed or allayed. One pointer is the number of office or B1 jobs envisaged in spine-related development - 7,700 compared with 1,800 in manufacturing, including high-tech companies. This implies a mismatch between the skills of the past and those needed for the future, whatever training packages emerge.

Waterlinks, the first company formed by the consortium - each will have four out of the five developers - has started on a £150m programme for 300 acres bordering the Birmingham and Fazeley Canal aimed at creating 1m sq ft of low-rise quality B1 offices and 5,000 jobs. A city grant of £8.2m has been awarded to the first development phase of 40 acres. Commercial agents see a ready market at Waterlinks for



Air of confidence: Alan Osbourne, of Heartlands, desperately needs government backing

companies wanting their own premises and parking outside the front door in preference to city centre restrictions.

So long as the overall environment matches the quality of design and construction, units could fetch close to the figure (currently £20 per sq ft) being asked for prime Birmingham office space. Aston Cross, due for completion in autumn 1991, is already beginning to look a very satisfactory investment.

Waterlinks is not much affected by the spine road, but the Star Site, Mr Osbourne says, emphatically is. This, 80 acres of former power station and gas works close to Spaghetti Junction, should form Heartlands' key development - a 3m sq ft international business exchange.

It will be pitched at big companies seeking an alternative to the south-east, and is complementary to the city centre. Because of its history, the site has few planning constraints. This sets the stage for a significant statement to express Birmingham's renewal and its European aspirations.

A competition for concept architects has been narrowed to a shortlist including Arup Associates, Richard Rogers and Skidmore, Owings and Merrill. The rival teams are due in Birmingham later this month to see the site and meet the people. Work could begin on phase one - a 750,000 sq ft wedge - as early as next September, spine road permitting.

There are one or two influential Birmingham voices who query the spine road's need. They say that links can be made to existing routes and the real danger is of destroying developer confidence if road finance cannot be secured. They imply that the road proposals have been pursued to

achieve an honourable balance between private and public-sector investment. Without roads, the leverage is 17:1; with roads it descends to 4.5:1.

Heartlands' chief executive, Mr Alan Osbourne, does not accept any such analysis. He claims that investor confidence is running high in spite of the uncertainty about the road, that land assembly is working,

and that the 10-year timescale set for activities is realistic - indeed anything longer would be unbearable.

"I haven't contemplated losing the spine road," Mr Osbourne comments. "That, as I said to the judge, is a hypothetical question."

Robert Waterhouse

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WEST MIDLANDS 7

Nikki Tait questions how long the corporate sector can maintain its growth record

The chill blast of high interest rates

"Come and look at this." Mr Roger Dickens, head of the Birmingham office of Peat Marwick McLintock, the international accountancy firm, bounces out of the room almost before he has bounced in.

He is heading towards a window on the other side of the reception room floor, through which the north-west side of Birmingham and a host of cranes, can be seen sprawling to the horizon. That, says Mr Dickens, pointing enthusiastically, is the area into which the financial services industry in Birmingham will be expanding next - once someone has found a way of negotiating the traffic-laden

barrier of Great Charles Street.

Mr Dickens is not being entirely fanciful. Wherever you look in Birmingham city centre, either new office blocks are going up or older buildings are being refurbished. The new space is invariably pre-let, and the clients are heavily derived from the financial services sector.

At Colmore Circus, for example, there is a huge development for the Weslyn & General Insurance company - with one of the region's largest law firms due to snap part of the space. A hundred yards away, on Mr Dickens' own doorstep, the foundations are being laid for a 136,000 sq ft building, destined to be the new home of rival accountants, Price Waterhouse.

The same story is repeated time and again. And, in the meantime, tenants in the city centre talk of rents doubling in little more than a 12-month period.

All this is compelling evidence of the region's resurgence over the past five years, with the professional firms prospering and expanding on the back of a healthy industrial sector. But, as the chill blast from yet another interest rate hike sends shudders through corporate boardrooms, the question must be whether - or how long - these good times can last.

The extent to which the West Midlands has fought back from the dark days of the early 1980s is certainly a matter of considerable pride to the local financial services community. The West Midlands International Investment & Merchant Bankers' Association, for example, displays a "fact sheet" boasting that "the largest office of the world's largest venture capital company", "the largest number of accountants outside London and the south-east" and the "top four regional firms of solicitors" - plus an array of other superlatives - are all present in Birmingham.

More objectively, one might note that this resurgence appears to have affected different professions in very different ways. Merchant banking, for instance, still has a rather uneasy regional role, with many of the top bid advisers - the likes of S.G. Warburg, Schroder Wagg, Morgan Grenfell or Lazard, for example - showing no interest in tackling the provinces on their own ground.

True, the merchant banking arms of the clearing banks have a far stronger presence; all four are represented in Birmingham, while Hill Samuel (which has become part of the TSB) also recently bolstered its local advisory presence.

buyouts and the like - to dominate. Even Mr Edward Ruger at Hill Samuel, which probably interprets the regional role more widely than some of its counterparts, notes that some 50 per cent of the work has sprung up at this level and only half concentrated on quoted corporate sector.

In terms of new faces, the most noticeable recent influx has been the Japanese banks. About half a dozen institutions either have, or plan Midlands-based offices.

This, however, is usually attributed to a desire to service the inflow of Japanese companies in the region, and few of the indigenous players seem to feel any significant threat from this quarter.

Ironically, the other new face on the scene is Guinness Mahon, in which Bank of Yokohama has a majority stake. But the bank says firmly that the decision to set up a Birmingham office was taken well before the new investor arrived.

It would be hard, on the other hand, to deny the regional strength of the legal and accountancy firms, although even here there are differences.

While the accountants are dominated by the national firms, the legal community is predominantly home-grown, with the big City names conspicuous by their absence. Indeed, traffic has tended to be in the other direction, with

some of the Birmingham-based law firms opening London offices.

Explanations for this vary. One theory is that audit work has spawned national accountancy groups; the other, that corporate lawyers are simply slow in following the accountants' path, but that the move to national organisations will eventually prove irresistible.

As for the stockbroking capacity, there are well over half-a-dozen firms in all. However, much of this concentrates on the personal investor market and, at the corporate level, Albert E. Sharp - almost a mini-investment bank in its range of activities - forms the dominant presence. Some professionals also comment on something of a resurgence by Smith Keen Cutler, Sharp's traditional rival.

But, while few firms admit to anything other than a healthy workload at present, the overriding question is how sustainable the recent - and current - mood of optimism will prove. Already some shifts in corporate activity are discernable. Sharp, for example, says that "a lot of new issues have been pulled - owners have been told quite clearly that they will not get the multiples they wanted."

Mr Keith White, running County NatWest's Birmingham office agrees that "people are becoming more uncertain." He points to one of their venture capital investments which has had to postpone a planned November stockmarket launch.

Happily, acquisition activity has proved more resilient. Again, Sharp suggests that having seen flotation accounts for 40 per cent of business in 1988, with general M&A work taking the other 60 per cent, the split is more likely to be 10:90 in the current year.

Nevertheless, it is perhaps better described as a mood of uncertainty rather than impending gloom, and views do fall into two separate categories.

The bear case, which is voiced less frequently, maintains that West Midlands industry may have recovered from the earlier recession but that structurally no deep-rooted changes have taken place. If the economy is heading for a couple of grim years, the West Midlands will suffer again and the financial services sector will feel the full effects.

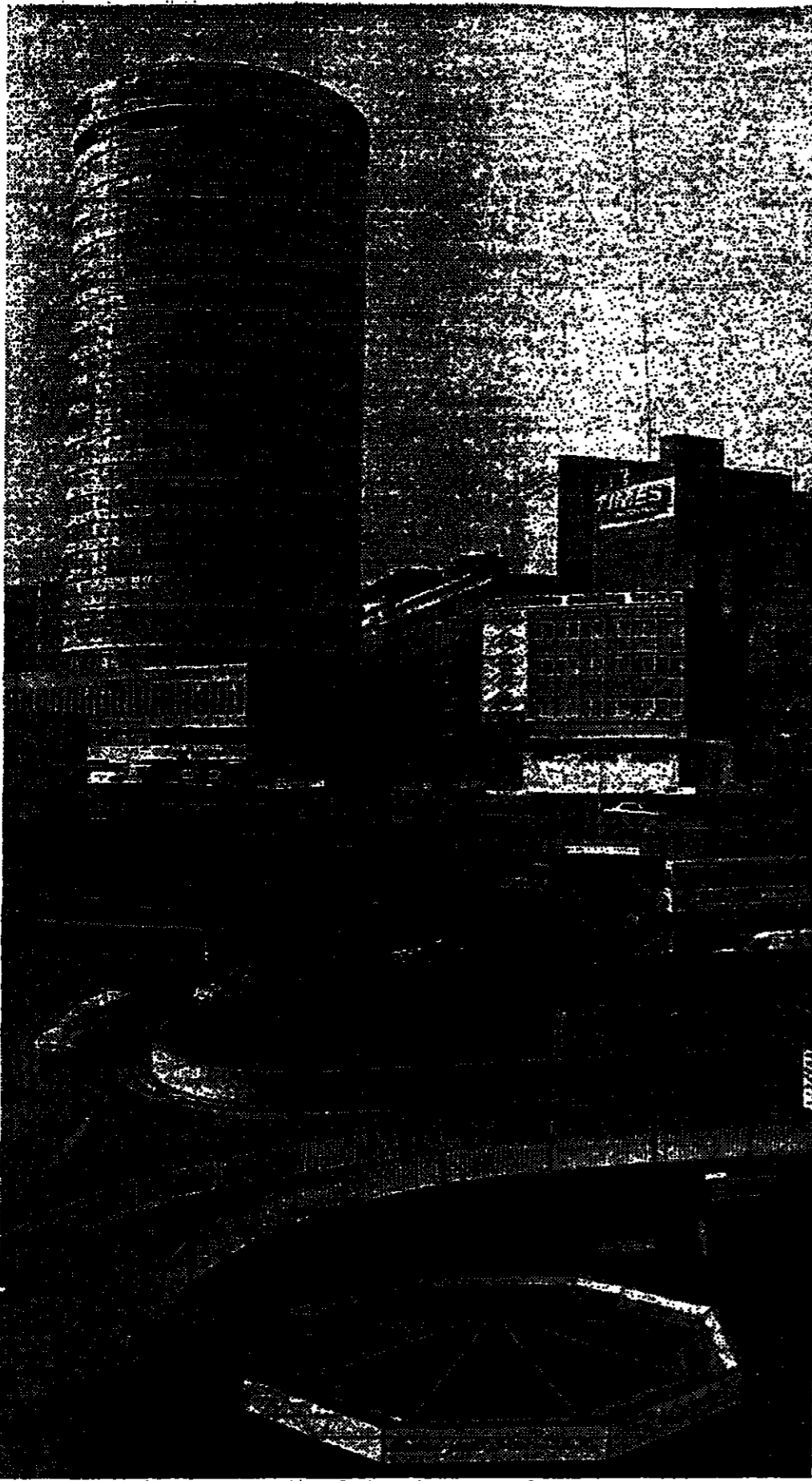
The bull case says that, not only has industry adjusted to a certain extent, but that the professions themselves are better-placed to deal with any downturn.

On the industry side, it is pointed out that inflows of overseas interest - primarily

Wherever you look in Birmingham city centre, either new offices are going up or older buildings are being refurbished. The space is often pre-let, and the clients are heavily derived from the financial services sector

from Japan and Germany - offers an added stability, and that 1992 may promote this further. The expansion of the local professions, meanwhile, may have irrevocably won back clients for the region who would previously have taken their services from London. And the point is made that financial services companies can still operate from a significantly lower cost base in Birmingham, which could even seduce customers from the south-east to the Midlands.

There is an element of truth in both arguments, and which scenario develops may owe a good deal to the extent of the threatened recession. But, as one of the bears remarks, a plethora of cranes and new building always leaves one slightly uneasy.



City attractions: many venture capital funds are keen to elbow their way into the local market.

VENTURE CAPITAL

Well-nursed sector commendably self-contained

REGIONAL offices and venture capital seem to have a natural affinity. After all, the business in hand is usually small-scale, and - both from a sales and investment viewpoint - local knowledge is a clear advantage.

So perhaps it is not surprising to find the West Midlands venture capital market is relatively well-nursed. It is true that the supply of funds is dominated by SI, the national venture capital company which has had an office in Birmingham since the early 1980s. One competitor estimates that SI must have been involved with more than 50 of the 120-odd new investments made in

sometimes restricted, and that the nod on significant capital investments has to come from some City-based head office - producing unwelcome delays and uncertainty. It is a point acknowledged by some players, although most suggest that the situation is tending to improve as offices expand and the depth of local expertise is stepped up. SI, for example, maintains that 70 per cent of the business written is approved locally.

The other main criticism is the broader one flung at the industry generally. Is enough capital committed at the green-field or start-up level, or is a disproportionate amount sucked into relatively safe areas, such as management buy-outs?

It is certainly true that the management buy-out phenomenon has been as pronounced in the Midlands as elsewhere. Indeed, given the structure of the region's industry and the pull-back from the early-1980s recession, it is probably fair to say that the West Midlands has seen a disproportionate amount of activity in this area.

As for start-ups, some venture capital players will admit that there is a tendency to "play safe" - but then invariably defend their own records, pointing to instances when they have invested at this level. The point is also made that such criticisms are often levelled by those whose plans may have been unsonant.

Perhaps the only substantial institution to deliberately adopt a different approach is the West Midlands Enterprise Board. It justifiably claims to look at smaller deals that its rivals - dealing in tens of thousands, rather than the £100,000-plus which others prefer - with the prerequisite that they should be in the manufacturing sector.

Part of its funds now also come through the West Midlands Regional Unit Trust, an institutionally-held vehicle, and it also advises on three smaller funds for Coventry, Warwick and the Black Country, developed with local

county councils.

The effect of the high-interest rate climate and the associated economic uncertainties are still difficult to assess. Perhaps the most noticeable trends to date are the decline in the new issue market - effectively reducing the exit options - and some curtailing of the MBO trend.

Few venture capital firms care to admit that the first development is of much importance; the response is usually either that they are long-term investors or that trade sales are still possible (and from management's viewpoint may be more attractive in an uncertain world). The latter is usu-

ally admitted - but bravely described as a bull, than a dramatic downturn. "The MBO phenomenon has levelled off," says one firm, "and it may now be constant for a year or so."

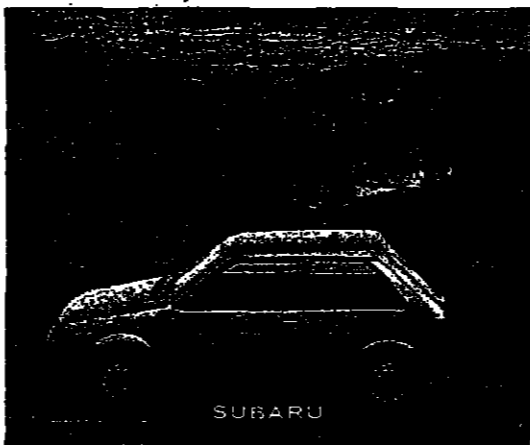
Even so, in a competitive industry, new areas are being pushed to the fore. SI, for example, is keen to stress its management buy-in programmes. In the West Midlands alone, it has collected some 40 suitable managers, and, together with them, will look for buy-in opportunities.

And, in the venture capital world, bad times do not necessarily equate with bad news. Pressure on corporate margins can accelerate the spin-off/buy-out process, for example. One local venture capital group also notes that a crop of potential deals have just come in which, a year or so ago, might well have been "bankable". Recession may not have arrived, but if it does, this may not be the element hardest hit within the sector.

Nikki Tait

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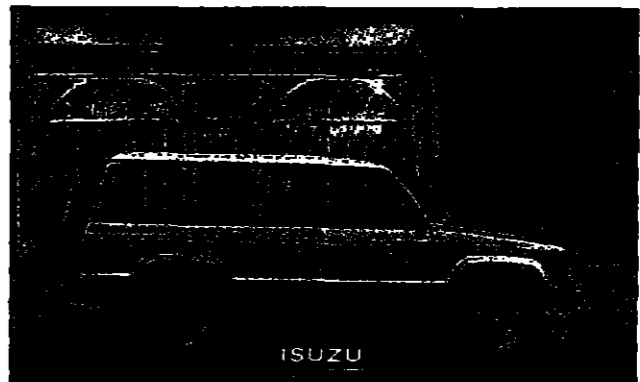
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WEST MIDLANDS 8

TOURISM in the West Midlands is partly a matter of definition.

In a region dominated by an industrial past and a commercial present - rather than striking scenic splendours or lavish architectural experience - the conventional notions of camera-clinking Japanese or enthusiastic American coach tours are quickly dispelled.

"Tourism," says Mr Ken Jennings, travel trade manager of the Birmingham Convention and Visitor Bureau, "is simply a matter of servicing the business or leisure visitor market."

On this measure, the West Midlands has a certain amount to boast about. Birmingham, for example, is proudly displayed as the fifth most-visited city in Britain - ranking after London, Edinburgh, Oxford and Cambridge. The National Exhibition Centre says it attracted 3.4m visitors in 1988, a sharp rise on the 900,000 who found their way to the out-of-town site six years ago, or even from the 1.5m who called there in 1987.

Equally, the number of bodies passing through Birmingham airport has risen from 1.75m in 1984 to almost 2.9m last year, and the planned extensions to the airport promise further growth for the future.

Such statistics matter. The West Midlands may be Britain's industrial heartland, but the last recession has taught it that the region's prosperity is not impregnable in the face of serious fluctuations in the nation's economic climate.

Moreover, the general substitution of capital for labour makes new jobs as valuable here - male unemployment in many part of Birmingham, after all, runs to 30 per cent - as in Merseyside or Sunderland.

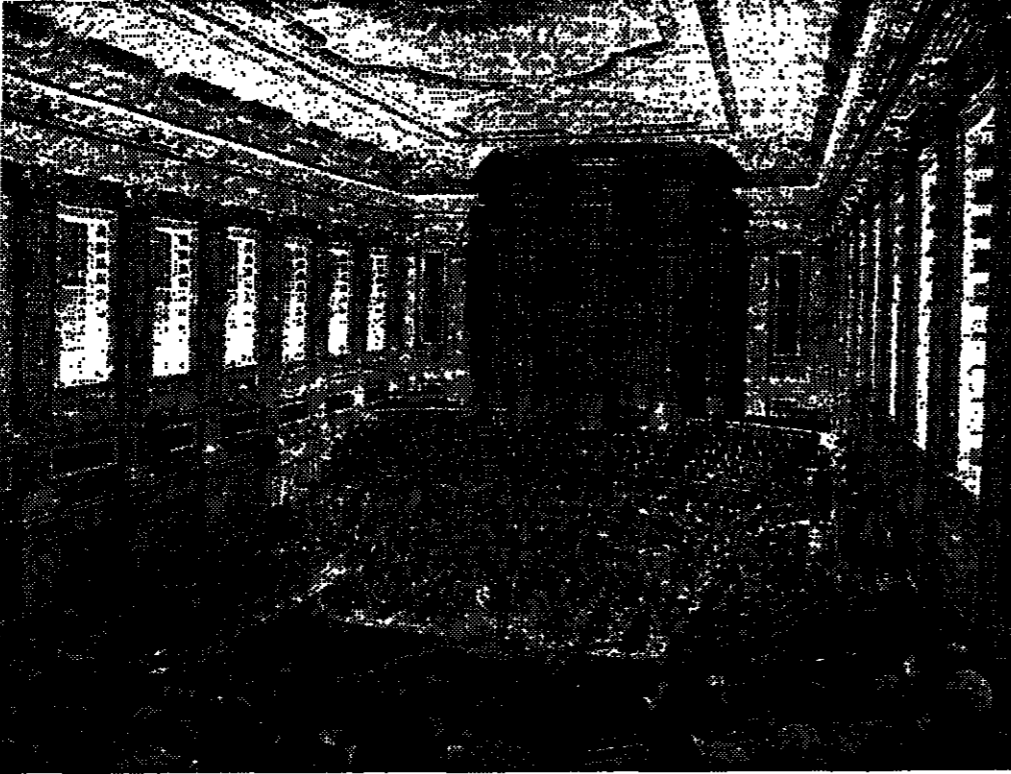
The number of jobs derived from the tourist industry in Birmingham alone has increased from 68,000 in 1985 to 73,000 in 1988, and is reckoned to rise even more sharply as the new International Convention Centre, together with various satellite developments, come on stream in 1991. Annual visitor spending is put at a chunky £300m.

But selling the West Midlands is not quite like selling Cornwall, say, or Cumberland. Much of the potential market is business-oriented - a natural spin-off from the NEC's proven success and, hopefully, to be reinforced by the ICC and new National Arena.

This, in turn, creates its own problems. It is a striking fact that while average overall

Nikki Tait on moves to exploit business tourism

An industrial theme to delight the day-trippers



Birmingham's symphony orchestra, led by Simon Rattle, is now attracting world-wide acclaim

occupancy in Birmingham hotels stands at some 58 per cent, the figure jumps to 74.5 per cent if one concentrates solely on the Monday to Thursday period. At weekends, on the other hand, occupancy slumps back to only 42 per cent.

More anecdotally, locals concede that when big shows are under way at the NEC, rooms cannot be found for love nor money in the city, and over-spill visitors are directed to the more plentiful supply of hotel space in the vicinity of London's Euston station.

Conversely, there is a scheme which allows visitors to stay in some of the area's better hotels at weekends for just £22 a night, including breakfast.

This weekday squeeze may soon be rectified - at least, temporarily - if the gleamingly incongruous towers sprouting up across Birmingham's city centre are anything to go by.

The impending opening of the ICC has generated a minor boom in hotel buildings, with the likes of Novotel and Hyatt - not to mention a host of others - investing in new space. Some 3,500 new rooms, it is reckoned, will come on stream between by 1991.

There are gentler initiatives, too. Birmingham has recently "discovered" its old jewellery quarter - one of the few parts of the city which remains largely untouched by the road building or office development of earlier eras.

It is, as the name suggests, home to the jewellery industry which grew up in Birmingham, almost as an offshoot of the region's metal trade capacity.

More recently, steps have been taken to renovate many of the old buildings, in particular around St Pauls Square where Guardian Royal Exchange started funding office conversions in 1986. Although the original jewellery trade remains active, its new

neighbours take in anything from fancy restaurants and wine bars to firms of solicitors.

Even here, however, there is a danger of taking a sound notion to unfortunate extremes. One official brochure selling the area - "the glory at the heart of England's garden is right here in the Midlands" - talks lavishly about "Birmingham's five quarters - definitely more than meets the eye."

Not least of these is the so-called media quarter, supposedly close to the convention centre site. Yet with Central TV, the regional television channel, and the Birmingham Post & Mail on different sides of town, and many of the PR/design companies heading for St Pauls Square, this seems, at best, to be a goal for the future and, at worst, plain fanciful.

But the industrial theme which runs throughout the West Midlands tourist sector is genuine enough, and one which spills down from the

business customer to the individual leisure visitor market. Cadbury-Schweppes, for example, is due to resurrect in modified form its famed Bournville chocolate factory tours next year.

These were halted in the 1960s, partly because of the technical changes at the factory and the introduction of more sophisticated plant. Now the company is investing in a multi-million pound admission-charging visitors' centre, due to open next summer. There will be displays of the company's history and its products, together with a visitors gallery giving at least a glimpse of the inner workings of the factory itself.

It is a theme echoed elsewhere in the region. Stuart Crystal at Stourbridge, for example, offers a guided tour of its plant, demonstrating the various aspects of glass-making as does neighbouring Colroll Edinburgh Crystal, better known by its Thomas Webb trade name.

Perhaps the surprise is that more manufacturers, especially those at the heavier end of British industry, have yet to see the publicity benefits of such moves.

The BCVB says sadly that while visits to the region's motor plants, for example, can sometimes be arranged for business customers, there is no such facility for the general public.

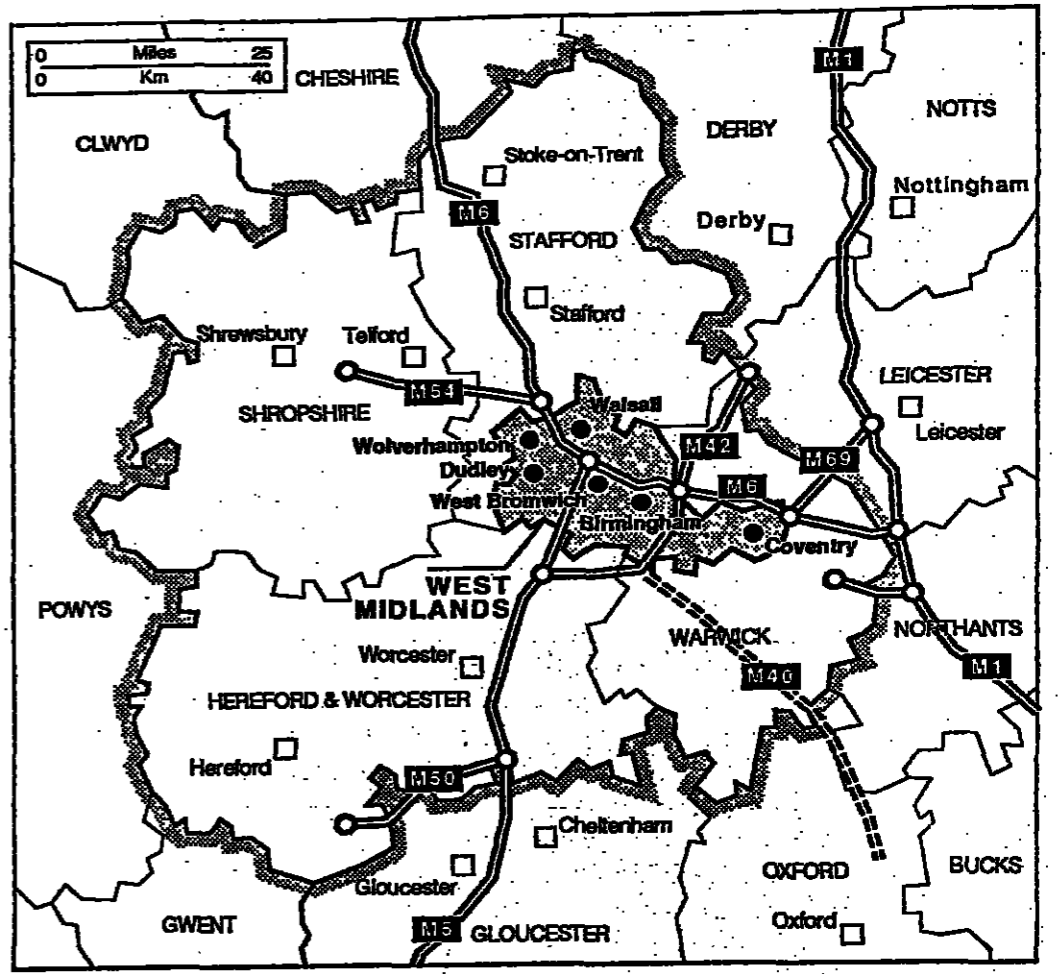
The cultural attractions of the area are less easily sung. It may be a fact that Birmingham Art Gallery has the finest collection of pre-Raphaelite paintings in Britain, that Sadlers Wells is relocating to the city, or even that Sarehole Mill, rebuilt in the 1780s and now restored to full working order, is said to have inspired the young J.R.R. Tolkien towards Lord of the Rings, but even the region's most ardent enthusiasts would have difficulty pretending that the cultural merits of the region rival those of Milan/Lombardy, say, or Toulouse/Languedoc.

In fairness, many locals recognise this. "We have to sell to our strengths, and that's the activity which is going on here," says Mr Jennings, reeling off attractions like the recent Ryder Cup and the newly-rehoused Crufts Dog Show.

And it might be fair to add that such entertainment is dished up in far more relaxed surroundings than Britain's first city ever permits. Birmingham taxi-drivers even apologise when they hit a traffic jam.



Face-setter: in recent years Birmingham has taken a lead in staging top grand prix events



6:45 AM "POP CRACKLE SWAP!"
JOSIE WOLFE AGE 9
DAWLEY C OF E SCHOOL, TELFORD



4:03 PM "PETE THE PLASTERER"
RACHEL HARRIGAN, AGE 14
WROCKWARDINE WOOD SCHOOL, TELFORD

Rachel



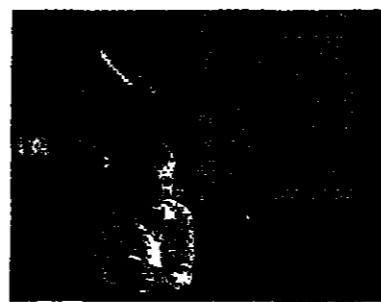
8:32 AM "GOGGLE GOSH"
SANEETA JASSAL AGE 11
WILLIAM REYNOLDS SCHOOL, TELFORD

Saneeta Jassal



6:49 PM "STUMPED"
GARETH HOWELL AGE 14
PHOENIX SCHOOL, TELFORD

Gareth Howell



10:34 AM "ICE SCREAM"
DAVID JENKINS AGE 12
HOLLINGSWOOD COUNTY SCHOOL, TELFORD

David Jenkins



12:15 PM "KIRSTEN & LISA"
LISA & KIRSTEN, AGE 14
MADELEY COURT SCHOOL, TELFORD



8:55 PM "LOOK WHAT I CAUGHT"
RYOGO ASHIDA, AGE 13
THE TELFORD JAPANESE SCHOOL

芦田 竜吾



2:57 PM "MUCH WENLOCK PRIORY AN ARTIST'S IMPRESSION"
EFFIE GIBSON, AGE 18
WRENTHAM COLLEGE, TELFORD

Effie Gibson



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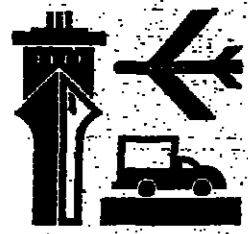
THE MANAGEMENT OF THE FUTURE EXPOSE THEIR VIEWS OF BRITAIN.

FROM KINDERGARTENS TO COLLEGES, FROM VILLAGE PRIMARY SCHOOLS TO PREP AND PUBLIC SCHOOLS FROM COMPREHENSIVE SCHOOLS TO A JAPANESE SCHOOL WE COULD TEACH OTHER TOWNS A THING OR TWO.

TELFORD Shropshire THE SUCCESS STORY CONTINUES

SECTION IV

FINANCIAL TIMES SURVEY



British companies are rushing to acquire a foothold in Europe as interest in advanced distribution techniques spreads. Regulatory difficulties remain, and adaptability to local conditions may be crucial in a market which will not be easy to crack. Kevin Brown reports.

But there is more to it than that. The distribution industry will also benefit from the increasing demands on both manufacturers and retailers to treat the Community as a single market.

This implies an accelerating trend towards smaller numbers of manufacturing plants, and more cross-border distribution of retail products from central stockholding facilities. Both developments will require increasingly sophisticated distribution systems.

Many leading industrial companies, such as Philips, the Dutch electronics group which is the world's 22nd largest company, are in the process of rethinking their distribution strategy.

Mr Dirk Goedhart, Philips' managing director for corporate forwarding, says the group is closing some of its 200 factories and 75 distribution centres in Europe to reduce product lines and inventory duplications.

Alongside this simplification, Philips wants to move towards smaller shipment sizes and more frequent deliveries, shorter lead times, and more door-to-door distribution.

These are areas in which the relatively sophisticated UK distribution sector excels, but there are a number of clouds on the horizon. The first is that it is not clear how far the vision of companies such as Philips will be shared, particularly in the retail sector.

One of the principal reasons for the rapid development of the UK distribution industry has been a reduction in the number of retail outlets, particularly in the grocery sector.

As a result, the multiple stores which control more than 70 per cent of the British market have in many cases become more powerful than their suppliers, and have been able to take control of the supply chain.

The capital investment required for large central warehousing and transport fleets, together with the need for skilled logistics management and complex information technology systems, created an opportunity for specialist companies to step in to handle the multiples' distribution requirements.

The multiples also had a strong industrial relations motivation to contract out, especially in the climate of the late 1970s and early 1980s when specialist distribution companies were establishing themselves.

The road to integration

The distribution industry remains highly optimistic about the prospects for expansion in Europe, but it is becoming increasingly obvious that the development of the market will not be easy.

The opportunities are clear, and they flow from the proposed completion of the European Community single market in 1992. Given the magnitude of the task, there is much scepticism within the industry about whether the process of integration will be achieved by the target date.

There is a growing realisation that the main issue is the political commitment to integration, rather than the pace of bureaucratic progress towards regulatory reform.

The distribution industry will benefit in a number of ways. The most obvious is cost savings from the deregulation of transport movements, which will improve profitability and lower entry costs.

The boost to the European economy, delivered by removal of barriers, will be an important source of new business

Significant progress has been made towards liberalising the Community regime for lorry movements. Progress towards the introduction of cabotage (operations within one Community country by a haulier based in another) is likely to take place shortly.

Mr Paolo Cecchini, in his seminal report to the European Commission on the implications of market integration, estimated that a similar programme of deregulation of the trucking industry in the US had reduced the direct costs of vehicle movements by 10 per cent. The report estimated the potential savings to European operators at 5 per cent, although this is regarded as conservative.

However, the boost to the European economy which will be delivered by the removal of frontier and other barriers will be a more important source of new business than changes in the transport regime.

This will work in two ways. First, there will be a general stimulus to demand estimated by Mr Cecchini to be equivalent to an increase in the Community's potential economic growth rate of 1 per cent a year.



Marks & Spencer's distribution in France is handled by Exel Logistics and Fashionflow

DISTRIBUTION SERVICES

Contracting out meant that the problem of dealing with highly unionised transport workers was passed to someone else, and separated from the largely non-union retailing labour force.

At the same time, many manufacturers found that their in-house distribution operations were no longer viable, and withdrew from the industry to concentrate on core activities in production and marketing.

Many companies moved to contract distribution to obtain off-balance sheet financing as a means of increasing their rate of return on capital employed.

Many of these considerations do not apply to the continental European market. For example, the preponderance of loan capital rather than equity in West Germany means that German companies are less concerned than their UK counterparts about return on capital, and therefore less interested in off-balance sheet financing.

West German companies are also inclined to keep control of as much of their operations as possible, including transport fleets and other ancillary services such as cleaning and catering.

Equally, there is less incentive for companies in many continental EC countries to contract out their distribution operations for industrial relations reasons. Labour relations on the Continent tend to be less confrontational than in the UK, and workers' rights are often enshrined in law.

However, the large con-

straint on the growth of contract distribution is likely to be the relatively undeveloped nature of multiple retailing in much of Europe.

A recent survey carried out for NFC, formerly the National Freight Consortium, indicated that retail multiples have only 50 per cent of the grocery market in West Germany, 45 per cent in France, 41 per cent in Spain, and 13 per cent in Italy.

The proportion of the distribution market accounted for by third party operators is correspondingly smaller: about 70 per cent in the UK, but only 15 per cent in West Germany and France, less than 2 per cent in Spain, and none at all in Italy.

There are other problems too. Where, for example, are distribution companies to find multi-lingual managers capable of running the complex logistics operations which will be required from regional warehouses supplying several countries?

NFC is showing the way here by recruiting management trainees in continental Europe. But this is bound to be a slow process, and will need to be followed by other companies if a cadre of logistics managers with a pan-European business culture is to be created.

There may also be technical problems to be overcome, especially for those companies specialising in distribution of industrial products such as chemicals and other bulk commodities.

This is clear from the results of research carried out by the

Transport Studies Group of the Polytechnic of Central London, and released this month by Tankfreight, the UK's largest third-party distributor of bulk liquids, powders and gases.

Mr Mike Boddington, Tankfreight's European director, said the group's survey of more

than 60 top manufacturers throughout Europe showed clearly that British companies would have to offer more than just competitive pricing to win business.

"Quality assurance procedures, safety record, electronic data interchange capabilities and integrated support resources were listed as being equally if not more important than price," Mr Boddington said.

For all these reasons, developing the European market will require determination, and possibly deep pockets, as well as the expertise which UK companies have shown in the domestic market.

Many companies, such as Wincanton, Rockwood, P & O European Transport, Christian Salvesen, TNT and Federal Express have already taken the plunge by acquiring small European companies around which to base a Continent-wide operation. But others have been more cautious, wary both of committing resources too quickly, and of the variable quality of some of the target

The distribution industry will benefit from the increasing demands to treat the Community as a single market

companies which are available.

For example, Exel Logistics, the distribution arm of NFC, has only recently turned its attention to Europe following rapid expansion in the US, including the recent acquisition of Distribution Centres International.

NFC, of course, had a somewhat bitter exposure to continental Europe some years ago, when it was forced to pull out to end mounting losses. But the serious purpose with which Exel is pursuing its European strategy was spelt out by Mr Robbie Burns, Exel managing director, when he announced the appointment of Mr Mark Bedeman as full-time European development director.

"Mark's European development role becomes even more important after our recently announced acquisition of DCI in North America to make us the largest operator in the US," Mr Burns said. "We must now achieve similar critical mass in Europe before 1993. Mark's role is vital to the success of our plans to become a leading world logistics player during the 1990s."

Mr Bedeman himself says the company has only just begun looking for acquisitions after completing a long period of research, and stresses that it is still considering the options

carefully.

"We are not going to pay a lot of money. We are looking for small companies that we can develop, and we are approaching this with a great deal of caution. We are not going to be rushed and we are not going to make mistakes," Mr Bedeman says.

Exel is also seeking to develop organically in continental Europe by encouraging companies to see the advantages of contracting out. Not surprisingly, the first breakthrough was with Marks and Spencer, a British company with which NFC works closely in the UK.

Until September, M&S served its eight French stores from its own warehouse in Aubay, near Paris. But distribution is now handled by Exel and Fashionflow, another NFC company, from a composite warehouse at Ervy.

Talks are going on with several West German, French and Spanish companies, but so far only one firm contract has emerged - handling distribution for Galerias, a leading retail multiple with 30 department stores throughout Spain.

Mr Tom Brown, Exel's planning manager responsible for project co-ordination, says the Spanish market offers tremendous potential for expansion.

"There are some areas of business with no distribution experts as we know them - especially in the central regions. As the economy grows and Europe deregulates, the demand for services such as ours will increase dramatically."

This judgement is almost certainly correct, but most commentators agree that it will be essential for companies to remember that wide cultural differences will remain in Europe even after 1992.

Mr Reg Bailey, the partner responsible for distribution services at Peat Marwick McLintock, the accountants and management consultants, goes further. He says development strategies must not attempt growth by ignoring existing operating practices.

"It has been said that after 1992 Europe will be considered as a single market, just like the US. But within that market there will still be national and regional differences in tastes and customs. So just as companies should not try to attack the whole of the US at the same time, it is worth remembering that Europe should be looked at in the same way," Mr Bailey says.

"Like any marketing effort, it should be focused. Companies will need to identify specific areas for development in Europe. To develop those areas, knowledge of the market and strong local management will be essential."

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Editorial production; Phillip Halliday

According to Mr Bailey, the most successful companies, at least in the short term, will be those which find ways of controlling the existing distribution system rather than trying to change it.

"For example, it will still be necessary to sell via a wholesaler if one is seeking to penetrate the West German electrical market. However, that German wholesaler may not need a regional distribution centre in each country, but may in future prefer to operate from a northern and southern European distribution centre.

"The point is that if the distribution channel is to be changed, the change will come from within the market, with local people operating the domestic system within the framework of a strategy that has been formulated internationally."



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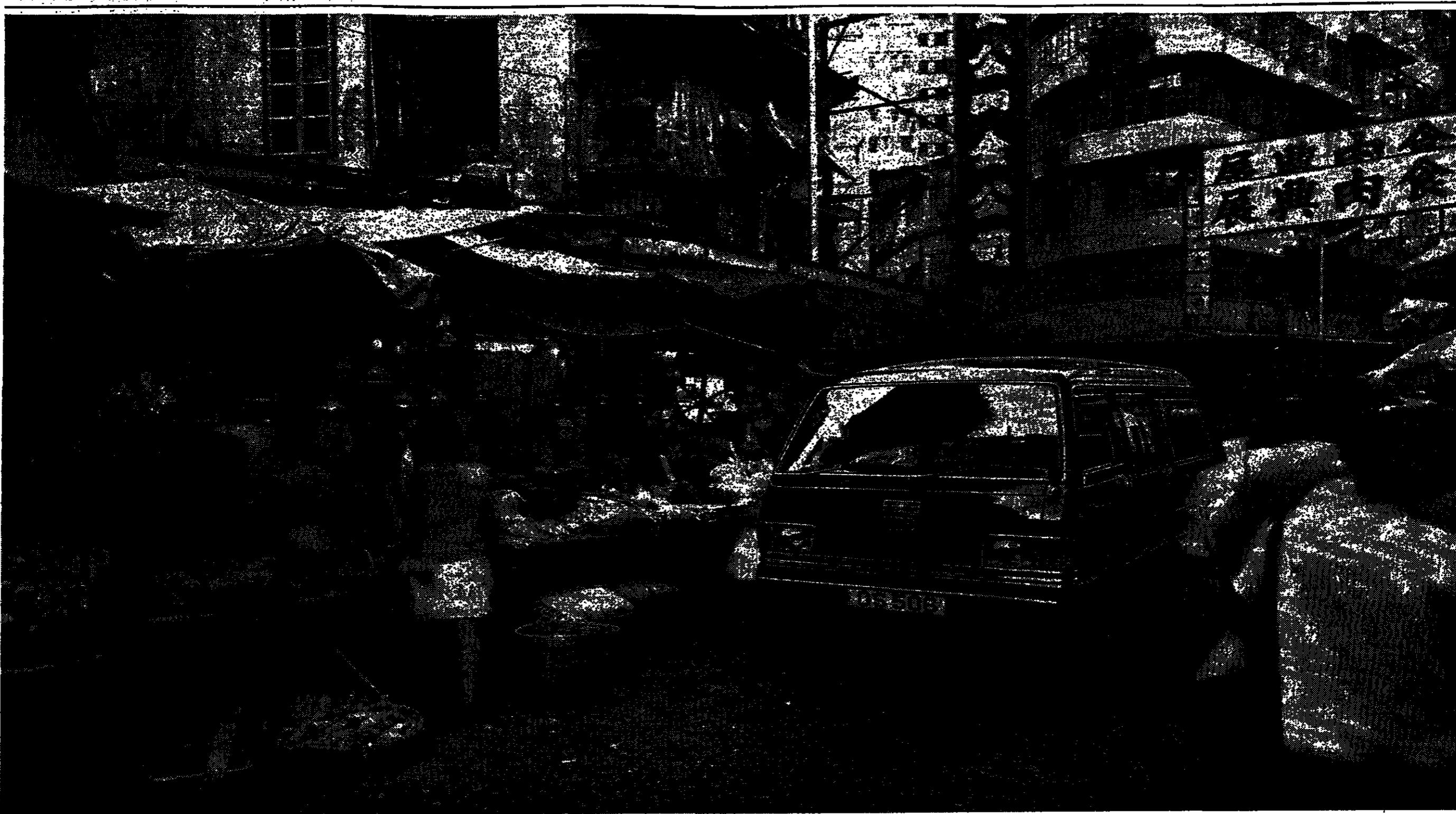
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DISTRIBUTION SERVICES 5

A wide variety of consultants are helping the industry to develop and improve

Driving home the efficiency message

THE UK distribution sector is widely credited with being in the forefront of that industry's development worldwide and, particularly in the area of retail distribution, is often held up as a prime example of modern thinking and efficiency.

Helping to foster that development are a growing number of consultants specialising in that business who are producing new concepts for overall distribution operations and practical advice on how to implement more specific changes and improvements.

In that context, the distribution consultant has three main functions: to clarify and quantify policy objectives; to improve the efficiency of the methods by which those objectives are achieved; and to eliminate possible conflict between short-term and long-term interests.

Distribution consultancy services are available from a variety of sources. Large general management consultancy organisations, for instance, will tackle distribution either as an individual project or as part of a broader study of a client company's general business activities. Competing with them are a number of consultancies which concentrate particularly on distribution.

Some of the latter are independent management consultancies while others are the consultancy arm of distribution organisations, for example the NFC consulting group. In addition, most leading distribution service companies offer consultancy support for potential and existing customers.

Also in the consultancy field are some of the various distribution and transport industry trade associations. For example, the Freight Transport Association, which represents the transport interests of some

18,600 member companies in the UK, has recently expanded its consultancy services.

The FTA is offering advice on personnel and recruitment, quality assurance, customs and international transport, dangerous goods, advertising and publicity, and operator licensing. It is well established in the provision of advice on vehicle maintenance procedures, the planning of new workshops and design specifications/suitability of vehicles

alised knowledge and experience which is not available within his own organisation. Alternatively, existing resources may be fully committed, so creating a requirement for short-term additional assistance.

In that context, one of the more interesting developments involved the introduction by distribution consultants Davies and Robson of a new type of management support scheme to help companies without sufficient in-house distribution expertise to keep abreast of the latest developments in logistics management.

The scheme, called Teamshare, provides a long-term input into a customer company's management process by providing experts from Davies and Robson on a day-to-day basis whenever matters of distribution or logistics are under scrutiny.

According to Mr Peter Newson, Davies and Robson managing director, Teamshare gives medium-sized companies the same sort of distribution management muscle as their larger competitors.

"Teamshare is a continuous programme of healthy living; project consultancy is more like an intensive session at a health farm," Mr Newson commented, as he made the distinction between conventional project based management consultancy and Teamshare.

The typical cost of a Teamshare contract could be £8,000 to £10,000 a year. Davies and Robson claims that clients will always achieve quantified benefits in excess of their particular contract fee.

Another reason for retailers to seek consultancy services is the need for a new, unbiased opinion on existing problems or future plans. In some cases, it is only through a consul-

tancy report than a hard-pressed transport or distribution manager can get new ideas for improvement taken seriously by senior management.

Conversely, the top management may need to call in a consultant to produce plans which are unhindered by the possible vested interests of the distribution or transport manager. An outside consultant, it is claimed, can apply an objectivity which is very difficult to achieve.

A spokesman for consultants Cressag, McCormick and Page said DFP should be used as a means of comparing costs and also of identifying opportunities for making cost savings.

He quoted the example of a US confectionery wholesaler for which the company had carried out a study. By changing the location of some fast moving products within the company's warehouse to cut down the time staff spent collecting them, a saving of some £14,000 a year had been achieved.

Increasingly, though, retailers are turning to consultants for help in developing more wide-ranging strategic distribution or logistics management systems. Helping to accelerate that trend, at least among the larger retailers, is the approach of the single market and the need for them to start considering distribution on a pan-European basis.

In that context, leading consultancies are working hard to develop distribution and logistics management strategies which can be used by manufacturers, retailers and other organisations in preparation for the single market.

Improvements of that magnitude mean that 77 vehicle journeys can deliver the same payload that previously would have required 100 vehicle journeys. Similarly, consultants are able to use broader concepts such as Direct Product Profitability (DPP) to target areas for improvement on the distribution side.

Most leading distribution service companies offer consultancy support

for a company's own personnel to achieve.

A consultant is in a position to view the scene against the perspective of what is achieved in other analogous industries and circumstances. Often, distribution consultants can spot opportunities for cost savings in distribution by looking beyond the immediate function involved to other areas of operation which directly or indirectly impact on it. In-house managers may be inhibited from doing that themselves because they would infringe a colleague's territory.

As an example of the sort of area where consultants can help companies achieve cost savings on distribution, one consultant said that it could involve something as simple as a pack design where an adjustment measured in millimetres could have a very significant impact on the make-up of unit loads.

The savings in distribution costs could be surprisingly large. One company, for exam-

ple, achieved a 30 per cent increase in unit load capacity by making changes of only 4mm on the length and 3mm on the width of product cartons.

Philip Hastings



Information transfer: Federal Express FedEx Controller, a management information and dispatch system speeds up the preparation of consignment notes and address labels

INFORMATION TECHNOLOGY

EC network planned

THE MARKED acceleration in the spread of Electronic Data Interchange (EDI) concepts and technology will have a large impact on both domestic and international distribution industry operations.

Distribution activities already tend to be as much about the rapid and reliable transfer of information as the actual physical movement of the goods concerned.

In the UK, for example, a growing number of domestic distribution service providers can offer users fast reports on the status of goods in transit and proof of delivery, VAT and other statistical requirements, service details, sales statistics and market information by product or location.

It is important that potential users of such systems should distinguish between those which simply tie them into the operation of one particular operator and those which give them access to more wide-ranging EDI systems.

Such considerations will become more significant in the light of the single market, a point which has prompted the Commission to draw up a Community action plan relating to the electronic transfer of data.

The project, called TEDIS (Trade Electronic Data Interchange Systems), is designed to prevent a proliferation of closed trade EDI systems with the resulting widespread incompatibility of such systems. It will help to promote the creation and estab-

The Commission has drawn up an action plan for the electronic transfer of data

lishment of trade EDI systems which meet the needs of users, in particular, small and medium-sized enterprises.

A number of information technology companies such as IBM and GEMSCO are providing EDI services in Europe, where the UK leads the field with more than 2,500 users. Companies involved with international distribution activities, or planning to be over the next few years, must put EDI in the forefront of their thinking.

By 1992, every EC member state should have its own customs mainframes providing interfaces for all exporters and importers. The plan is that these mainframes will be linked to the EC's mainframe in Brussels which will control the payment of duties, VAT and collection of statistical information no matter where a shipment is imported or exported within the Community.

Export/import companies and their carriers will have to be able to interface with existing member state mainframe computers to keep a competitive advantage after 1992.



Pollard: base point needed

Providers and users of distribution services will need the technology to be able to directly interface their own information technology systems with other relevant links in the overall logistics management chain, such as EPOS (electronic point of sale) systems and stock control and warehousing operations.

Developments are well under way in the express parcels delivery business where service companies emphasise the important role they can play in the support of so called Just in Time distribution systems.

JIT demands that information about delivery requirements and operations be passed easily and rapidly between all the parties involved.

Among the latest UK companies to step up its development in that field is United Carriers the UK parcels delivery company. It is investing some £3m over a period of two years to develop and install a computerised information system which will link up all its 23 depots in the UK. Pilot schemes are in operation at four depots and the network should be on line for consignment status reporting by the middle of next year.

That will mean that a customer will be able to contact any one of our depots to get fast, up to date information on the status of any consignment or parcel. At the moment, we are handling around 30,000 consignments a night, with the average consignment size being seven to eight parcels," commented Mr Martin Pollard, computer services director for United Carriers.

"What we are looking at now is a base point for continuing longer term development in the field of information technology. The important consideration for us in developing

this system was to find out exactly what our customers really wanted from it. Once you have committed yourself to a tracking system it can be very costly to rectify mistakes or pull out," he said.

However, while express parcels companies have generally been at the fore of information technology developments, particularly in relation to consignment tracking, many of the basic requirements for a successful express delivery operation also apply to general distribution.

In addition to consignment tracking, other areas of activity covered by information technology development include general processing of paperwork, vehicle scheduling and routing, communications, management information and service monitoring. Some distribution service companies are taking their information technology systems a stage further and allowing some of their large customers direct access to service and consignment information via terminals installed on their own premises.

Federal Express, for example, has recently introduced a development in the UK called FedEx Controller, a management information and dispatch system which is based on a customer's premises to help speed up the preparation of consignment notes and address labels, hold all consignee details on its own database and

The plan is for mainframes to be linked to the EC's computer in Brussels

provide complete management information for the consignee. According to Federal Express, the FedEx Controller has been installed on the premises of 15 customers, including Hewlett-Packard, and it is expected that up to 120 will be in place within the next year. A similar product developed for the organisation's US market is installed at over 7,000 customer locations.

Further computerised freight tracking system enhancements being developed by a number of companies include the introduction of direct data transmission between depots and vehicles - replacing radio communications - and computer controlled collections.

The latter allows a customer's telephoned order to be keyed straight into the computer system rather than any hard copy collection note being written out. That information can then be electronically transmitted to a collection vehicle.

Philip Hastings



Movement of goods: Federal Express DC10 at Stansted, the company's gateway to the UK

500,000 onions without tears.



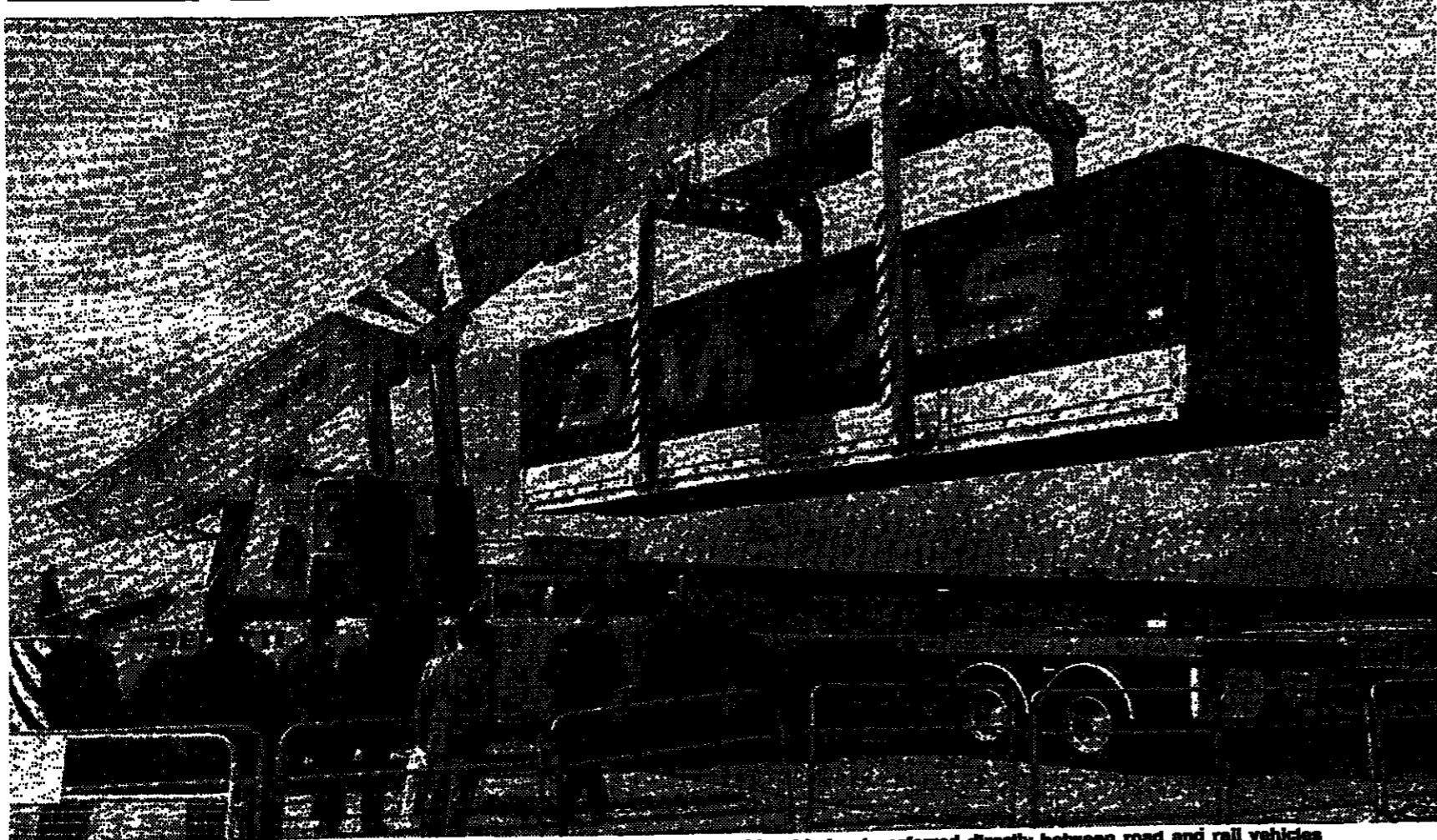
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APPLIED DISTRIBUTION LIMITED

DISTRIBUTION SERVICES 6



Technical advance in combined transport: Swapbodies, cargo carrying units capable of being transferred directly between road and rail vehicles

BR's Railfreight Distribution is on the European track for the post-tunnel era

Swapbody units cement road links

BRITISH RAIL has been criticised in some quarters over the last couple of years for its alleged lack of vision in exploiting the opportunities which will be offered by the opening of the Channel Tunnel in 1993. Much of the criticism has revolved around the reluctance of railway managers to consider bringing the UK into line with the bigger continental loading gauge by constructing new lines or adapting old ones. BR continues to insist that such proposals are hopelessly uneconomic, in spite of claims by the transport consultants Steer, Davies and Gleave that a substantial network could be created for not much more than £200m.



George: seeking a partnership with road haulage interests

last year. In September, RID entered the Intercontainer Pool, operated by European railway authorities, which provides a simple mechanism for one-way container movements already picking up traffic for which it could not previously have quoted competitively against road hauliers. The train ferry service is operated by the new Nord Pas-de-Calais jumbo ferry, using

market is that most distribution companies are road-based, and it has proved difficult to persuade them to transship goods between modes. This has been less of a problem in continental Europe, where rail enjoys much greater political prestige - and subsidies - and where legislation sometimes compels companies to use the railways for certain traffic. As a result there has been a series of technical advances in combined transport, notably in the use of swapbodies - cargo carrying units capable of being transferred directly between road and rail vehicles - which account for more than 70 per cent of combined transport movements. The growth of this market is impressive: combined transport movements have quadrupled over the last 10 years, and are estimated to account for goods equivalent to 1.4m TEU (standard containers) a year, compared with carryings by intercontainer of 897,000 TEU. The UK has been largely isolated from the growth of this market for two reasons. The first is that, unlike containers, swapbodies cannot be stacked in the lift on, lift off (lo,lo) ships which ply between the Continent and Britain. This problem will be overcome as soon as the Channel Tunnel opens in June 1993 - a date confirmed this month by Eurotunnel, the Anglo-French consortium which will operate the tunnel, in spite of its financial difficulties. However, RID's ability to use swapbodies has also been restricted by the loading gauge problem, which meant that the

standard swapbodies in use on the Continent would foul the tunnels on many BR tracks because of the smaller loading gauge. BR has found a partial answer to this problem, which will allow it to introduce swap body trains on at least one main route from January. The solution being adopted is to acquire wagons from France which will reduce the height of the swapbody platform above the rails by 80mm to 967mm. This small reduction in wheel size allows BR to get started in the swapbody market quickly, and has the advantage that the French wagons are proven technology, with none of the uncertainty which might have surrounded the development of a genuine small-wheel bogey. However, the French wagons The most dramatic development will be in the wholesale market, in which BR sells rail space to other distribution companies will only be able to carry standard continental C22 swapbodies on lines where the loading gauge has already been improved to give clearance for 8 1/2 ft containers. In practice, this means that RID will be limited, at least initially, to a route from Harwich, where it already transships containers, through the north-west of England to Scotland. The RID route through

Dover, via the train ferry service, cannot be used for swapbodies because the loading gauge has not been altered for 8 1/2 ft containers. However, BR plans substantial improvements to this route before the opening of the Channel Tunnel. For the moment, RID plans to run one swapbody train a day from Harwich to Scotland. Swapbodies will leave the port two hours after arrival (thanks to the new Fastlane system introduced by HM Customs and Excise), and arrive in Scotland 12 hours later, having run at a maximum speed of 90 mph - 15 mph faster than most freight trains. The service will be marketed

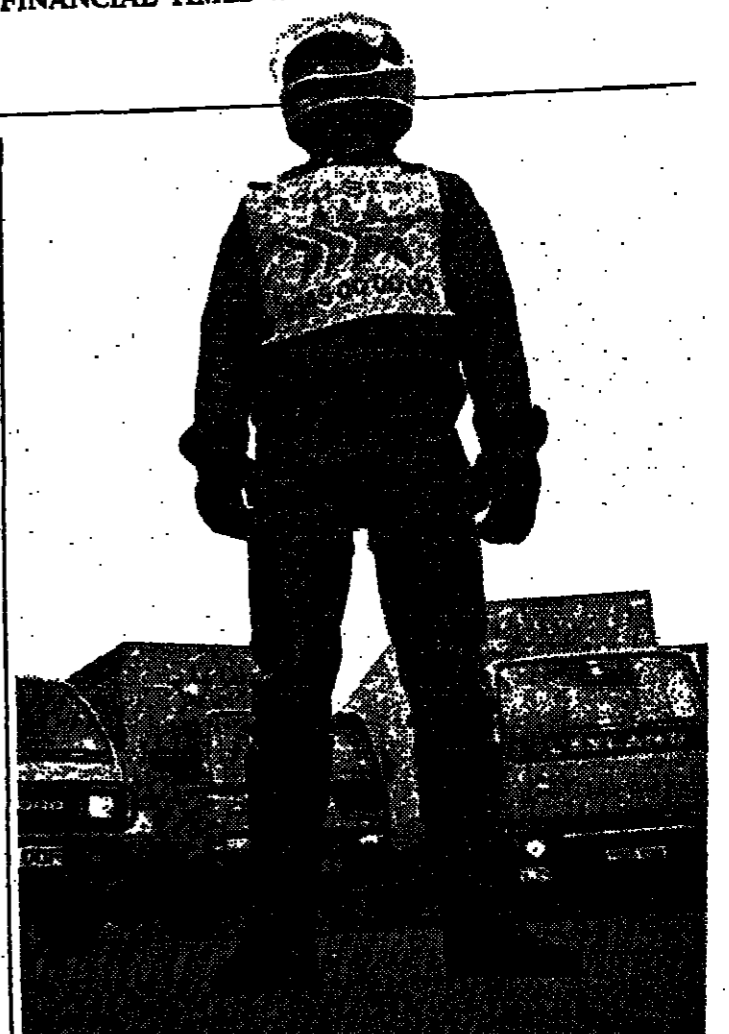
In continental Europe, rail enjoys greater political prestige and legislation sometimes compels companies to use the railways

by a joint company to be formed with road haulage interests, similar to combined transport companies such as Kombiverkehr in West Germany and Novatrans in France. Both these companies will have a share in the UK joint venture, in which BR will take a minority stake. Large companies - thought to include Transport Development Group and United Transport International - are being approached to provide road-based expertise. "This takes the railways into a new era, because historically they have been seen by road haulage interests as a competitor. What we are seeking here is to develop a situation where road haulage interests see RID as a partner," says Mr George. "This is a revolution in transport technology in the UK. The potential of this has simply not been realised. Once it is fully appreciated there will be a lot of people queuing up to take part in this. We are talking to a lot of major hauliers already."

The use of swapbodies will give RID capacity to handle cargoes of up to 44 tonnes - the ceiling in most of the EC outside the UK, where the limit is 39 tonnes. In practice, this advantage is likely to be limited in application because of the difficulty of arranging final delivery from the railhead for swapbodies weighing more than 38 tonnes. However, the hope is that the Government will recognise the potential of rail transport for heavier cargoes, and encourage the use of combined transport as a way of limiting the number of heavy lorries when the UK exemption from the 44 tonne ceiling ends in 1992.

Railfreight Distribution believes the combination of Freightliner container traffic, swapbodies, and the 10,000 UK gauge wagons in the existing international fleet will allow BR to carry all the freight it can handle profitably in the post Channel Tunnel era. "We will lose in the market for 9 1/2 ft containers and Super-cubes, but our view is that it is not viable to alter the entire loading gauge to carry them," says Mr George. "We believe we are the only freight railway in Europe which makes money, and we intend to keep it that way."

Kevin Brown



Red Star parcels service... from trains to motorcycles

RED STAR

Privatisation candidate

NO-ONE quite knows how Red Star got its name. But British Rail's express parcels subsidiary is shedding its image as an easy meat for private sector competitors with an extensive management shake-up, virtually completed, record profits under its belt, and several products about to be launched. The management changes have brought several senior executives into the business from private sector parcels and airline companies, in an attempt to sharpen Red Star's act. In addition, almost all staff are now under direct Red Star control, rather than reporting through BR's regional management structure. Red Star has been given a degree of accounting independence, and has adopted greater openness in reporting, in an attempt to clarify its financial relationship with BR.

As part of this process, Red Star recently reported profits of £2.2m, after interest payments, on turnover of £70m for the year to March 1989. Mr Adrian Shooter, managing director, added later that profits had doubled since 1987, and that turnover had been rising at 25 per cent a year for four years. All this helped to consolidate Red Star's position as a prime candidate for early privatisation. Mr Shooter is reluctant to comment on the prospects of moving into the private sector separately from the rest of BR, but he would oppose any attempt to divide the business between a number of regional railway companies. "Our unique selling point is the BR network, and we are dependent on BR's help and interest. Red Star is only viable as a national network, and it makes little sense to divide it up in a geographical manner," he says. "At the same time, he is anxious to maintain, and possibly extend, Red Star's independence from the rest of BR. "Red Star has to be a separately accountable unit. It cannot be an integrated part of

the rail business - everyone in Red Star sees us as being in the parcels business, not the railways business," he says. Meanwhile, Mr Shooter's eyes are on Europe. International business accounts for only about 4 per cent of Red Star's turnover, but the target is to raise this to 20 per cent by 1992.

As part of this process, the rate card has recently been revised to integrate domestic and overseas services, and the existing small aircraft flying daily from Southampton to Brussels will shortly be replaced by a larger aircraft operating out of Birmingham. Red Star hopes the new service will start with 1.5 tonnes a day, rising quickly to a level which would justify using a Shorts 330 aircraft with a payload of 2.4 tonnes. This compares with present volume of about half a tonne from Southampton.

Red Star is seeking to expand its wholesale activities by using its spare capacity during the morning to offer same day delivery in the UK for importers, primarily, freight forwarders. For the moment, Red Star is handling less than 1,000 packages a week of this sort, but aims to increase the business to 5 per cent of turnover within a year. "What we are actually doing is picking up crumbs from the rich man's table. But what we are trying to do is to move up the value scale by organising customs clearance and line haul," says Mr Shooter.

Kevin Brown

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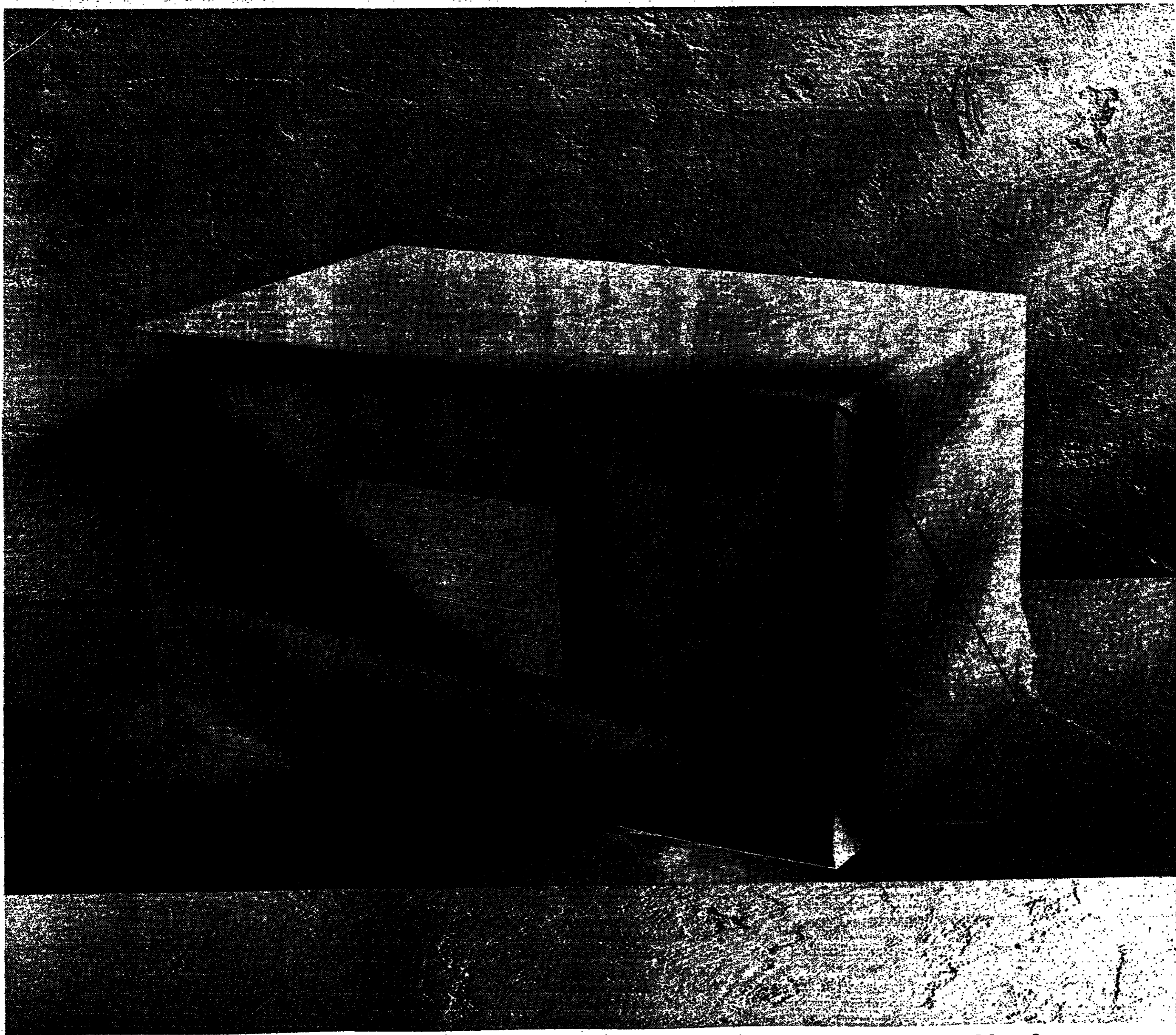
Advertisement for EXECUTIVE LEASING DISTRIBUTION AND FREIGHT FORWARDING, featuring an image of a truck and contact information for Ken Proctor.

Advertisement for EXECUTIVE LEASING DISTRIBUTION AND FREIGHT FORWARDING, featuring contact information for Ken Proctor.

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Royal Mail Parcels International

INTERNATIONAL COMPANIES AND FINANCE

Anglovaal mines hit by labour costs and lower gold prices

By Jim Jones in Johannesburg

GOLD MINES in the South African Anglovaal group suffered the worst of all worlds during the September quarter...

Malaysia banks on financial restructuring

Lim Siong Hoon on government plans to fund a booming economy and combat debt

Malaysia's banking sector is headed for a big restructuring, partly so that it can help fund a booming economy and partly to make up for the billion-dollar losses the banks have suffered in previous years.

Based on Mr Jaffar's announcements on the impending number of mergers and the coming of new foreign banks, the scale of the banking reorganisation is going to be big.

Daiei lifts first-half profits by 5.5%

By Ian Rodger in Tokyo

PRE-TAX profits of Daiei, a leading Japanese supermarket group, rose 5.5 per cent in the six months to August to ¥11.5bn (\$78.5m) on sales of ¥866.4bn, up 7 per cent.

Anglovaal Group

Mining companies' reports - Quarter ended 30 September 1989

Table for Harbeestfontein Gold Mining Co Ltd. Columns: Quarter ended, Financial year ended. Rows: Operating results, Gold, Revenue, Costs, Profit.

Table for Prieska Copper Mines Limited - Continued. Columns: Quarter ended, Financial year ended. Rows: Operating results, Revenue, Costs, Profit.

Table for Eastern Transvaal Consolidated Mines Ltd. Columns: Quarter ended, Financial year ended. Rows: Operating results, Revenue, Costs, Profit.

Table for Lorraine Gold Mines Ltd. Columns: Quarter ended, Financial year ended. Rows: Operating results, Revenue, Costs, Profit.

Table for Consolidated Murchison Ltd. Columns: Quarter ended, Financial year ended. Rows: Operating results, Revenue, Costs, Profit.

Avesta down 8% as value of inventory is halved

By John Burton in Stockholm

A FALL in the value of its inventory has led to Avesta, the Swedish stainless steel manufacturer, reporting an 8 per cent fall in profits after financial items for the first eight months of 1989...

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Advertisement for Mortgage Bank of Finland Ltd. Text: 'Mortgage Bank of Finland Ltd. \$15,000,000 11 3/4 per cent. Notes 1989'.

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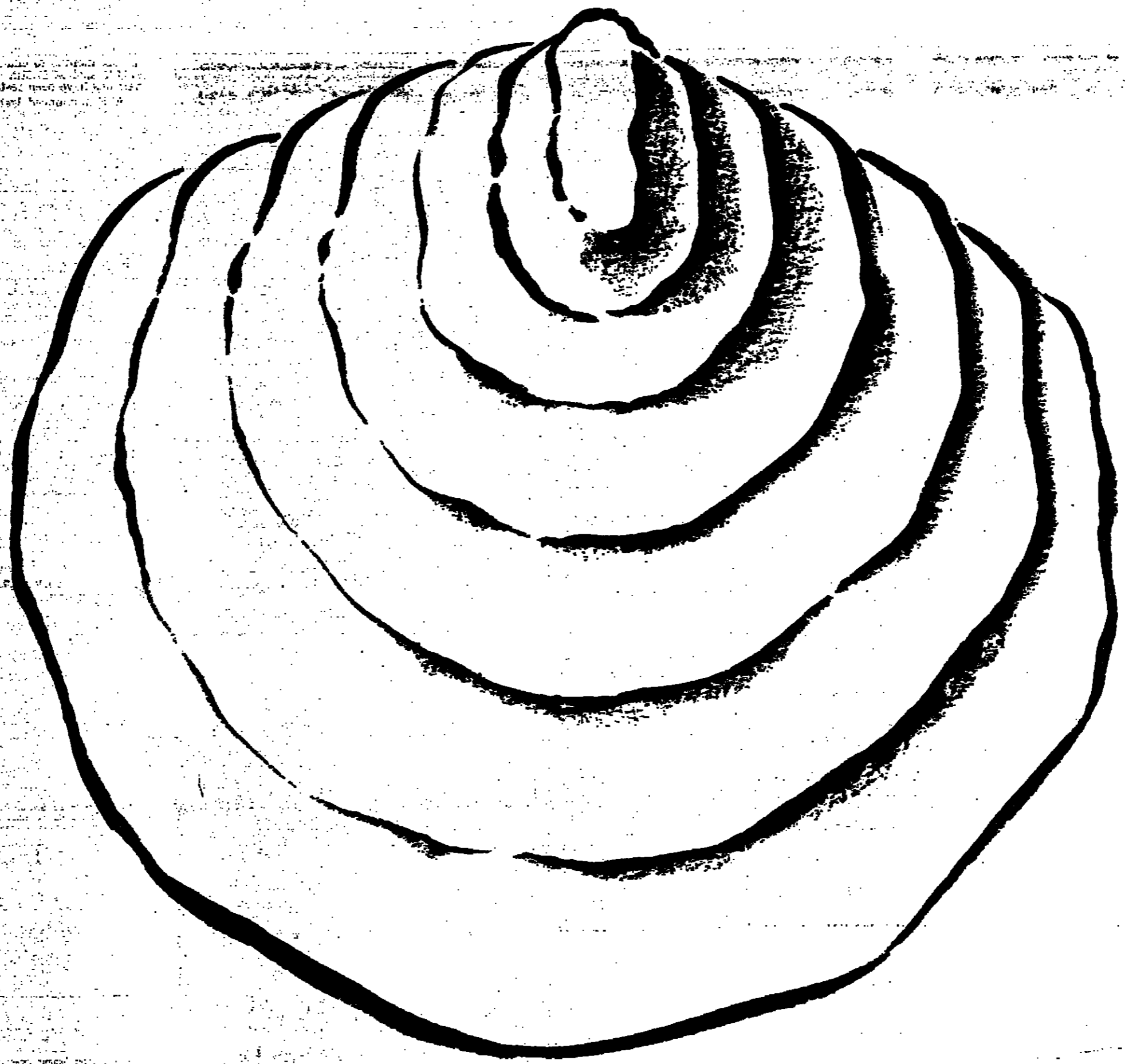
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CONTRACTS

Environmental control at Sizewell

Taylor Woodrow's environmental engineering specialist, TAYMECH, has been awarded a contract by the Central Electricity Generating Board worth over £30m for the design and installation of heating, ventilating and air-conditioning (HVAC) systems at Sizewell B nuclear power station.

Automated voice system for directory enquiries

STC TELECOMMUNICATIONS has won an order worth £15m for an automated voice response system (AVR) to be used in British Telecom's directory enquiry service.

£11m nuclear engineering orders

THOMPSON NUCLEAR ENGINEERING, a business unit of NEI Thompson of Wolverhampton, has won orders worth a total of more than £11m for equipment for the UK nuclear industry.

Tesco supermarket in Blackpool

The TAYLOR WOODROW GROUP's northern regional construction company has won three contracts worth a combined value of some £14m.

The first is a design and build contract for a supermarket, car park and petrol filling station for Tesco Stores in Blackpool. This retail development is the third such project TWC (Northern) has undertaken for Tesco and is due for completion in mid 1990.

The major industrial nations for many years.

The HVAC systems at Sizewell B have to conform to strict standards relating to station safety. As a result much of the equipment has to be seismically and environmentally qualified with airtight, all-welded ductwork manufactured to the nuclear industry specification AES.6008.

The systems incorporate almost 1,000 high quality fire dampers which have electro-

hydraulic actuators, as well as normal thermal release mechanisms. They can be zone or group controlled.

The refrigeration and condensing plant supplied as part of the contract has a total cooling capacity of 3,000 kW, while chilled water to several of the air handling units is supplied from a central station chiller plant in a separate contract.

A number of systems are designed for continuous operation - even in the event of an

earthquake - and for a 40-year station life. All the installations and equipment are controlled and continuously monitored by some 400 local control panels.

Work on the Suffolk site is due to start in March 1990 with completion at the end of commissioning in November 1993. The station itself is programmed to go into commercial operation in 1994, when it will have an output of 1175 MW.

Transaction terminals to check plastic cards

Barclays Merchant Services is augmenting its UK-wide card payment and verification system with £10m worth of Racal transaction terminals over the next two years.

RACAL-TRANSCOM will supply a range of equipment, including its recently announced TCL 210 terminal which Barclays will market as PDQ II. These help to eliminate credit card fraud and allow retailers and other card-accepting businesses to save time and avoid errors in processing plastic card payments.

The terminals supplied to Barclays are to be used on its

country-wide PDQ (Processes Data Quickly) system, and will be installed in retail outlets all over the UK, particularly in market areas where high value or high-volume transactions are routine.

In locations equipped with TCL 210 terminals, when a customer pays by card the seller simply "wipes" the card through a reader in the terminal. Within seconds the card is checked against a regularly updated electronic list of stolen or otherwise refused cards and payment is authorised where appropriate. The customer signs a voucher printed from the terminal.

Landing gear for Jetstream 41

BBA GROUP, a diversified multinational industrial group, has been selected by British Aerospace to supply main and nose landing gears, including the steering system, for its new 29-seat regional airliner, the Jetstream 41.

A subsidiary, AP Precision Hydraulics in Liverpool,

already supplies hydraulic controls for the smaller Jetstream 31, and it is expected that some or all of these controls will be used on the new aircraft.

Prototypes for the £6m contract are to be delivered in 1990. Full production starts in 1991 and runs for over 10 years.

Equipping a naval supply ship

NEI CLARKE CHAPMAN, Gateshead, has won a £4.5m contract to supply equipment and systems to the Royal Fleet Auxiliary supply ship AOR 02. The 32,000 tonne vessel is being built by Swan Hunter Shipbuilders on Tyneside.

Clarke Chapman is to supply four replenishment at sea (RAS) stations, six cranes, winches and windlasses, capstans and steering gear. The RAS stations were developed under a separate Royal Navy contract, and enable RAS

operations to be undertaken in harsher sea conditions and more rapidly.

NEI Reyrolle, of Hebburn, has won an order worth almost £2m from Northern Ireland Electricity to modernise the switchgear at its 300kV substation at Ballylumford. The SF6 switchgear will replace the air-blast circuit breakers to provide improved performance with lower maintenance costs.

Both companies are part of Northern Engineering Industries.

TECHNOLOGY MARKET

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FIBRE OPTICS: Come and learn more about fibre optics and installation at the Fibre Optics Users Exhibition, Barbican Exhibition Centre. 24-26 October 1989.

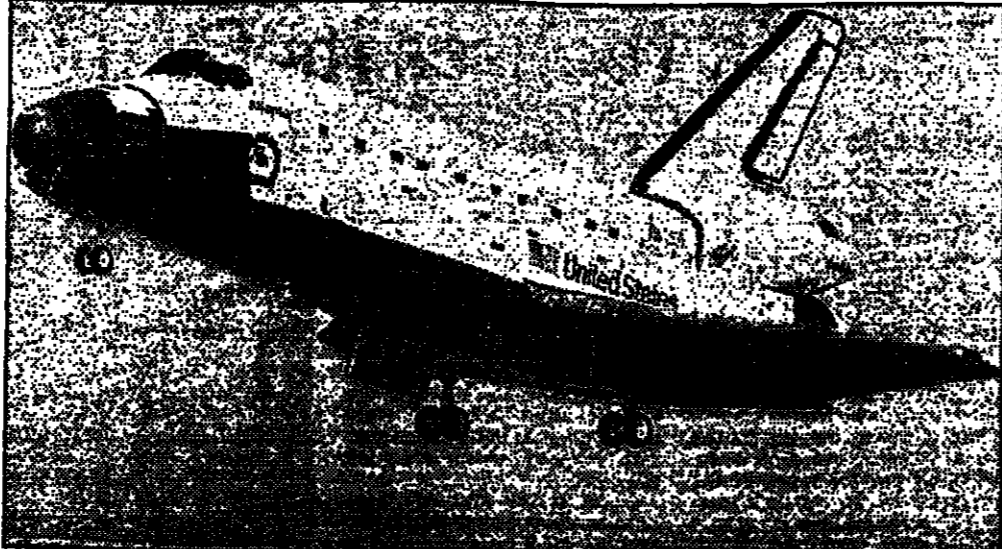
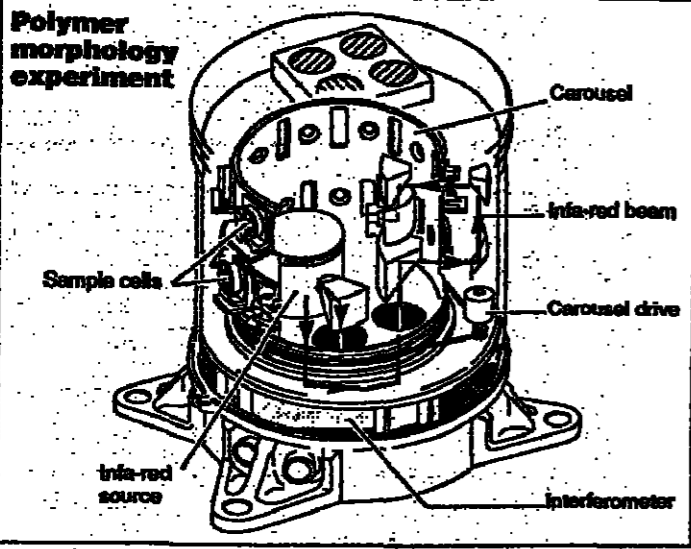
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TECHNOLOGY



Polymer morphology experiment

Lynton McLain assesses the progress of experiments carried out in space

The lost gravity of Atlantis

Polyethylene and nylon will be processed in space. The nylon is to be made from its raw material, caprolactam, and then polymerised. Krogh says that one of the purposes of the polymer morphology experiment is to see if it is possible to increase the crystalline character of polymers. Orientating the molecules in polyethylene film in microgravity could increase its strength, he says.

One product 3M is considering for possible space experiments is gallium arsenide, a semiconductor material that is difficult to purify on earth. "Pure gallium arsenide would be extremely valuable," Krogh says. Experiments on proteins in space are important because the development and effectiveness of new drugs depend on an understanding of what protein molecules, some of the most complex in nature, look like.

Because proteins are difficult to crystallise perfectly on earth, our knowledge of their structure is limited. "Yet in space, they crystallise automatically in perfect shapes," says Krogh. But the information can be analysed on earth and "you then know exactly how to put a drug into the keyhole of the protein."

Microgravity experiments have produced perfectly circular polymer beads, used for calibrating hypodermic needles to national standards. This was impossible to do on earth. Microgravity research has also helped farmers. John Deere, the US farm equipment company, simulated the effect of microgravity on the distribution of carbon in grey iron. Information gained enabled the company to produce stronger iron for its tractors.

Mr Thomas Wolner, a staff vice president for 3M corporate research, says that an understanding of the structure of matter "drives everything we do. We aim to find what part of a molecule is responsible for what properties."

3M makes hundreds of products, such as the yellow "Post-it" notes that stick to the office wall or desk. These appear to be far removed from space research, yet their design depends on an understanding of materials and processes at a molecular level.

author, Sir Brian Pippard of the University of Cambridge, says: "I see no strong case for becoming seriously involved."

He says the "prospects for manufacture in space, whether of semiconductor crystals or pharmaceuticals, are poor." The British National Space Centre, operated under the auspices of the Department of Trade and Industry, coordinates British efforts in space. It has gone into closed session over how it should respond to the report. Sir Brian says that his arguments do not imply that participation is unjustified, but the arguments "ledge [the issue] around with such conditions as could only be met by strenuous lobbying, followed by a hard recruitment exercise to overcome the dearth of interest that is the harvest of years of neglect."

The only area that promises "significant extension of fundamental knowledge" is the crystallisation and X-ray analysis of proteins, he says. British molecular biologists have regarded microgravity "coolly", but the latest (unpublished) reports from NASA may force them to reconsider their position, he says. The Science and Engineering Research Council, which channels Government money for research, has said that it will not take part in the European Space Agency microgravity programme, which proposes research for the Columbus space station under development in Europe. Bill Mitchell, council chairman, said that there was "insufficient evidence of scientific promise to justify our involvement in a major programme."

In the US, commercial and academic scientists are not so cautious. They are content with the pure science aspect of microgravity and hope that it will lead to an increase in knowledge. Commercial spin-offs would be a bonus, but so far it has not been a condition for research support.

Gravity is a significant force in the tiny world of molecules. In the microgravity conditions of space, molecules may arrange themselves in stronger, more stable patterns. Lester Krogh, senior vice president for research and development for the 3M corporation, says that once microgravity is better understood it should be possible for techniques to be developed to trick nature into mimicking the conditions of microgravity. This could lead to ways of processing materials with new properties on earth and would overcome the limits of manufacturing in space.

The Atlantis experiments range from the "mesoscale lightning experiment" which will study the effects of lightning on earth to a sensor technology experiment which will determine the character of cosmic radiation and cosmic ray events. Another experiment, on polymer morphology, will measure the effects of the near-zero gravity of earth orbit on plastic materials as they are being formed. Measurements will be recorded every 3.2 seconds during the 100 hours of microgravity experiments.

The experiment is the first of a series of 62 space flight experiments under a 10-year joint endeavour agreement between NASA and the 3M corporation.

Engineers who play with great balls of fire

David Fishlock visits the Winfrith nuclear testing laboratory

Technology transfer has turned full circle on Winfrith Heath in Dorset, where the chemistry and physics developed to simulate serious nuclear accidents are being recycled for the benefit of the oil and gas industry.

Test environments for violent events like explosions, fires and meltdowns are being sought by oil companies to assess the safety of offshore facilities. As one Winfrith scientist remarked: "It's lovely to break other people's toys."

The Winfrith laboratory - part of the UK Atomic Energy Authority (also known as AEA Technology) - is the centre for large-scale testing of nuclear equipment. Winfrith started operating in petroleum technology in 1960. It began by supporting the Department of Energy with computer models of the UK's offshore oil reservoirs, as a check on the industry's reserve estimates. Two years ago, a consultancy business, Winfrith Petroleum Technology, was set up by the laboratory. It is earning about £8m a year in consultancy fees, says Peter Parris, its managing director. "We don't want high volume - we want the profitable business," says Parris. This summer petroleum was designated one of the new business areas to be marketed by AEA Technology, bringing in the expertise of its other laboratories.

Testing engineering safety and reliability accounts for about 30 per cent of the laboratory's work, which has 1,800 staff and an annual budget of more than £50m. Winfrith's approach to engineering studies is to combine scale-model experiments (exploring the limits of materials and designs) with computer models. Experiments alone are insufficient, says Derek Poley, its director, but they can be used to verify the computer models.

Winfrith's test environment offers three main things: simulated collisions between objects after an explosion; extremely high temperatures; and the means of examining the behaviour of fire.

To investigate the consequences of a violent collision - between parts of an exploding factory and surrounding

plant, for instance - Winfrith uses a powerful airgun called the horizontal impact facility. This is driven by compressed air, capable of firing a 64 kg missile at up to 250 m per second (about 550 miles/hour). It has interchangeable barrels large enough to fire the engine of a light aircraft so it can be simulated falling out of the sky. A 1,000-tonne block of reinforced concrete is used to absorb the impact of missiles weighing up to two tonnes but, "just in case", they clear the area of cows as well as people before firing the gun.

The £2m facility was jointly funded by the UK Atomic Energy Authority and the Central Electricity Generating Board to learn more about the damage that could be done by a crashing aircraft or a burst in a turbo-generator. It costs about £20,000 to mount a fully instrumented firing and analyse high-speed photographic and digital data.

Historically, the behaviour of reinforced concrete under violent impact has proved difficult to model in the computer. But data from impact tests of this kind has given Winfrith a model that is winning attention in the oil industry, for example to investigate the response of large offshore storage vessels exposed to an explosion, or of sub-sea equipment involved in a collision.

Winfrith has designed a facility that it claims simulates normal - and blow-out - conditions at the well head of an offshore oil well. The approach is to use a highly instrumented "gun barrel" in which the full temperatures, pressures and flow rates of a production borehole can be established.

The proposed well and pipeline test facility will cost about £5m to build, says Terry Duzland, who oversees safety studies at Winfrith. He is trying to organise a group of oil companies to share the cost of an experimental programme.

Another test can be mounted in the reactor safety test compound where temperatures in excess of 3,000 deg C can be raised - high enough to boil the ceramic fuel of a reactor.

The vigorous chemistry of a thermite reaction is used to create "meltdown" conditions inside a steel pressure vessel.

The reaction is exothermic - one which releases heat, typically when a powdered pyrophoric metal reacts with an oxidising agent. Metallic uranium powder and molybdenum oxide, for example, will combine almost explosively to raise a fireball as hot as 3,600 deg C. The 25kg charges of thermite powder are mixed in 1kg batches and assembled into the full charge by remote handling inside a thick concrete cell.

Using such charges to fuse fuel and reactor assemblies, the scientists can produce fluids similar to lava. They react with water to simulate the conditions of a steam explosion inside a reactor. Or they can show how lava might eat its way through a reactor core and create explosive conditions.

Winfrith scientists have facilities for creating the kind of inferno needed for compliance testing of radioactive materials, such as spent nuclear fuel and plutonium. They determine whether the materials meet international rules for safe transport.

Winfrith must ensure that the nuclear goods survive a journey unharmed. This means that they must understand the behaviour of fire, how it spreads and how thick the flames are. "We're into designer fires," says Chris Fry, responsible for marketing their fire facilities. They must maintain their fire conditions constant for as long as 60 minutes to demonstrate the integrity of a plutonium transport container.

They combine large-scale fire experiments with a computer model - the one used by Harwell to model the King's Cross underground fire. They have an open-air concrete pool measuring 9.5m by 6.5m, which they fill with fire by lighting a layer of kerosene floating on water. Engineering structures weighing up to 100 tonnes can be engulfed in flames at up to 1,200 deg C.

Real fires are very unstable and tend to create their own weather conditions, says Fry, but Winfrith has learnt to stabilise fires with screens.

British Petroleum is among the organisations which have asked to use Winfrith's pool fire test facility for training fire fighters.

They will enjoy the fruits of our research.

The year 2010 may seem far off. But there is one prophecy we can make right now: energy economy, transportation, and environmental protection issues will be no less important than they are today.

As a world leader in electrical engineering, we focus our research and development efforts on these areas. The results have far-reaching effects.

Take our ingenious burners and combustion chambers for fossil fuels, for example. They offer extremely low emission values of pollutants, and provide customers with the most modern power-generation equipment for new plants, or the upgrading of existing ones.

Or take ceramic fuel cells, which convert the latent energy potential of fuels directly into electrical power. Their use in power generation will lead to spectacular increases in efficiency and minimize CO₂ emissions.

Novel semiconductor devices and power electronic systems will play an important part in future, safe, high-speed, rail transportation systems, both in and between major cities. And emission-free electric vehicles will become a practical alternative to today's cars with internal combustion engines.

The \$1.3 billion we invest annually in research and development of this kind is not only of benefit to our customers in terms of immediate results. It also ensures that they will have a business partner at the leading edge of electrical engineering and environmental technologies 20 years from now.

Which is when our children will take over.



COMMODITIES AND AGRICULTURE

Export controls extended by 9 big tin producers

NINE main tin producers have agreed to extend export controls to December 1990 in a joint effort to prevent a possible glut of the metal next year...

Commission to challenge fishing fleet laws

By Tim Dickson, in Brussels THE European Commission is about to mount an all-out challenge against member state legislation that provides protection for domestic fishing fleets...

Zambia realises its future lies in the ground

Nicholas Woodsworth on an African country's efforts to boost its agricultural sector



Small farmers grow 70 per cent of Zambia's maize

has risen by more than 125 per cent in the last year. All other agricultural producer prices have been decontrolled, and floor prices raised by at least 100 per cent...

offs on farm improvements and machinery, and an incentive of 50 US cents per bag on sales of maize, soyabean and wheat above a stipulated minimum.

Canadian copper mine strike may soon be over

By David Owen, in Toronto A STRIKE which has shut down the huge Highland Valley open pit copper mine in the rugged British Columbia hinterland for 13 weeks may soon be over.

Recent discussions within the Commission about challenging them, however, have often proved inconclusive...

Soviet deputy calls for disbanding of state farms

By Nancy Dunne, in Washington MR VOLODYMYR Yavorivsky, a Ukrainian member of the Soviet Congress of Peoples' Deputies who toured the US last week, is recommending the disbanding of Soviet collective farms.

Mr Yavorivsky said Ukrainian peasants had been given land during the 1920s, and those who worked hard became wealthy "rather quickly".

He prefers the term Socialist. Mr Yavorivsky stressed the hunger of Ukrainians - forced to spend one third of their lives standing in lines and looking at mostly empty shelves.

'No sign' of end to coffee dispute

By David Blackwell THE DIFFERENCES between coffee producers and consumers show no sign of being resolved, making a new international coffee agreement unlikely before 1991, according to E.D.A.F. Man, the London trade house.

WEEKLY METALS PRICES

Table with columns for metal type (Copper, Zinc, Lead, Tin, Nickel, Molybdenum, Selenium, Tungsten, Vanadium, Uranium, Mercury), price per unit, and change from previous week.

LONDON METAL EXCHANGE

Table listing various metal contracts (Aluminium, Cash, Zinc, Lead, Nickel, Molybdenum, Selenium, Tungsten, Vanadium, Uranium, Mercury) with prices and changes.

WORLD COMMODITIES PRICES

Large table containing various commodity prices including metals, grains, oil, and other goods, organized by region and commodity type.

US METALS

Table showing US metal prices for various grades of copper, aluminum, and zinc.

Chicago

Table showing Chicago market prices for soybeans, corn, wheat, and other agricultural products.

LONDON MARKETS

Table showing London market prices for various commodities including oil, gas, and metals.

Small text at the bottom of the page providing additional information and disclaimers.

LONDON STOCK EXCHANGE

Further setback in erratic trading

AN ERRATIC trading session in UK equities yesterday saw the London market tracking Wall Street closely to end the day with another hefty setback after New York reacted sharply to the latest US monthly trade figures. Trading remained very nervous with the Footsie futures contract again taking the lead in setting trends for the underlying equity sector.

analysts and alerted the market to the likelihood of a weak opening on Wall Street. The December contract on the Footsie quickly turned from a premium to a discount and the FT-SE index itself followed suit. The index was 42 points down before losses were significantly trimmed at the close on speculation that the US authorities planned to cut the federal discount rate. At its final reading of 2,135.5, the FT-SE index was net 27.9 points down on the day, representing a total loss of 88.4 points so far this week.

Wall Street", commented Mr Bill Smith of Prudential-Bache. "We followed it almost minute by minute. His view was supported by the substantial losses in London stocks most closely associated with US investors. Reuters, the global communications group, and Racal Electronics were prominent in the list of casualties. Prudential-Bache pointed out yesterday that according to figures compiled by the US Treasury, US investors' increased net purchases of UK stocks by \$2.7bn to \$3.3bn over the second quarter of this year, contrasting with substantial disinvestment in Japanese stocks by US investors.

FINANCIAL TIMES STOCK INDICES table with columns for Government Secs, Fixed Interest, Ordinary Shares, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, SEAC Bargains, Equity Turnover, Shares Traded, and various indices like GILT EDGED ACTIVITY and TRADING VOLUME IN MAJOR STOCKS.

Change of pace on Amstrad

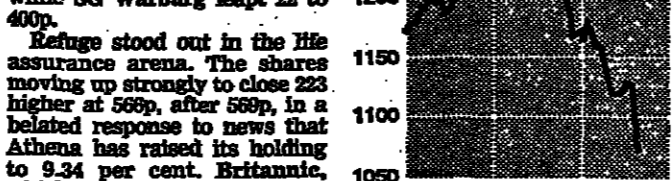
Preliminary results from Amstrad, the electronics group run by Mr Alan Sugar, were given a good initial reception by the market, but the picture quickly changed as the session wore on. The Amstrad share price was firmly in reverse at the end of the day as analysts slashed their forecasts for the current year.

Amstrad's full-year profits came in more than halved at £76.6m, compared with last year's £160.4m; the current figure, affected by a £35m stock provision, was regarded by some specialists as better than the most pessimistic forecasts. The figures were accompanied by a statement from Mr Sugar outlining his intention of increasing his 44 per cent holding in Amstrad to over 50 per cent, plus details of new product lines, including the launch of a new range of high specification colour televisions.

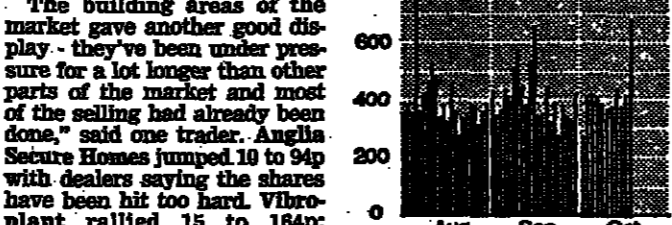
Following a post-results meeting with the board, analysts returned to the City to cut back sharply their forecasts for the current year. Mr Ian Macleod of County NatWest moved down to £8m for the year and said: "Amstrad is faced with the need to de-stock in a flat market and I think the shares will remain dull for another six months."

Whitbread active A late strong advance in Whitbread shares produced a babel of unconvincing explanations which were largely discounted by marketmakers and dealers who saw the rise as merely the natural outcome of a stock shortage. There were suggestions that Scottish & Newcastle or US brewing giant Anheuser-Busch might be buying Whitbread's brewing business or spirit brands such as Long John or Beefeater Gin.

FT-A All-Share Index



Equity Shares Traded



from the mauling sustained by share prices in the past couple of trading sessions. Morgan Grenfell, after some board changes, advanced 20 to 392p, while SG Warburg leapt 22 to 400p. The final hour of trade, Whitbread 2" shares reversed a decline of 2 to close 17 better on the day at 388p.

Asda downgrade Asda slipped 14 to 137p on turnover of 2.5m shares as a number of houses downgraded their price forecasts. Goldman Sachs reduced its earnings estimates for this year to £200m from £241m. This follows the downgrading on Monday by Asda's brokers for this year to £250m from £241m and to £255-265m from £280m for next year. Mr Keith Wills of Goldman Sachs said the inability to convert the company's forecast into Asda shares before the busy Christmas period had been partly responsible for the downgrade. He said the £15m savings which would have resulted from the conversion would now be delayed until the new year. Furthermore, Asda's non-food businesses had been adversely affected by the high level of interest rates.

NEW HIGHS AND LOWS FOR 1989

- NEW HIGHS: (1) British Airways 254 to 288p, (2) British Telecom 124 to 130p, (3) British Airways 254 to 288p, (4) British Telecom 124 to 130p, (5) British Airways 254 to 288p, (6) British Telecom 124 to 130p, (7) British Airways 254 to 288p, (8) British Telecom 124 to 130p, (9) British Airways 254 to 288p, (10) British Telecom 124 to 130p.

APPOINTMENTS

Morgan Grenfell changes director of CADCENTRE. He is to head the company's manufacturing industries division. Mr Nicholas C. Wallis has been appointed secretary and financial controller at GERARD & NATIONAL HOLDINGS. Mr Christopher Rand has become a director of Gerrard and National Ltd.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks including Amstrad, Asda, British Airways, British Telecom, etc.

shares are a clear buy." Calor moved up strongly to close 12 firmer at 424p. Fressler, where Burnham has a near 30 per cent stake, held at 96p. BP fell 7 to 292p on turnover of 9.4m with traders noting switching of steel. The selling has been American-led, which is surprising seeing as the company is giving a presentation to US institutions in New York on Friday, said one trader. Shell managed a 3 gain to 428p on 7.8m.

series of share buy-ins by the company. BAA advanced 6 to 382p on suggestions that ADT was continuing last week's buying of the stock. Dealers admitted to being punch drunk in the wake of a stream of conflicting announcements concerning British Airways' attempt to participate in the buy-out of UAL, the US carrier. Some 4.5m shares changed hands as the price eased a penny to 192p.

Advertisement for BHF-BANK, Merchant Bankers by Tradition, featuring the text 'You're already familiar with one product of our securities analysis. It appears in your daily newspaper.'

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2125

Main table containing unit trust information with columns for Name, Price, and other details. Includes sub-sections like 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on page 38

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information, organized into columns for various categories like 'UK Unit Trusts', 'Overseas Unit Trusts', and 'Management Services'. Each entry includes the name of the trust, its unit price, and other relevant details.

OFFSHORE AND OVERSEAS

GUERNSEY (SB REDUCED)

MANAGEMENT SERVICES

GUERNSEY (SB REDUCED)

ION (SB REDUCED)

LUXEMBOURG (SB REDUCED)

JERSEY (**)

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, Yield, and other financial metrics.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, Americans, Money Market, and Trust Funds, with columns for Name, Price, Yield, and other financial metrics.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like American Intl, American Intl, American Intl, etc.

CANADIANS

Table listing Canadian stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Canadian Intl, Canadian Intl, Canadian Intl, etc.

BANKS, HP & LEASING

Table listing bank and leasing stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Bank of Montreal, Bank of Montreal, Bank of Montreal, etc.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Building, Timber, Roads, etc.

DRAPERY AND STORES - Contd

Table listing drapery and stores stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Drapery, Stores, etc.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Beers, Wines, Spirits, etc.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Building, Timber, Roads, etc.

DRAPERY AND STORES - Contd

Table listing drapery and stores stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Drapery, Stores, etc.

ELECTRICALS

Table listing electrical stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Electricals, etc.

DRAPERY AND STORES

Table listing drapery and stores stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Drapery, Stores, etc.

DRAPERY AND STORES

Table listing drapery and stores stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Drapery, Stores, etc.

ENGINEERING - Contd

Table listing engineering stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Engineering, etc.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Food, Groceries, etc.

ENGINEERING

Table listing engineering stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Engineering, etc.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Hotels, Caterers, etc.

INDUSTRIALS (Misc.) - Contd

Table listing industrial stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Industrials, etc.

INDUSTRIALS (Misc.) - Contd

Table listing industrial stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Industrials, etc.

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INDUSTRIALS (Misc.) - Contd

Table listing industrial stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Industrials, etc.

INSURANCES

Table listing insurance stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Insurances, etc.

INSURANCES

Table listing insurance stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E. Includes companies like Insurances, etc.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

LEISURE

Table of share prices for Leisure sector including companies like Leisure Group, Leisure World, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising sector including companies like Newsprint, etc.

TEXTILES - Contd

Table of share prices for Textiles sector including companies like Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas sector including companies like Oil, etc.

MINES - Contd

Table of share prices for Mines sector including companies like Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades sector including companies like Motors, etc.

PROPERTY

Table of share prices for Property sector including companies like Property, etc.

TRANSPORT

Table of share prices for Transport sector including companies like Transport, etc.

TOBACCO

Table of share prices for Tobacco sector including companies like Tobacco, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders sector including companies like Overseas, etc.

PLANTATIONS

Table of share prices for Plantations sector including companies like Plantations, etc.

COMMERCIAL VEHICLES

Table of share prices for Commercial Vehicles sector including companies like Commercial, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc sector including companies like Finance, etc.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc sector including companies like Finance, etc.

CENTRAL AFRICAN

Table of share prices for Central African sector including companies like Central, etc.

DIAMOND AND PLATINUM

Table of share prices for Diamond and Platinum sector including companies like Diamond, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers sector including companies like Newspapers, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather sector including companies like Shoes, etc.

SOUTH AFRICANS

Table of share prices for South Africans sector including companies like South, etc.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like Oil, etc.

FINANCE

Table of share prices for Finance sector including companies like Finance, etc.

IRISH

Table of share prices for Irish sector including companies like Irish, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising sector including companies like Paper, etc.

TEXTILES

Table of share prices for Textiles sector including companies like Textiles, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land sector including companies like Finance, etc.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like Oil, etc.

MINES

Table of share prices for Mines sector including companies like Mines, etc.

THIRD MARKET

Table of share prices for Third Market sector including companies like Third, etc.

Stock Exchange dealing conventions are indicated to the right of security names. A, Alpha; B, Beta; Y, Gamma. Unless otherwise indicated, prices and net dividends are in pence and denominations are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are based on half-yearly reports. P/E ratios are calculated on 'net' dividend figures. Dividend cover is based on dividend per share being converted on profit after taxation and unreserved ACT where applicable. Net dividend figures indicate 10 per cent of net dividend as calculated on 'net' distribution. Covers are based on 'maximum' distribution. This compares gross dividend per share with the maximum estimated net dividend per share. P/E ratios are based on mid-year prices, are gross, adjusted to ACT of 25 per cent and allow for value of unreserved distribution and rights.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar hit by US trade figures

A LARGER than expected US trade deficit in August did nothing to calm jangled nerves on Wall Street yesterday and market reaction to the figures led to a weakening of the dollar on the foreign exchange.

A fall in US exports and a rise of 6.4 per cent in imports widened the trade gap to \$10.7bn in August, from a revised \$9.2bn in July. This was an increase of 31 per cent in the deficit and the largest trade shortfall so far this year, whereas the financial markets were expecting a deficit of around \$9.6bn.

The dollar flirted with a support level of Y141.00 in terms of the Japanese yen before closing at Y141.45 against Y141.85 previously. It also fell to SF11.52 from SF11.85 and to FF8.26 from FF8.50.

OTHER CURRENCIES

Table with 3 columns: Country, Oct 17, and Previous Close. Lists rates for Argentina, Australia, Brazil, Canada, Hong Kong, etc.

£ IN NEW YORK

Table with 3 columns: Oct 17, Latest, Previous Close. Shows rates for 1 month, 3 months, and 12 months.

STERLING INDEX

Table with 3 columns: Oct 17, Latest, Previous Close. Lists index values for various countries and currencies.

CURRENCY RATES

Table with 3 columns: Oct 17, Bank, and Special. Lists rates for Sterling, US Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with 3 columns: Oct 17, Bank, and Special. Shows percentage changes for various currencies.

MONEY MARKETS

London rates steady

INTEREST RATES finished little changed on the London money market yesterday, easing a little on news of a larger than expected US trade deficit in August and on further operations by the US Federal Reserve to add liquidity in New York.

The US trade news led to a firming of sterling against the dollar, while the Fed's action followed a weakening of share prices on Wall Street. Three-month sterling interbank market rates were 15 1/4-15 and closed unchanged at 15 1/4-15 1/2.

UK clearing bank base lending rate

Table with 3 columns: 15 per cent, 10 per cent, 5 per cent. Shows rates for various maturities.

The Bank of England initially forecast a credit shortage of \$90m in London, but revised this to \$350m at noon and to \$1,000m in the afternoon. Total help of \$282m was provided.

FINANCIAL FUTURES AND OPTIONS

LIFFE EURO STERLING FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE US TREASURY BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE EURO DOLLAR FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 5% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 10% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 15% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 20% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 25% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 30% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 35% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 40% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 45% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 50% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE 55% BOND FUTURES

Table with columns: Strike, Call, Put, etc. Shows prices for various maturities.

LIFFE EURO STERLING

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE US TREASURY BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE EURO DOLLAR

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE 5% BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE 10% BOND

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Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE 50% BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE 55% BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE 60% BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE EURO STERLING

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE US TREASURY BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE EURO DOLLAR

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE 5% BOND

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LIFFE 55% BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

LIFFE 60% BOND

Table with columns: Price, Call, Put, etc. Shows prices for various maturities.

FAIRBANKS FINANCIAL

MORTGAGES/ REMORTGAGES ARE YOU AWARE THAT THERE IS FOREIGN INTEREST IN YOUR MORTGAGE? * ECU loans at 10% fixed * Deutschmark loans at 10% * Sw. Franc loans at 9.75% * Rates correct at time of going to Press

THIS FREE OFFER DIES AT NOON PRECISELY These are all yesterday's prices. For today's opportunities you must ring Ben Ben-Brown at GNI before midday to be given, free, the details of this morning's GNI Research Daily Report.

9-11 GROSVENOR GARDENS, LONDON SW1W 0BD Tel: 01-828 7233 AFB member

FTSE 100 2110.130 -90 WALL STREET Oct. 21/50/2645 -90

JOTTER PAD

CROSSWORD No.7,066 Set by VIXEN

ACROSS 1 Each will take a portion (5) 2 A shrub or building gives shelter (5) 3 Showed some inclination for sexual contact? (6) 4 Lawless characters set it back it would appear (8) 12 Knitwear for town (5) 13 Little creature of nicest possible disposition (6) 14 Adjust rate and things should be different (10) 15 Examination for which someone's always inespically late (4-6) 20 The medico goes in like a man (4) 22 Write about the noise (6) 25 A stout MF ordered crotch (5) 27 The inspector is no longer a worker underground (8) 28 Get the painter to phone from the centre (6) 29 There is pensive, that's for— (Hamlet) (6) 30 Some songstresses feel the pressure (6) DOWN 1 An A? (7) 2 Still rate about abuses (3-6) 3 Believe in making financial provision (6) 5 A fish or seaweed product (4) 6 Jokey talk that's attractive only in the young (5) 7 Not Alexander's way to deal with a knotty problem (6) 8 Taking issue about covering the cheese (7) 11 Tears up troublesome grass (7) 14 Colour is a factor in some degree (7) 17 Time to get up put off (6) 18 Senior NGO wearying but smiling (6) 19 Mislead retiring minister in antedactylous fashion (7) 21 Fines sicks (7) 23 Showing he's spirit over work can cause strike (6) 24 Greek philosopher organising a plot (5) 26 Measures one's standing? (4) Solution to Puzzle No.7,065

INTERNATIONAL RESIDENTIAL PROPERTY ADVERTISING Appears every Saturday. For further details please contact: Clive Booth Tel 01 873 4915 Fax 01 873 3063

FT LONDON INTERBANK FIXING

Table with 3 columns: 3 months US dollar, 6 months US dollar, etc. Shows interbank fixing rates.

MONEY RATES

Table with columns: New York, Treasury Bills and Bonds. Shows money rates for various maturities.

LONDON MONEY RATES

Table with columns: Overnight, 7 days notice, etc. Shows London money rates for various maturities.

BASE LENDING RATES

Table with columns: Bank, Rate. Shows base lending rates for various banks.

INTERNATIONAL RESIDENTIAL PROPERTY ADVERTISING

INTERNATIONAL RESIDENTIAL PROPERTY ADVERTISING Appears every Saturday. For further details please contact: Clive Booth Tel 01 873 4915 Fax 01 873 3063

WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Italy, Sweden, and Japan. Columns include stock names, prices, and percentage changes.

Table of stock market data for Japan, listing various companies and their stock prices.

Table of stock market data for Canada, listing various companies and their stock prices.

Table of stock market data for Australia, listing various companies and their stock prices.

Table of stock market data for Hong Kong, listing various companies and their stock prices.

Table of stock market data for Tokyo, listing various companies and their stock prices.

Table of stock market data for AMEX Composite Stocks, listing various companies and their stock prices.

Vertical text on the left margin, possibly a page number or publication information.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm prices october 17

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